AFGHANISTAN

Refugees prepare to return home

World News

Moscow says London SE half troops have left **Afghanistan**

The Soviet Union said it had completed the withdrawal of half its 100,000 troops from Afghanistan, a day ahead of the deadline set in the Geneva Accords. The Afghan army is struggling to keep control of areas evacuated by Soviet

Rebel shelling killed 14 peo-ple in the towns of Gardez and Khost. Page 14

Gaza Strip curriew

Israeli troops wounded at least 12 demonstrators and imposed a curfew confining most of the 650,000 Palestinians in the Gaza Strip to their homes, as protests and a general strike marked the Islamic new year.

india border clash

Indian border guards shot and killed 11 Pakistanis after they attempted to cross the land border in the Jammu and

Solidarity clash Polish police clashed with sup-porters of Solidarity in Gdansk

after ceremonies marking the anniversary of strikes which launched the now-outlawed independent trade union.

Uneasy Burma calm Burmese cities were reported

to be calm after the stepping down of President Sein Lwin on Friday. Further anti-Government protests may be delayed until after a new head of state is named on Friday. Page 14

Beigrade's new bills

Rapid inflation prompted Yugoslavia to announce a new 50,000 dinar (\$17.80) banknote, replacing 20,000 dinars as the largest denomination note. Security clampdown, Page 2

Clashes in Egypt

Egyptian police detained 185 people in weekend clashes with Moslem militants in which five 20 injured.

Paraguay investiture Paraguayan President Alfredo Stroessner begins his eighth consecutive term in office

today, having held unchal-lenged power for 34 years. Palme haunts poli

A Swedish public opinion poll Democrats could lose next month's general election the hunt for the killer of Prime Minister Olof Palme. Page 2

и парюч

Manila hostages free Communist rebels freed five Philippine soldiers unharmed after holding them in a mountain hideout for 74 days.

Angola rebei claims Angola's Unita rebels said they killed 21 government troops and nine Cuban soldiers in ambushes last week, the first of a ceasefire negotiated by the Angolan, South African

Sudan flood relief King Fahd of Saudi Arabia donated \$8m from his personal funds to help flood victims in

and Cuban authorities.

Sudan. Aid appeal, Page 2 Taipei 'no' to Peking Taiwan turned aside an indi-

rect offer from Peking for talks on the formation of a coalition government that would include Taipei's ruling Nationalist Party. Page 3

Contra border clash One rebel was killed and two others arrested when about 30 Contras clashed with Costa Rican national guardsmen near the Nicaraguan border.

Hassan backs poli King Hassan of Morocco, conidering new proposals to esolve the Western Sahara lispute, said that a UN-sponored referendum was the only vey to resolve the 12-year-old

Missing motors

4 census of the 7,551 Uganda covernment cars imported tice 1982 found that 5,074 vere stolen or written off and anly 1,963 of the other 2,477 sere still in working order.

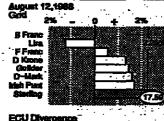
Business Summary

investigates new insider trading fears

LONDON Stock Exchange is investigating a new insider trading scandal following the dismissal of two employees at leading City merchant banks and the resignation of a third last Friday. The three employees are alleged to have passed on or used information about Mecca Leisure's £590m takeover bid for Pleasurama efore it was announced on August 4. Page 14

ROLLS-ROYCE has disclosed that it owns the patents on the Hotol concept of a re-us-able air-breathing engine for space flight. Page 4

EUROPEAN Monetary System: The French franc was the sub-ject of attention last week, as it weakened against a gener-ally improving D-Mark. The French Finance Ministry did the franc no favours by claiming there was no need to change monetary policy, at a time when interest rates else-where were rising. The franc weakened within the EMS, while the D-Mark threatened to become the strongest member of the system.



ECU Divergence

Limit ECU Day Parity Position

The chart shows the two con-straints on European Monetary System rates. The upper grid, based on the weakest currency in the system, defines the cross-rates from which no currency. (except the lira) may more more than 2¹4 per cent. The lower chart gives each currency's divergence from the "central rate" against the European Cur-rency Unit (ECU), a basket of

AEROLINKAS Argentinas president, Horacio Domingorena, condemned the Argen-tine Government's agreement to sell 40 per cent of the state owned carrier to Scandinavian Airlines System saying the arrangement "prostituted t principle of privatisation." Page 15

THIS WEEK: Figures published tomorrow are set to be the focus of attention in world financial markets this week and could determine the short-term course of the dollar. Financial markets will take note July's US industrial production figures due today.

HONG KONG: Association of Banks decided at the weekend to raise the local prime lendir rate by half a percentage point to 9.5 per cent, effective today.

WALL STREET is bracing itself for further increases in interest rates, believing last week's discount rate increase will prove inadequate for the

task of cooling down the US AMERICAN STORES has sold for \$305m the Florida division

of Lucky Stores, two months after its \$2.5bn purchase of Lucky made it the largest US supermarket chain. Page 18.

CANADIAN TIRK: Speculation is rising of a bid potentially worth C\$2bn (US\$1.63bn)for the diversified retailing group, opening a new chapter in the two-year-old contest for control. Page 18

MITSUBISHI Petrochemical, largest Japanese petrochemical group, reported that unconsolidated net earnings in first half of 1988 surged 138.7 per cent to Y9.165bn (\$40.2m), Page 18

PARMALAT food empire looks set for an important restructor-ing next month after long negotiations with Kraft, US foods manufacturer. Page 18

EUROPEAN VINYLS, joint venture between ENI, the Italian state energy group, and ICI of the UK, is to buy three European PVC busines

Mandela's lung complaint improves in hospital

jailed leader of the African National Congress, who was 'admitted to hospital with a lung complaint on Friday night, "has shown a noticeable improvement", a doctor said yesterday.

Dr J.G. Stranss, the medical superintendent at Tygerberg Hospital, where Mr Mandela has been treated since his transfer from Cape Town's

VICE-PRESIDENT George

Bush is looking to the huge popular appeal of President Ronald Reagan, billed as the star attraction at today's open

ing of the Republican national convention, to give his presi-dential campaign the sparkle it has so far lacked.

has so far lacked.

During four days of carefully choreographed events and speeches, Mr Bush, who still trails in the polls, will be endorsed as the Republican nominee to challenge Governor Michael Duballenge Governor

Michael Dukakis of Massachusetts in the November election.

Tonight, in what is certain to

be an emotional and festive

occasion, Mr Reagan, 77, will deliver a last hurrah to more

than 3,000 delegates gathered in the giant Superdome foot-ball stadium, the site of the

Mr Bush's task is to con-vince sceptical delegates and a watching American public that

he is a worthy successor to the

outgoing President.

Doubts remain about Mr

Bush's ability to maintain the broad-based Reagan coalition, which led to two Republican landslide victories in 1980 and

1984. These doubts grew over the weekend when it became

MR NELSON MANDELA, the Pollsmoor prison, said that an examination of tissue from Mr Mandela's lungs showed no evidence of malignancy, "only a chronic inflammatory condi-tion of the pleura (the lung lin-

ing)".
This condition could indicate tuberculosis, said another doc-tor. Mr Mandela was "without pain or discomfort," added Dr

Strauss.
Mrs Winnie Mandela visited

Bush campaign seeks

Reagan's last hurrah

vital spark from

her husband for 40 minutes on Saturday. "Winnie was shocked ... but I don't know what shocked her," said the family lawyer, Mr Ismail Ayob. Hopes that the South African Government might release the 70-year-old Mr Mandela on

compassionate grounds were immediately dampened, how-ever, by Mr Pik Botha, the For-

eign Minister. Speaking on Saturday in

already poor standing with

women voters.
Other conservative planks

included a commitment to

rapid deployment of the SDI "Star Wars" anti-missile sys-tem, and a refusal to endorse

the equal rights amendment for women or non-discrimina-

Mr Bush had earlier called

for specific language in the Republican platform because

he wanted to set out differ-

ences with the Democrats, who

last month approved a very general platform. This tactic

may have backfired because it allowed conservatives leverage on social issues, where Mr Bush has sought to steer a

Conservative forces have also pressured Mr Bush on the

selection of a running-mate. But, with the vast majority of delegates under their control,

the Bush campaign is deter-mined to remain independent. The Vice-President has a

short-list with the front run-ners believed to be Senator Robert Dole of Kansas, Senator

Continued on Page 14

middle course

tion against AIDS victims.

Vienna, where he had been holding talks with US, Soviet and British officials on the pos-sibility that Pretoria might sign the 1970 nuclear non-proliferation treaty, Mr Botha said he had yet to see the medical

reports.
But asked whether the Government would consider releasing the ANC leader on compassionate grounds, he replied: Should you release any per-

son . . . with that background, and that person is not prepared

Mr Mandela was jailed for life in 1964 on charges of sabotage and planning the over throw of the white govern

His release could provoke killing, Mr Botha continued and if that led to a rearrest "where does that take you?"

Burma riots may continue despite Sein Lwin's exit

By Richard Gourlay in Bangkok

BURMESE protesters have called for more country-wide demonstrations if their demands for democracy to replace the one-party socialism of the past 26 years, are not

met.
But some of the demonstrators — largely students — seemed prepared to
postpone further disturbances
until next Friday when the executive committee of the Burma Socialist Programme Party (BSPP) is expected to choose a successor to U Sein Lwin as State President and Chairman of the party.

U Sein Lwin was forced to resign on Friday after more than five days of bloody clashes between protestors and the army in the capital, Ran-goon, and other cities

It is thought that during the disturbances as many as 1,000 people may have been killed. Following his departure, ten-

sion eased in Rangoon according to diplomats.

Protesters removed barriers and road blocks and bus services started to function again.

However, troops remained on duty in downtown streets near government buildings and the city hall where the shoot-ing started a week ago. As posters appearing on Alan Simpson of Wyoming, Congressman Jack Kemp of Footprints in the sand, Page 12

walls in Rangoon testify, feel-ings are still running extremely high and violence could easily recur before next The posters call for U Sein Lwin to be tried in court for his part in the brutal suppres-

sion of riots and for general elections for multi-party democracy within six months. Other posters demand action against soldiers who opened fire on unarmed crowds at the hospital in Rangoon, killing medical workers, and compensation for riot victims and the release of all political prison-

Behind these immediate demands lies a pervasive, if unfocused desire for a new government to begin economic

Rice prices have risen by 400 per cent this year, and the shortages and consequent hun-ger have been one of the main reasons behind the apparently spontaneous uprising.

At least one main faction of protesters is known to be pro-foundly sceptical that U Sein Lwin's resignation will bring about a real change in the sys-tem of government and the coterie of ageing army officers who run it.

This group has called for a resumption of demonstrations against the Government today. However, there is a distinct

lack of co-ordinated leadership among the protesters, and it remains to be seen whether the sceptics or those who are prepared to wait will prevail. According to diplomats, U Sein Lwin's resignation leaves

the system intact; public pres-sure is unlikely to ease before something is done to tackle soaring rice prices and food shortages.

Burmese exiles in Bangkok who are in touch with protes-

tors in Rangoon go further.
They expect that another army man will be elected by the party as the new leader on August 19.

unacceptable to the protestors. They quoted state-controlled Radio Rangoon, which instead

of displaying contrition follow-ing the suppression of the riots last week, claimed students were apologising to monks for having demonstrated against the Government.

However, the Burmese exiles said this was unlikely to have happened and said the Government was using propaganda to try to defuse opposition.

Maxwell weighs anchor for the New World

By Andrew Hill in Corsica

SHOULD you be invited for lunch on Mr Robert Maxwell's yacht, remember to wear clean, undarned socks.

The 13-strong crew of the Lady Ghislaine wears neat white deck shoes, but everyone else has to pad around in stockinged feet, including the 65-year-old chairman and chief recentive of Mennell Community executive of Maxwell Communication Corporation, which late on Friday revealed the details of its \$2.35bn bid for Macmillan, the US publisher.

"I am on a mixture of holi-day and business," said Mr Maxwell the next day, reclining massively in the air-condi-tioned stateroom of the 55-me-tre cruiser, and opening a press conference which was unorthodox, even by Maxwell standards.

For one thing, he flew six journalists in an executive jet from Heathrow to Bastia, north-east Corsica, where the yacht – bought from the Khashoggi family by Marine and Aviation, a wholly-owned subsidiary of Mirror Group Newspapers – is moored.

Once on board we added our names to the list in the visi-

names to the list in the visi tors' book, which included actor Michael Caine and his wife Shakira, Frank and Bar-bara Sinatra and Mr Kirk Kerkorian, Hollywood financier.

The small talk was of babies, Mr Maxwell having just become a grandfather for the fifth time, in the same week that the Duchess of York added a princess to another dynasty. On request, a courtier produced Saturday's Daily Mirror with its front-page picture of the baby - York, that is, not Maxwell - and the assembled company paid homage to the colour reproduction.

Later, as lunch was prepared on deck, we waited for the media baron, who aims to make MCC one of the top 10 international information and communications companies, to explain the logic of his offer for Macmillan. Just switching the publisher's printing to MCC plants would generate another

according to Mr Maxwell.
"I also wanted to prove that the MCC board was perfectly capable of mounting such a bid in my absence." he added.

This uncharacteristic self-effacement was not entirely con-vincing. The Lady Ghislaine (named after Mr Maxwell's youngest daughter) is linked by fax, telephone and satellite to the rest of the Maxwell empire. Deck phones are pro-Continued on Page 14

Soviet officials dig in to preserve their privileges

George Bush: Facing dilemma

clear that the Bush campaign

had caved in to conservative

activists on several key policy

The Republican Party plat-form includes a call for a con-

stitutional amendment to ban

abortion under any circum-

stances, including rape or incest. This plank will hurt Mr

Bush's attempt to improve his

over his running mate

THERE IS A bad situation in Krasnoyarsk. The trade promotion enterprise will not come in its ears. Its Volga, pride of the fleet, is used by its white-collar workers for joyriding. Its two Zhigulis are in er town. The bread production plant is smarter. It has got its fleet off the books: but only by

transferring the cars to its subsidiaries. This is not perestroika, Comrades. No, it is privilege digging in. In February this year, the Council of Ministers ordained

managers and officials should be cut by between 20 and 40 per cent. Some organ such as ministries, institutes, soviets - were given targets and told to fulfil them by July 1.

Others, such as plants and agri-combines, were told that their cost would come out of the social fund, used to build flats, nurseries and clinics. Yesterday the newspaper Socialist Industry published an investigation of how the company car was going. Furthe most part, the answer is: it

Krasnoyarsk is among the worst. Of its 500 official cars only 13 have found their way the commission shops which market them.
Rostov is little better. It was

supposed to lose 130 of its 407 chauffeur-driven perks, and has sold off only 22. The mili-tia stepped in to unscrew the number plates from 57 cars, thus rendering them unlawful. In Moscow, matters are dif-ferent: the ministers can look out of the window and check on the diminishing ranks in

FINANCIAL SERVICES regulators may be unable to prevent unauthorised overseas companies selling to UK investors.

firms which fail to gain authorisation to operate in the UK will be able to sidestep the reg-ulations by moving their operations out of the country. Vandersteen Associates, a futures and commodities firm based in Cork, Republic of Ireland, last week provided one of the first tests of the regulators' powers in this area when it sent marketing brochures to

5,000 prospective UK clients. According to a Cork-based employee, Vandersteen's computer-based trading system has been producing some incredible results" over the

THE MONDAY INTERVIEW

CONTENTS

activity. There's no doubt, in that case, that they are break-ing the rules. The difficulty comes on the enforcement

The only sanction available to the SIB is to reprimand the firm publicly - an exercise of limited value.

The SIB is nearing mutual assistance agreements with regulators in four countries, and plans a further 36 similar bilateral treaties. But these are likely to be of use only if the

John Hume, leader of

Social Democratic and

Labour party, is more

optimistic than ever

about the province's

future, in spite of an

increase in sectarian

violence in the past

few months

Page 30

Northern Ireland's

UK firms refused authorisation to carry on investment business are likely to move their operations abroad.

The problem is not new. Bar-low Clowes International, the offshore arm of the Barlow Clowes group, advertised in a UK national newspaper, even though it was not authorised by the Department of Trade and Industry to carry on busi-ness in the UK.

There is one hidden sanction against firms operating outside the scope of the Financial Services Act any contracts they enter into will be unenforcea-

Thelland: Nurturing a unique mix of growth

Editorial comments Trade fog over the Atlan-

Republican conventions George Bush strives

West Germany: A consensus in search of a

Lext Europe's slow man picks up speed: 14

The Business Columns Stoking up the debate

an organisational balancing act ...

to leave a footprint in the sand .

tic: British Gas: .

ment: Crosfield's graphic example of

Irish test for UK regulations investment rules of its host nation, which are virtually cer-tain to be less severe than the past five years. The Securities and Investments Board, the UK's chief investment regulator, said: "If UK's all-embracing Financial they are direct mailing people bere, they are marketing in the UK, which is an authorisable Services Act. Until this weekness in the regime is tackled, investment

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Thais nurture mix of growth and democracy

Peter Ungphakorn, in Bangkok, reports on the appointment of a new cabinet

Government represents a painful dilemma for both Thais and foreigners who have argued that one of the coun-try's strengths has been its

With one of the fastest economic growth rates in the world, expected expected to be up to 9 per cent this year, Thailand compares favourably with the newly industrialising countries (NICs) or aspiring NICs among its neighbours, such as the Philippines, Indonesia, Malaysia and even Singapore.

Explanations for the ecoincluded reference to Thaiand's recently opened-up political system that includes one of the freest presses in Asia, and the tight rein on spending that has kept Thailand away from serious debt problems.

The question now being asked is whether Gen Prem Tinsulanonda, the 68-year-old former Prime Minister, was able to hold the economy and the Government together for eight years precisely because of the least democratic aspects of his Government; his success may have been based on the ability to appoint non-elected finance ministers and shield them from voters' demands for

more spending.

There are also fears that corruption and cronyism, always present but latterly somewhat restrained, could get out of hand. Worries are tempered by the strength of the economy, the Government's healthy financial position and the hope that the new cabinet will appreciate its new responsibil-

Gen Prem was installed in 1980 almost two years before he retired as army commander and has remained in office without even standing for elec-tion. He was able to do that because the military inspired constitution allows cabinet



(left) replaced as Prime Minister by Chatichai Choonhavan

members to be appointed from outside parliament. Gen Prem put his appointees in the key ministries handling security and economic policy: defence, interior and finance

Now, for the first time in 12 years, the new 66-year-old Prime Minister, Maj Gen Chati-chai Choonhavan, and all but one of his colleague – the Gov-ernment's legal expert – are elected MPs. Paradoxically, this seems to be the problem. Gen Prem's reputation for probity imposed some restraint on the greed of his cabinet colleagues, but it also provided a contrast between the cleaner image of his appointees and the scandal-prone MP-minis-ters many of whom are back in

Mr Banharn Silapa-Archa, Secretary General of Gen Chatichai's Chat Thai party is now industry minister, with a key role to play in energy and large projects such as the petrochemicals complex being built on the eastern seaboard. Even though Chat Thai is usually

some sections of the business ment rice deals and tapioca community are uneasy about the prospects.

In the last cabinet Mr Ban-harn was communications minister and involved in disputes over scrapped contracts with Van Hool, the Belgian bus manufacturer, and Bouygues, the French construction com-pany, his ministry also awarded to a leading party fig-ure a crane monopoly at the port of Bangkok that threatsevere disruption to the flow of trade. His replacement is Mr Mon-

tree Pongpanit, secretary general of the Social Action Party, the second largest after the July 24 general election.

T Montree will be responsible for multimillion baht infrastructure projects such as the new deep sea port on the east-em seaboard and Thai Interna-

tional Airlines' purchase of new generation jets. He spent an eventful two years at the commerce minis-try in the last cabinet, amid some controversy over Governpolicy, Mr Pramual will be more receptive to the advice he is given.
His first statements suggest he will do just that, perhaps to

prove his critics wrong. He has indicated that the basket of currencies used to fix the baht's value is likely to remain, and his comments about avoiding debt suggest any spending increases will be kept under control even though Thailand's rapid eco-nomic growth is swelling Government revenue even more rapidly. He also said tentatively that he thought the \$1hn per year celling on new Gov-ernment foreign borrowing

should stay. His test will come when his cabinet colleagues seek more funds for their pet projects.

The attitude of the military to all this is unclear. They have

their own problems including splits and the adjustment to the slimmer and more professional armed forces envisaged by their supreme commander, Gen Chavalit Yongchalyudh, who is also strong commander. who is also army commander. Senior officers have pledged their support for Gen Chatichai whose army career ended in conflict 30 years ago. But mis-behaviour by the politicians could always provide an excuse for a coup if some faction feels it has sufficient need - and strength - to assert itself. That would not necessarily lead to cleaner government

Analysts are debating how long the new Government will last. A key period will be next month, when the annual reshuffle of top military offi-cers is due. That is almost routinely a time of tension. The optimists believe the politicians have just spent too much money in the general election to do anything that would pre-vent them remaining less than

his appointment. They place their trust in the senior ministry and central bank officials

Gunfire gives way to birdsong and argue that because he is a in the Gulf newcomer to macroeconomic

WITH A WEEK to go until the Iraq-Iran ceasefire officially takes effect, shooting had not quite ceased by Saturday morning when the Iranian authorities took a busiond of foreign academics and journal-ists into the ghost city of Кьоттань вып.

Khorramshahr.

Every few minutes a dull crump in the west could be heard, as the two armies continued a desultory exchange of artillery fire, and our hosts felt our security would be at risk if they took us to the waterfront where the river Karon flows into the disputed Shatt al-Arab waterway and trans territory can be seen Iraqi territory can be seen only a few hundred yards

According to revolutionary guards we spoke to, however, there has been no serious fighting on this front since August 4, when they beat back the last Iraqi thrust on to the Ahwaz-Khorramshahr road at Hoselniyeh. As we drove along this road, we were shown burnt-out tanks and armoured personnel carriers, which were

From Khorramshahr. **Edward Mortimer** reports on Iran's battlefront, a week before the ceasefire

supposed to prove the Iraqis had been forced back, and had not withdrawn voluntarily as they claimed. However, what it proved, if anything, was that Iraq had occupied about 45km of the road in its last offensive after July 18 and come as close as 40km to Ahwaz, the provincial capital.

Voluntarily or otherwise they have since withdrawn and the front has moved back westward. The road takes on the appearance of a frontline only at the Khorramshahr end, with newly sandbagged positions, many of them occupied by Iranian solidiers; armoured cars are dug into the earthcars are dug into the earth-work that runs along the west-ern edge of the road, their

guns pointing westward. Underneath the vehicles the crews have dug shelters and put down carpets, to give themselves some refuge from the blistering August sun. (Temperatures go as high as In Khorramshahr itself, the

In Khorramshahr itself, the silence is eerie, broken only by birdsong and distant and intermittent cannon. The town used to be home to at least 200,000 people and has been completely deserted since it was recaptured from the Iraqis in 1982. There is not a single house is smashed beyond repair, the contents either removed by the inhabitants when they fied in 1980, looted by the Iragis or simply destroyed in the 45 days of hitter street fighting which it took the invaders to eliminate Iranian resistance.

Everywhere there are ramparts made mostly of rubble from the shattered buildings — buildozed deliberately by the Iraqis for that purpose, according to our hosts. Only the central mosque, scene of a famed last stand by 50 or so famed last stand by 50 or so defenders, has been rebuilt as a symbolic gesture of defiance — only to suffer new damage from the shelling later in the war. Rebuilding the city is one of the many tasks for Iran if the ceasefire leads to a lasting peace, and it will have to start with a complete levelling of

the site. At the moment, the defend-At the moment, the defenders of Khorramshahr remain on their guard. Mr Mohammed Hosein Imami — aged 38, a basij (volunteer) "from the very beginning" — does not expect to go back soon to his pre-revolutionary existence as a bank clerk in Tehran. "We have to keep in readiness. Our enemy is very devi-

ness. Our enemy is very devi-ous," he says. Neither he nor his younger comrades express any enthusiasm for the cease-fire.

• A British envoy sent to

Iran to help negotiate the release of three Britons held hostage in Lebanon has had several rounds of talks with Iranian officials in Tehran. Mr David Reddaway, the British official, described his talks as "useful." He also discassed the fate of Britons held in Iran on spying charges. The official Tehran Times newspa-per yesterday said Iran would "spare no effort" to facilitate the release of British hostages.

Sacked journalist faces US insider trading inquiry

BUSINESS WEEK, the US magazine, has dismissed Mr Rudy Ruderman, a senior journalist, for ignoring its rules, requiring staff to disclose all their stock holdings.

McGraw-Hill, Business Week's publisher, and the New York Stock Exchange are also investigating whether Mr Ruderman was involved in insider trading based on advance knowledge of companies mea-

knowledge of companies men-tioned in the magazine's ner-

The magazine recently uncovered unrelated cases of seven printing employees who profited from the column before it was publicly avail-

Mr Ruderman, 62, had been broadcast editor since 1981. Working alongside the magazine's reporters to New York. he made nine 90-second broad-casts a day on radio stations in New York and other cities. Business Week said there was no evidence that Mr Rud-erman used the programmes to promote stocks he held.

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promote stocks he held:

Mr Robert Landes, McGrawHill's general counsel, said the
company had been alerted to
Mr Ruderman's trading by the
New York Stock Exchange. It
had been tipped off by a stockbroker who said Mr Ruderman
bought shares in companies
shortly before they were mentioned in the magazine.

'Only one reprimand' to follow Iran Air shooting

By Nancy Dunne in Washington

ton Post yesterday, a navy board has concluded that an operations officer aboard the USS Vincennes bears most of the responsibility for the mis-takes which led higher officers to believe that the airliner was

an Iranian F-14 fighter. The board's recommenda-tions are being reviewed by Admiral William Crowe Jr., chairman of the Joint Chiefs of Staff, who may order more disciplinary action or less. Pentagon investigators have

THE PENTAGON yesterday refused to comment on a report that only minor disciplinary action against one US naval officer is being considered after the accidental shooting down of an Iranian Airbus on July 3.

According to The Washington Post yesterday, a navy and their deaths.

Admiral Crowe, who had the accident job of announcing the accide

said the ship's captain had apparently acted properly.
According to the Post, the navy board considered and then rejected recommending action against several highranking officers, including Rear Admiral Anthony Less, commander of the Gulf task

The board instead recom mended a letter of reprimand to the operations officer.

Vietnam poison suspected of killing admiral's son

By Nancy Dunne

ONE OF the most widely-told American stories of personal anguish from the Vietnam war ended on Saturday with the death of Mr Kimo Zumwalt III, reportedly as a result of the "Agent Orange" chemical, which his father, an admiral, had sprayed in the Mekong.

The late Mr Zumwalt, commander of a patrol boat, was exposed to the highly toxic dioxin. The Zumwalt family believes this contact caused the lymphoma and Hodgkin's ase which killed him at 42. Mr Zumwalt and his father, Elmo Zumwalt Jnr, wrote a book about their plight, "My Father, My Son," which was made into a television film. It revealed that Agent Orange may have touched yet another generation of their family: Mr Zumwalt's son, Elmo Zumwalt IV, suffers from a congenital

sability. Many Vietnam veterans say Agent Orange causes cancer, birth defects, miscarriages and

Mr Zumwalt always defended the admiral's decision to use Agent Orange. American sailors on patrol in Viet-nam's rivers and waterways were subject to frequent ambush, and the defoliant drove the Viet Cong a thousand yards back from the water's edge.

At the time, Agent Orange true believed to be barmless to

was believed to be harmless to human beings. The late Mr Zumwalt at one point swam through water sprayed with the chemical to collect weapons from Viet Cong boats.

"He did what he had to do to reduce casualties," Mr Zun walt said of his father. "I did what I felt I had to do. I volumteered for service in Vletnam because I felt whatever the risks, that was where I

Jen K

Same of the

Admiral Zumwalt, who commanded naval forces in Vietnam from 1968 to 1970, said later he felt no guilt because the use of Agent Orange "saved literally hundreds, maybe thousands, of lives."

Eta expected to step up Basque country attacks

By Tom Burns in Madrid

AN INCREASE in agitation is expected in Spain's Basque country over the next fortnight when the main towns in the area stage their annual fiestas.
At the weekend, a spate of bombings constituted the biggest show of force this year by the Basque separatist organisa-

tion Eta.
In a carefully co-ordinated action early on Saturday, a string of businesses trading with France were rocked by 11

with France were rocked by 11 separate explosions.

Damage was estimated at more than £1m. The timing of the attacks appeared linked to the fiestss that are staged in San Sebastian, Bilbao and other Basque locations in the second half of August, and which have in the nast been which have in the past been used by Eta supporters as ral-lying points for separatist dem-

onstrations.

The bombs wrecked Renault,
Peugeot-Talbot and Citroen car showrooms as well as a plant which processes French dairy

A railway bridge in La Rioja on the main branch line to Bil-bao was also blown up. Yesterday_police continued to comb

rallway lines in the area and increased security for French-linked companies. French business interests

have been a frequent target for Eta bombers, due to the co-op-eration by the Paris Govern-ment with Spanish police in action against cross-border ter-

The attacks were the first serious bombings by Eta since a car bomb last December blew up a police station, killing 11 people.

Subsequently, Eta indicated it was willing to negotiate a ceasefire but contacts with government officials were broken off in March when the separations belowered by the contacts of the contacts of the contact of the aratists kidnapped Mr Emili-ano Revilla, a financier, in

 A UN-sponsored referen-dum was the only way to resolve the conflict over the former Spanish colony of West-ern Sahara, King Hassan of Morocco told Algerian journalists, Reuter reports from

"Only an international referendum, recognised by the UN, under UN control and approved by the UN can lead

to a clear . . . situation," he

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S Africa 'welcome to sign' nuclear treaty

By Michael Holman

THE HEAD of the inter-national Atomic Energy Agency yesterday welcomed the possibility that South Africa might sign the 1970 nuclear non-proliferation

eral of the agency, was responding to comments by Mr Pik Botha, South African For-eign Minister, after the latter had ended talks in Vienna with British, Soviet and US officials. Mr Botha told journalists he believed Dr Blix "doesn't want us to be part of the agency."

South Africa already allows safeguards inspections on two plants with French and US technology, but does not allow the agency's inspectors access to the Palindaba uranium enrichment plant, which can make 'material needed for

Dr Blix, in a statement issued in response to Mr Botha's remarks, said: "I would welcome a South African adherence to the treaty... the agency would administer the safeguards in South Africa in the same way as is done in ther countries." decided to make his disclosure.

Mr Botha had taken the It coincides with efforts to other countries.

opportunity to provide the first official confirmation that South Africa has the capacity to make nuclear weapons, something that has long been

export quotas that were alleged

to have favoured certain com-

ing to give the new Govern-ment a chance, Japanese, Tai-wanese and other foreign

investors who have flocked to Thailand in recent years are said to be waiting to see what

happens. But critics point to the scandal-prone figures that remain in the new cabinet, and

to the way the portfolios were shared out, as an indication that the politicians are likely

to follow there old habits

The appointment of the new

finance minister, Mr Pramual

Sabhavasu, is a case in point. He is another important finan-

cer of the Chat Thai party and

was industry minister before the general election. Reporters

covering the beat say he had

difficulty grasping complex

Some, however, see virtue in

rather than reform.

Some commentators are will-

Satellite surveillance in 1977 disclosed a possible nuclear testing site in the Kalahari Desert, and the US said in 1979 it had detected signs of what might have been a small nuclear explosion in the South Atlantic where a South African naval force was operating. However, it was not immediately clear why Mr Botha

negotiate independence for Namibia and the withdrawal of Cuban troops from Angola, so the move may be designed to underline South Africa's status as the regional super-power.

It may also be a response to the decision last week by the US House of Representatives to support a bill which calls for almost total US trade sanctions against South Africa. What South Africa intends to do with nuclear weapons, or why disclosure of their possession should make US legislators think again, is unclear. When under pressure, though, Pre-toria tends to flex its muscles.

Special police to tackle Kosovo unrest

By Judy Dempsey . in Ljubljana

YUGOSLAVIA'S federal authorities have given a 300-strong police unit special pow-ers to crack down on ethnic unrest in Kosovo, a southern province where there is chronic tension between the ethnic Albanian majority and

After a wave of ethnic unrest in 1981, triggered by calls from the Albanian population for Kosovo to be given republic status in federated Yugoslavia, thousands of Serbs and Montenegrins have left the region, one of the least developed in

Yugoslavia.
The latest action came against a background of rising nationalist sentiment in Yugoslavia's republics, and of proposals for an increase in the power of Serbia proper over the two autonomous provinces in its territory, Kosovo being

federal constitution, it is envis-aged that police, judicial and several other powers invested in Kosovo and Vojvodina (also a province of Serbia) shall pass to the Serbian Government.

These amendments are sup-These amendments are supported by Mr Slobodan Milosevic, Serbia's party leader. They are opposed by the two provinces, however, as well as by the republics of Slovenia and Croatia, which say Serbia would gain greater weight and authority in the federal error. authority in the federal struc-ture, something the late Presi-dent Tito had tried to avoid.

tutional Reforms.

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INTRODUCTION TO THE OFFICIAL LIST BY

The principal activity of Chancery PLC is merchant banking and through subsidiary companies it offers a wide

Application has been made to the Council of The Stock Exchange for the grant of permission for all the Ordinary Shares of 25p each in Chancery PLC to be admitted to the Official List.

Details relating to Chancery PLC and the above shares are available in the statistical services of Extel Statistical

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were concluded with relative speed and lack of trouble, analysts said.

Mr Dehaene is now Minister of Communications and Insti-

By Our Foreign Staff THE SUDANESE authorities

Khartoum and other centres. Mr Omer Nour El Din Finance Minister and head of the government committee which is co-ordinating the relief effort, said yesterday that 58 people had died and 167,000 homes in the Khartoum areas had been washed away.

Government officials denied that aid was being withheld from the half-million refugees from the civil war in southern camps around the capital.

Dr Nicholas Ward, World Health Organisation represen-tative in Khartoum, warned at the weekend about the immi-nent danger of cholera, and gastroenteritis. Diarrhoea epidemics have already broken out. Malaria and typhoid epi-demics are expected to follow. King Fahd of Saudi Arabia

has donated \$8m from his per-sonal wealth to help the relief effort, the Government said yesterday.
Saudi Arabia has agreed to deliver part of its aid directly to flood-hit areas north of Khartoum, where at least 32

villages have been hit. In Khartoum itself, many parts of the city remained without electricity or drinking

water. Food shortages were reported, with long queues forming outside the few bakeries which were still function-

Egyptian extremists EGYPTIAN security authorities have charged 59 people with attempted murder, instigating disturbances and deliberate damage of public property, after Moslem extremist riots over the weekend in which three people were killed with police on Friday in a

Cairo suburb, and a woman

died on Saturday. This fol-lowed recent unrest at Assiut, in Upper Egypt.

Bundesbank director 'against rate rise' A BUNDESBANK board 4.25 per cent was out of the

question now.

member, Mr Günter Storch, has been quoted as saying that he opposes raising the West German central bank's securities repurchase rate if the bank adds liquidity to the money market this week via a new pact, Reuter reports from Bonn.

In an interview with the Frankfurter Neue Presse newspaper, Mr Storch was reported at the weekend as saying that, in his personal opinion, a rise to 4.5 per cent from the current money market liquidity and

A Bundesbank spokesman

declined to comment on the newspaper article. The rate has been raised in stages from 3.25 per cent since mid-June to help support the D-Mark on foreign currency

The Bundesbank's sevenmember board usually meets on Tuesdays to settle the terms of securities repurchase pacts,

short-term interest rates Mr Storch was also quoted as saying that the Bundesbank had not yet decided whether it

would offer a new allocation

No previous repurchase pact will expire until August 24, when a 4 per cent DMi6.2bn (25.02bn) facility is to mature, so any allocation next week would add extra liquidity to the market and help to dispel fears of an immediate tightening, which have put upward pressure on call money.

Fears of tightening intensified last week when the Bund-esbank cut the allocation of its most recent pact to only DM17.6bn, to supersede an expiring DM18.8bn facility.

discount rate to 6.5 per cent, from 6 per cent on August 9. However, the affocation was still the fourth-largest this year, which led some dealers to feel the Bundeshank preferred to split the volume and offer liquidity via a second pact this

This followed a rise in the US Federal Reserve Board's

party loses ground By Robert Taylor in Stockholm

Swedish

SWEDEN'S ruling Social Democrats are in danger of losing next month's general election because many of their sup-porters are disillusioned by a scandal over the Olof Palme murder inquiry, according to

an opinion poll. According to the survey, 15 per cent of those who voted for the party three years ago will not support it on September 18, in protest at the Government's handling of the "Ebbe Carlsson affair", a freelance inquiry sanctioned by ministers into the murder of Mr Palme, the

Prime Minister, in 1986. The survey, conducted by the independent SIFO poll organisation, was published yesterday in the country's lead-

ling newspaper, Dagens Nyheter. If these former Social Democratic voters carry out their voting intentions, the party will remain the biggest in Par-liament but will find it almost impossible to form a Govern-

Swedish politics have been evenly balanced between the Socialist and non-Socialist blocs for nearly 20 years, so even a slight shift against the Social Democrats could cost

The SIFO poll also reveals that 45 per cent of the voters have less confidence in politicians in general as a result of the Ebbe Carlsson affair, while 10 per cent believe the affair is a more important issue than law and order and 9 per cent more important than either taxation or environmental

15th August, 1988

ment with a stable majority.

them the coming election.

Dr Hans Blix, director-gen-

He did not say whether South-Africa would sign the treaty. Belgians agree

deficit BELGIAN ministers have agreed on the budget for next

the government said yesterday, Reuter reports from Brussels. Experts were combing through the final details before

that set up a new government in May after the previous one collapsed last October, had expected the budget to be a big

test for the five-party coalition. In the event, negotiations which started last Monday

It includes plans to cut a huge budget deficit to 7 per cent of Gross National Product, from an estimated 8.5 per cent,

a full cabinet meeting today to approve the package.

Mr Jean-Luc Dehaene, who masterminded the negotiations

Sudan seeks more aid to cut budget for 2m flood victims

yesterday appealed for more aid to help up to 2m victims of floods which have devastated

The refugees are mainly Christian or animist, and have been complaining about what they say is the failure of the mainly Moslem Government in Khartoum to provide adequate

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Three die in riots by which three people were killed and at least 37 injured. Two youths died in clashes

LOT OF the activity

among European insur-ers is "panic," says an executive of Royal Insurance,

the biggest UK-based property/

casualty insurer. "People are afraid of being eaten." Last week's announcement

that merger talks have col-

lapsed between Royal and the

French insurer Groupe Vic-toire was a sign of two things.

European internal market in insurance in 1992 has perhaps

minds on the need to grow -by merger or acquisition if need be - to survive in what

could be a harsher competitive

world. Second. despite the rhet-

oric, the creation of a pan-Eu-

ropean insurance market is still likely to be long-drawn-out

Progress to date towards true cross-border freedom of

trade in insurance has to be put into perspective. So far, the

European Commission has

pushed through the Council of Ministers and the European

Parliament only one directive allowing for freedom of insur-

allows cross-border trade in so-called "big risks" - non-life

insurance for companies with

more than 500 employees or

£15m turnover. Few observers now doubt

that in the early 1990s cross-border trade in the industrial

insurance risks will be happen-

ing. But will much business

Effective from July 1990, it

ance services.

First, the prospect of a free

"The framework will be there, but I doubt if there'll be wholesale switching of business," says Mr Edward Hester, of Zurich insurance's International Division in London.

Prospects for cross-border flows of "big risk" non-life business depend on two other factors: the existence of appropriate distribution systems and of unmet insurance demands in continental Europe.

In terms of distribution, the difficulty is the stunted growth of insurance broking in Burope. The biggest French broker, Faugère et Jutheau, and its biggest West German counterpart, Janch & Hubaner, are tiny compared with the biggest London brokers, or the glant New York-based Marsh and McLeman.

The big US and UK brokers should, in theory, be able to take business away from Euro-pean markets. Marsh alluded to post 1992 opportunities when it announced this spring that it would run its non-North American business from its London subsidiary, C.T. Bowring.
Yet the prospects of cross-frontier trade will be limited by the ways customers in dif-

ferent countries perceive their insurance needs. Mr Steve Schleisman, who has moved from New York to Paris to head UNAT, the European property/casualty arm of American International Group, has found insurance buyers in European companies less sophisticated than their North American counterparts.

"The US risk-manager sees himself as an integral part of operations, rather than as a service function," he says. That is not surprising. In the US, the rapid extension of concepts of legal liability has ant that liability insurance forms the biggest component of corporate insurance bills. More traditional perils - fire, storm, theft, flood - have bulked

larger in Europe. UNAT has found it relatively hard to sell directors' and officers' liability policies to the Swedes or the French. From this point of view, the real opportunities opened up for insurers by 1992 will be that the creation of a single European market in manufacturing industry will create new corporate insurance needs by open-ing up more complex risk expo-

Regarding so-called mass risks, the European Commission hopes to adopt a proposal on freedom of services in motor insurance this year. If ratified by the European Par-liament within two years, it could be in force by the end-1992 deadline, though it seems likely that smaller countries would be allowed a transitional

Life assurance is tougher. The European Commission has a goal of producing a draft directive on freedom of life assurance services by the end of 1988. Privately, officials have indicated that there may have to be several bites at the

buyers to obtain life assurance from abroad, on their own initiative. The next one would allow active cross-border marketing of group life schemes. Only later would the Commis-

Pan-European insurance market likely to be a long way off

Progress to date towards true cross-border freedom of trade has to be put into perspective, Nicholas Bunker argues

Yet the mundane quality of personal business such as motor insurance could inhibit

utilisation of the freedom of services directive. The Auto-

Country	Total business	Non-life	Life	
Switzerland	1,746.5	808.5	938.0	
West Germany	977.7	563.2	414.5	
Norway	874.8	437.4	437.4	
UK	807.0	327.7	479.3	
Sweden	797. 1	350.4	445.7	
Netherlands	788.1	428.6	359.5	
Finland	769.7	290.2	479.5	
Denmark	743.4	435.0	308.4	
France	657.9	401.9	258.0	
Austria	631.0	447.4	183.6	
Ireland	615.8	253.4	362.4	
Luxembourg	533.4	.405.6	127.8	
Belgium	510.3	369.0	141.3	
Italy	252.6	206.4	46.2	
Spain	137.5	109.4	28.1	
Portugal	76.1	68.7	7.4	
Greece	46.2	32_1	14.1	

WHO BUYS THE MOST INSURANCE IN EUROPE

ms per head of population, 1986, \$\

sion draft a directive opening un freedom of services across a full range of products. A key sticking point — which could take many years to resolve — is the wide variety of tax provisions governing

the treatment of life assurance in different member-states. Mr Andrew O'Leary, of Clerical Medical, the British life office, says: "Some tax harmonisation is essential. There's no point trying to sell life assurance to French people if we

mobile Association, the UK's biggest motor broker, reckons it is in contact with 75 per cent of its policyholders in any year

on routine matters.

It seems unlikely that this could be handled across borders - though Mr Alan Hors-ford, Royal Insurance's chief executive, says it could happen between the Benelux countries.

So the crucial factor reshaping European insurance may not be what happens across borders - but the shifts inside

A first directive might allow. can't offer them the right tax. each member-state. The biggest changes would occur if consumer pressure at home and price competition from abroad caused domestic industries to dismantle their official

or unofficial tariff arrange-West Germany has the reputation of being one of Europe's most cartelised markets. This may be illusory. According to Mr Bengt Westergren, another UNAT executive, West German "big risk" insurers find ways around the system. "The tariffs are undercut routinely," he

None the less, last month the West German Federal Cartel Office recommended ending the present regime, in which rates and policy wordings have to be approved by the Federal Insurance Supervisory Office after consultation with insur-

What happens if tariffs vanish? One precedent is what occurred in the UK in 1968. when leading insurers decided to abandon the motor tariff, the mechanism for fixing minimum motor insurance prices. The result was a price war which caused severe losses.

From insurers' point of view, then, liberalisation of non-life markets could simply dissipate profitability. "This movement is occurring for consumerist, rather than business reasons, and that is bound to narrow margins," says Mr Tony Wyand, a director of the UK's Commercial Union.

One Parisian insurer says:

their business. If necessary, they'll let themselves bleed by

cutting prices." The orthodox view is that the approach of a single mar-



wave of insurance mergers and acquisitions, such as the union of the AXA and AGP groups in

According to this argument, the big players are striving to form pan-European alliances to shore up profitability and grab This inspired Wood Macken-

e, the stockbroker, to label Britain's composite insurers "the Rowntrees of the financial sector" because of their alleged attractiveness to predators such as Allianz of West Germany and Generali of Italy. In reality, the acquisition activity pre-dates the wave of expectation surrounding 1992. Observers point to three inter-locking factors which were pro-

moting it, anyway.

"West German insurers aren't The Swiss Reinsurance Comgoing to let foreigners take pany estimates that life assurance premium volume per head of population in 1986 ranged from less than \$30 in Spain to nearly \$1,000 (£590) in Switzerland.

The widespread perception of the growth potential of southern European markets has spurred Allianz and the big Swiss insurers, Zurich Insurance, Winterthur and Swiss Re, to annex Italian companies in particular.

Winterthur recently bought the Rome-based Intercontinentale Assicurazioni and Swiss Re gained control of the Trieste-based Lloyd Adriatico in 1987.

A second factor is the intense fragmentation of two markets in particular: France and Spain each has more than 500 insurance companies, and both are well aware of their vulnerability. There has been scope here for some time for the kind of consolidation which occurred in the UK in the late 1950s and 1960s, when a series of mergers created the big composite insurers which now dominate the non-life mar-

Thirdly, there is the little-noticed worldwide trend for sluggish growth in reinsurance voltimes as the growing size of primary underwriting compa nies enables them to retain more of their own risks - a The first is the relative factor which has helped drive underdevelopment of insur-Europe's big "professional reinance – especially life assur-ance – in southern Europe. seek new markets.

urges reform of Japanese land tax

REFORM of regulations and taxes on land is the most urgent structural change needed in Japan, according to the latest annual report on the country's economy by the Organisation for Economic Co-

operation and Development. "Distorting markets and using land inefficiently has a significant adverse effect on living standards," the OECD report says in a lengthy analysis of the progress of various structural changes in Japan. "Poor housing is perhaps the single most important factor holding back an advance in

Japanese living standards." The OECD report acknowledges that land is perhaps Japan's most scarce resource, but argues that current prices. are artificially high: Even before the recent surge in urban land prices, the value

HK prime

THE Hong Kong Association of

Banks decided at the weekend to raise the local prime lending rate by half a percentage point to 9.5 per cent. The new rates

increased

to 9.5%

By Our Hong Kong

of all land in Japan was 1.5 times higher than that of all the land in the US.

Changes in regulations and taxation could increase the supply of land for housing sig-nificantly and thus push down astronomical land prices, the report suggests.

report suggests.

It notes that, because of building restrictions, central Tokyo is less densely populated than Paris or Manhattan.

This is partly because regulations limit the height of building the problems of the state of buildings in residential areas to 12 metres and limit wooden houses to three storeys. There

he hufft on Meanwhile, the tax system discourages the release of unused or underused land. Capital gains and taxes are higher than inheritance taxes,

while property taxes (rates) are charged at 1.4 per cent on ssments that are, in gen-

"Poor housing is perhaps the single most important factor holding back an advance in Japanese living standards"

eral, less than a fifth of actual

Land in an urban area used for farming is exempt from rates and from inheritance are also rules restricting the proportion of a site which can taxes if used for farming for atleast 20 years following the

> The report acknowledges that reform of these measures will be politically difficult, but argues that it is urgent. "The international implica-

tions may also be significant. Lower land prices would reduce the size of the downpayment needed to acquire a house, and this might reduce savings and encourage greater investment in housing.

"By thus affecting domestic saving-investment balances, this change would tend to reduce the current external

The report's focus on struc-tural problems in housing and other services, such as distribution, telecommunications and transport, is based on the OECD's view that services will have to play a much greater role in Japan's economic growth in the next few years.

It acknowledges that in the past few years far-reaching measures have made many service sectors more open to competition and more responsive

to market demands. However it calls for further progress in a

number of areas:

• Distribution: severe regula-tions limiting the expansion and operation of large shops should be eased, and the anti-competitive elements in soleagent distribution arrangements should be reviewed; • Air transport: better use of airports other than the main

Tokyo and Osaka ones would ease congestion and create room for more canacity: Road transport: regulations restricting entry and limiting the scope of haulage busises should be reviewed; Financial markets: steady progress has been made, but erest rates on small denomination deposits (less than Y10m), which account for more than half of all deposits with

Taiwan rejects coalition offer

By Bob King in Taipei

TAIWAN has turned aside an indirect offer from Peking for talks on the formation of a coalition government that would include Taipei's ruling

KMT, or Nationalist Party. Analysts say the government believes the offer - which Mr James Hsiung, a Chinese-American scholar, relayed to a conference run by the Asia and World Institute in Taipei last week - probably amounts to no more than an attempt to discover whether Taipei is moving away from its insisthere represents all China, in favour of a policy ofindepen-dent nationhood for Taiwan. Dr Philip Chen, director of the institute, said there was

puzzlement in Taiwan as to

Akzo nv Registered Office at Arnhem

Report for the 1st half year 1988

Consolidated statement of income

Operating income less financing charges

Earnings from nonconsolidated companies Extraordinary items

Net income per common share of Hfl 20, in guilders

The net income of Hfl 242 million realized in the second quarter of 1988 exceeded the figure of Hfl. 191 million for the second quarter of 1987

by 27%. Both the contribution of the consoli-dated companies and that from the nonconsoli-

Net sales

Operating costs

Operating income

Financing charges

Group income

Common stock

Net income

Minority interest

directly.

Dr Chen said the indirect

approach reflected, more than anything, Peking's growing unease at the increasing shift in power on Taiwan to local Taiwanese. Programmes aimed to end the decades-long domi-nation of bodies such as Parliament by people from the mainland are now under way.

Mr Lee Teng-hui, himself born in Taiwan, is now both head of state and party chairman, and is less vulnerable to emotional appeals over reunification than his predecessor, Mr Chiang Ching-kuo. Mr Hsiung said China is

offering to renounce the use of and events

why, if the offer were serious. force against Taiwan, draw up Peking had made it through a new constitution that would Mr Hsiung, rather than eschew the "four cardinal principles" of communism, and share power with the Nationalists, provided Taiwan promised not to declare independence.

He added he was merely relaying what he had heard during a recent visit to Peking and was not a go-between Taipei is clearly wary of such manoeuvres. Government officials have played down over the past few days the significance of Mr Hsiung's me

Other observers say that, to gain Taipei's confidence, Peking will have to demonstrate its sincerity through say, participation on equal terms in international bodies

January-June

747.6 (106.7)

50.5 (7.2)

436.3

7.652.4

(6.984.0)

668.4 (55.4)

(225.2)

387.8

399.4

371.0

(28.4)

9.4 2.2

S Korean police harden tactics at rallies

POLICE using staves and

Panmunjom today in an attempt to hold a meeting, on reunification of the divided

will be effective from today. The move was made because of the continued rise in the general level of interest rates, in both the local wholesale money market and the Eurodollar market, the Association Local interest rates have

now increased by 3.5 points since April, when the prime rate in Hong Kong stood at only 6 per cent.

Analysts said the latest increase would be unlikely to

have much effect on the local stock market. Expectations of a local interest rate increase rose after last week's move by the US Federal Reserve to raise its key dis-count rate half a point to 6.5

Aquino urged to quit Philippines newspapers yesterday urged President Corazon Aquino to respond to a call by her vice-president to resign, AP reports from

Vice-President Salvador Laurel had accused Mrs Aquino's Government of incompetence and urged her to call new elections. She refused to comment.

major banks, remain regulated.

stones broke up two peaceful student rallies in Seoul yester-day by way of a change of tac-tics that is likely to heighten criticism of the Government. The students are planning to march to the border village of

nation, with their counterparts in North Korea. The Government has pledged to stop them.
The violent demonstrations

here next month.

hall stadium last year, resulting in the cancellation of an international match as players collapsed on the field.

Even so, the mobilisation of

professional combat police, China eases 'one child' policy

By Peter Ellingson in Peking and left the family home on for the committee explained. SLOWLY, and with little or no marrying.

official fanfare, China is begin-ning to relax its key means of birth control, the one-child polmarrying.

"Money is dead treasure: a son is living treasure," he said. Typical of the new thinking is the coastal Shandong Province, near Peking, where the local family planning committee surveyed 1,138 couples and found a majority with one girl wanted another baby.

Surveys in Wendeng, Jiaoxian and Wudi counties showed that the first child in families with two children often was female.

So, after what Chinese officials describe as "frank discus-Instead of strictly limiting all families to a single offspring, the Government is now allowing some rural couples with one girl to have a second

child. Informally dubbed the "one-and-a-half-child policy", the more flexible approach follows gains in population control, and apparent acceptance of the impossibility of eradicating the preference for male children.

The new attitude amounts to an admission that heavy fines and penalties imposed for breaching the one-child policy have not always worked. A farmer facing a fine summed up the Government's dilemma when he claimed girls could not do hard farm work,

yesterday, when police and stu-dents pelied each other with stones and beat each other known for hard-handedness, has frightened students. Both sides are well able to cope with with sticks, followed a police decision to reduce the use of the normal tactics by conscripted riot police using tear gas. Few on either side are tear gas before the Olympics The acrid gas was used to quell a demonstration at a foot-

More than 50 people have been injured during the past week as police used the new tactics, along with tear gas, to break up reunification rallies throughout the country. Yesterday they swooped on stu-dents as they approached uni-

The more liberal approach

comes as the Government is

claiming success for its birth

control measures.
In the southwest province of

Sichuan, the most populous region of China, the birth rate

is now said to be lower than

the national average.
According to the province's

vice-governor, Han Bangyan, last year saw 140,000 fewer children born than the peak

year of 1986. While claiming that Sichuan

with a population of 104m, had

turned the corner on birth con-

ily planning measures.

Korean assemblymen at Pan-muniom on Friday – an initia-tive developed since the stu-dents' last abortive attempt to march to the border in June. Colombo police launch drive to

versity campuses, arresting more than 50, which brought the total to 1,027 in two days.

Opposition leaders have con-demned the violence, but are split over whether the Govern-

ment should allow a meeting of the students now or after the Olympics. A delegation of par-

liamentarians is to meet North

Colombo operation in Colombo yester-day as state radio and televi-

trol, the vice-governor empha-sised the need to monitor fam-With 1.3m couples in the child-bearing age group, efforts were still necessary to ensure Sichuan did not exceed its population goal of 120m by the end were heavily guarded.

By Mervyn de Silva in

The authorities warned that strong Indian peace-keeping force in the north of the island, had despatched a specially trained, 25-member terrorist

Police began house-to-house searches in Tamil suburbs, while army units patrolled the Indian business sector and all Indian High Commission build-

Source: (except US, UK, Japan) Eurost

balk terrorists

POLICE launched a security sion broadcast hourly warn-ings of possible bomb attacks today – India's independence

the Tamil Tigers, the main separatist group fighting a 60,000squad to Colombo.

dated companies were up substantially. Extraordinary items aside, the quarterly income now reported is the highest ever to have been achieved by Akzo.

Net income for the first half of 1988 now totals Hft 436 million, compared with Hft 371 million in the prior year period.

Millions of guilders

Earnings of consolidated companies from normal operations, after taxes

Net income per common share for the first half of 1988 works out at Hfl 10.85, compared with Hfl 9.23 for the first half of 1987. Sales of Hfi 4.2 billion in the second guarter of 1988 were 8% higher than in the second quarter of the previous year. Sales for the first half of 1988 aggregate Hfi 8.2 billion, equivalent to a 7% rise on the corresponding 1987 figure. Higher shipments accounted for approximate 6 percentage points of this gain, whereas acquisitions and divestitures

on balance resulted in a decline by 1 percentage point. Selling prices on average advanced 3% but the effect of this was in part neutralized by a drop of approximately 1% in American Group company sales, translated at lower rates of ex-

Operating income for the second quarter of 1988 was Hfl 402 million, equivalent to 9.6% of sales, compared with 8.7% in the first quarter of the year. For the first half of the year the profit margin is 9.2%, compared with 9.0% for the first half of 1987 after deduction of sales and earnings of the consumer products division. ings of the consumer products division. Based on the results for the first half of the year, and provided that the present economic condi-

tions continue to prevail, we expect that net in-come before extraordinary items will be significantly higher than the 1987 figure of Hfl 669 Amhem, August 1988

The Board of Management

Sales and operating income by product group break down as follows (in millions of guilders): 1st half year Operating income 1st half year

	1988	1987	_	1988	198
Chemical products	2,928	2,112	Chemical products	326	22
Man-made fibers	1,711	1.627	Man-made fibers	73	69
Coatings	1,390	1,215	Coatings	119	90 165
Pharmaceuticals	1,196	1,105	Pharmaceuticals	170	16:
Miscellaneous products	1.048	1,002	Miscellaneous products	72	8!
	8,273	7.061		760	636
Intra-Group deliveries	(112)	(130)	Nonallocated items	{12) .	{15
	8,161	6.931		748	621
Consumer products		721	Consumer products		47
Total	8,161	7,652	Total	748	668

Copies of this report may be obtained from the London Paying Agents; Barclays Bank PLC, Stock Exchange Services Department, 54 Lombard Street, London EC3P 3 AH and Midland Bank PLC, International Division, Securities Services Department, 110-114 Cannon Street, London EC4N 6 AA. The report for the 3rd quarter of 1988 will be published on November 3, 1988.

Tanker rates steady in Gulf

By Kevin Brown, Transport Correspondent RATES remained broadly

steady in the Gulf last week, but the volume of inquiry for ships was relatively low as the industry awaited the outcome of the ceasefire agreement between Iran and Iraq. Brokers said many traders

agreement, and were unlikely to re-enter the market instrength until it was clear that stability had been restored. The reluctance to fix cargoes was exacerbated by the uncertainty caused by fluctuations in the price of crude off, and the impact of higher interests in the UK and US.

remained sceptical about the

Hopes for an improvement in the market in the short term Hopes for an improvement in rises with a strong dose of realrest on the continued strength of world demand for oil largely because of the continuing buoyancy of the US economy.

However, brokers pointed out that around 1.25m barrels per day of the 18.5m-19m b/d being produced by the Organisation of Petroleum Exporting

Countries is believed to be going into storage.

E.A. Gibson, the London bro-

kers, said this could overhang

the market next year, and

warned owners to temper optimism about long-term rate

cials describe as "frank discus-

sions", it was decided to let mothers over 30 with one girl

have another baby.

"We believe that even though the birth rate might go up slightly as a result of the

In the Gulf, very large crude carriers were being fixed at around Worldscale 40 to the East and slightly less to the West. One ultra large crude carrier was reported to have been fixed at Worldscale 37 to

Demand for product tankers was affected by the continued absence of Japanese charter-ers. Brokers said the Japanese companies were still absorbing a large number of 50,000-ton cargoes arranged last month for August loading.

WORLD ECONOMIC INDICATORS UNEMPLOYMENT

USA 000's %	July '88 6,625.0 5.4	June '88 6,455.0 5.3	May '88 6,783.0 5.6	July '87 7,251.0 6.0
	Jame 188	May '88	Apr.'88	June '87
UK 000's	2,340.8 8.5	2,426.9 8.8	2536.0 9.2	2905.3 11.3
% Japan 000's %	1,450.0 2.4	1,540.0 2.5	1,570.0 2.6	1,780.0 3.0
W. Germany 000's	2,131.4 7.8	2,149.3 7.8	2,261.7 8.2	2,458.7 7.6
Netherlands 000's	673. <u>9</u>	647.4	663.9	657.9
%	11.7	11.2	11.53	13.8
Belgium 000's	424.5 10.3	429.6 10.42	443.2 10.7	466.1 11.4
% Raly 000's %	3,762.0 16.2	3,638.0 15.7	3,624.0 15.6	3,213.0 10.5
	May '88	Apr.'88	Mar.'88	May '87
France 000's %	2,432.2 10.4	2,478.1 10.6	2,547.8 10.9	2,522.4 10.8

SHIPPING REPORT

Smaller building society tops performance table

TOWN AND COUNTRY, the smallest of the top 16 building societies, emerges as the industry's star performer in the first detailed analysis of building societies, published today by Phillips & Drew, the London finance house

The report shows there is no direct correlation between the size of the main building societies and their financial strength. Some societies which were first to declare them-selves against conversion into companies emerge as the weak-

est financial performers.

Town and Country is ahead of all the other societies sur-veyed on seven out of 12 performance criteria. The criteria were intended to show the financial strength of building societies on the basis of profit-ability, capital strength, mar-ket share, revenue cost, and growth. The purpose of the report is to itemise the strengths of building societies at a time when some may be tending to drop mutual savers.

Two other societies close to the top of the table were Abbey National, and Cheltenham and Gloucester. Abbey National announced last April that it

By David Barchard

plastic cards market.

25.3 per cent APR.

and Access

RECENT increases in interest rates by the main credit card

organisations highlight sharp

divisions emerging in the UK

Newer card issuers are try-

Barclaycard announced at

ing to undercut established

brands such as Barclaycard

the weekend that it had increased its annual interest

rate to 26.8 per cent and last week Lloyds Access and TSB Trustcard, the second largest

Visa card, put their rates up to

but they are really not exces-

sive when you consider firstly

that about 45 per cent of our

customers pay no interest because they settle their accounts in full every month,

and most of the remainder will

pay off their balance in two or

three months, incurring an

effective rate of well below 20 per cent. By the standards of

we offer is in fact very reason-ably priced," said the general manager of one credit card

operation who asked not to be

money markets, the credit

These rates may look high

Rate rises highlight

credit card divisions

plans to shed mutual status if its members approve, while Cheitenham and Gloucester is considering its strategy.

Mr John Wrigglesworth, who prepared the report for Phillips & Drew said yesterday: "The key ratios of profitability, capital adequacy and management expense show Town and Country consistently doing better than most other societies. Its main weakness is its relatively small share of the market."

His study will provide some encouragement for Abbey National's proposed flotation as it shows the society is in the top five for nine out of the 12 categories and has a record of growing profitability and reduced management expenses in the past few years.

Halifax, the largest building society, comes only sixth. It has a strong lead on market share but its indicators of capital strength are below average for the top 16.

Gateway, a society which vanished when it merged with Woolwich this summer, comes bottom of the table, doing

sive profits because an inquiry into the credit card industry is

being carried out by the Monopolies and Mergers Com-mission, which is due to report

poorly on all the criteria chosen by Mr Wrigglesworth.

Nationwide Anglia, the third largest society, in one of the surprises of the study, comes out only slightly above Gate-way. Its main areas of weak-ness seem to be profitability, can'ttel strength and manage. capital strength, and manage

Britannia also comes out poorly, with single-figure ratings in only three of the performance tables.

Both societies say they favour retaining mutual status. The reason for Nationwide Anglia's poor showing, on the basis of the figures in the report, may be rising manage ment expenses which account for 65 per cent of its income compared with 41 per cent for Abbey National, and an average of 48 per cent for the top 16

This may reflect the ambi-tions diversification into new financial services by Nation-wide Anglia while the society is still affected by the merger between the old Nationwide and Anglia societies.

Ministry 'failing' to protect land

By Bridget Bloom, Agriculture Correspondent

The commission's report is expected to lay the ground rules for the future develop-

ment of the credit card indus-try at a time when it is going The Council for the Protecthrough intense upheaval. The two main systems, Visa and Mastercard, are both allowing new entrants to join, thereby placing hard strategic choices on existing card issu-

Charles Hodgson writes: Mr John Smith, the Shadow Chan-cellor, last night called for tighter ceilings on interest rates charged by credit card companies and "fringe" lenders to protect consumers. He said there was an "exces-

sively wide margin" between interest rates charged by banks and those charged by credit card companies. These compa-nies already enjoyed "very healthy profit margins" and he saw no justification for the Barclaycard increase. Last week Mr Smith called

cially sensitive at present to credit" which was leading charges that they make exces- many families into disaster.

Role for Sun Life chief

MR PETER GRANT, chairman connections. It was also a subof Sun Life, the life assurance company, and former deputy chairman of Lazard Brothers, merchant bank, has been appointed head of the London operations of PaineWebber, the

US investment bank, Mr Grant, 58, said yesterday that he saw his role as developing the European presence of PaineWebber, which has not yet achieved the same standing as other US houses such as Morgan Stanley and Goldman Sachs. He said PaineWebber was particularly strong in the ement buy-out business, which needed good market

stantial fund manager. Mr Grant has spent 35 years

in corporate finance and mer-chant banking. Much of his time recently has been taken up at Sun Life trying to seek alliances with foreign insur-ance companies in Europe and the US. The plan is being fiercely opposed by Trans-Atlantic Holdings, the 26 per cent shareholder which is controlled by Liberty Life of South

Mr Grant said he expected to divide his time equally between PaineWebber and Sun Life.

THE MINISTRY of Agriculture is no longer prepared to fight to protect good farmland in the long-term interests of the countryside, the farming industry and the economy, according to one of Britain's main conservation agencies.

tion of Rural England argues that, following changes to rural planning procedures in May last year, the Ministry of Agriculture is taking a more permissive attitude to development for non-farming purposes such as housing or roads.

The CPRE maintains that in 1987 the ministry objected to less than one in 20 applications to develop farmland — the low-est proportion ever. The CPRE claims the ministry is failing to fulfil the obligations it still has under the planning process.

The agriculture ministry has

long been seen as the guardian of agricultural land, since applications for permission to develop land which has not been included in county structure plans have traditionally been submitted to it for

The CPRE maintains that this obligation remains, in spite of a weakening in the ministry's role following the introduction of the Department of Environment circular 16/87 in May 1987, which was part of the so-called Alure package detailing policies on alternative land uses. The CPRE's criticism comes

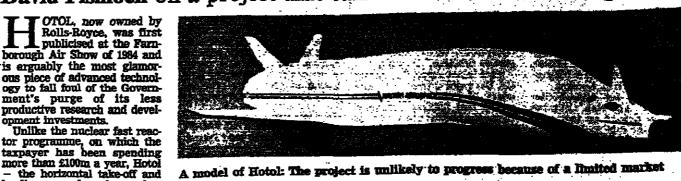
ss than a month after the Countryside Commission, the Government quango whose role is to advise Government on the countryside, called for a more coherent strategy on rural development. Concrete Objections - The

Ministry of Agriculture's Response to Applications for Development of Agricultural Land. CPRE, 4 Hobart Place,

London, SWI 25.
London, SWI 25.
Planning for Change: Development in a Green Countryside.
Countryside Commission, Cheltenham, Gloucestershire.

Economics that threaten a Hotol launch

David Fishlock on a project that cannot survive on technological promise alone



A model of Hotol: The project is unlikely to progress because of a limited market

Why spend another fom on phase two when, under the Government's own R and D rules, there is no likelihood of it funding phase three?

Enthusiasts for space travel have risen in support of Hotol's inventor, Mr Alan Bond, to contest this conclusion, which was endorsed by the Government last month. Mr Bond has publicly threatened to take his leas overseas and claimed he is hampered only by the fact that the Government has "clas-sified" his brainchild as having military potential.

In fact, as Rolls-Royce has now disclosed, Mr Bond has already sold his invention to the company. And Rolls-Royce can see no way of geiting a commercial return itself on developing a Hotol engine, designated RB.545.

A Rolls-Royce executive says

everyone should forget talk of passenger travel at hypersonic speeds: Hotol is not a potential passenger-carrying vehicle, it is a space launcher; a way of putting payloads into orbit more cheaply than rockets and the US Space Shuttle.

As an airliner, Hotol would be far less efficient than Con-

corde, which itself can carry only 7 per cent of its take-off weight as payload. Hotol's objective is only 3 to 3.5 per-cent — and this is regarded as optimistic. On the other hand, a typical single-stage launcher has a payload of 1 per cent. What Hotol offers is a way of reducing the heavy burden of liquid oxygen which a conven-

tional space launcher must Mr Bond envisaged an engine fuelled by hydrogen which would behave like a conventional jet engine for the first few minutes of flight. using air sucked in from the atmosphere to burn the fuel. The engine would then pass through a transition stage when stored oxygen first boosted, and then replaced, the

the atmosphere.
In the 1960s, Mr Bond worked for Rolls-Royce as a rocket engineer, winning a rep-utation as a man of vision. He gained the idea that nuclear fusion reactions might become the basis of the space engine he sought and he joined the sion research centre of the UK Atomic Energy Authority at Culham, near Oxford.

air as the launch vehicle left

Culham's manager the first it knew of his inven-tion was when the Ministry of Defence classified it. They then learned, to their astonishment, that Mr Bond had done the calculations at home in his own ime, leading to his own patent

Rolls-Royce executives say Rolls-Royce executives say they were far from certain Bond's concept would work. The air sucked in by the engines would become very hot at high speeds through the atmosphere, creating difficulties for efficient combustion. Clever heat exchangers had to be invested to cool and dry the be invented to cool and dry the

Rolls-Royce by Culham for two days a week during phase one, which is why he has been seen on television wearing a Rolls-Royce insignia on his white coat. He is now back full-time at Culham.

Mr. Stuart Miller. Rolls-Royce's director for corporate engineering, admires Bond's achievements and believes the Hotol concept can be made to work. But he has to worry about whether there would there be enough custom-

A development phase costing 2500 to 2500 cannot hope to sibn to sibn carnot hope to show a return for the company when the world market for such a re-usable angine is fewer than M. In addition, there is little scope for spaces, normally a large part of the agro-engine business. Will.

gi (Ct)

e distriction

If Mr Bond's belief bolds true that House some a cheaper way of making space launches — the biggest benefactors will be satellite operators, such as telecommunications and broadcasting companies, and the MoD, for whom it could open fresh options in definice strat-

Rolls Royce executives stress they would love to have a con-tract to develop the Hotal hydrogen-burning engine. It would stretch the technology and would be a technical chal-lenge – though less of a chal-lenge, they say, than for Brit-ish Aerospace which would need to trim every gram of sur-plus weight in order to mininplus weight in order to minimise the drawback of such a bad psyload-to-weight ratio.

However, Hotol would give nowever, Hotel would give Rolls-Royce valuable experi-ence of the high-speed regime for turbo-machinery beyond Concorde, for aircraft travel-ling at between Mach 2 and Mach 8.

As a private venture funded by the company, however, it compares poorly with develop-ing a new civil airliner engine. Industry wisdom suggests that it would cost about £1bn to develop a big new engine from scratch. In practice, most new aero-engines are derivative and their R and D costs are but a

Barclays

By Peter Montagnon,

of its corporate division.

World Trade Editor

department

BARCLAYS BANK has

reorganised its medium-term

export credit and project finance business into a single

department which will be part

The department, for which Mr Mike Rowlinson, a corpo-

rate division director, will have

overall responsibility, will com-

bine the provision of services

to exporters requiring medium term finance with the

supply of project advisory services and medium-term limited

creates

Self-employed group criticises tax policy

landing space launcher - has cost the Government very lit-

tle, mostly on studies into whether the concept will work.

For the past year, since completion of phase one of the Hotol study, British Aerospace and Rolls-Royce have kept the project alive with their own

funds, hoping for government support for phase two. Phase two is intended to test

some of Hotol's key features in rigs, at a cost of perhaps another £6m over three years,

in preparation for phase three.

Phase three would take the project into the demonstrator stage, building and breaking real engines. Rolls-Royce can-

not yet say what this phase

The case against Hotol is

that as a re-usable space launcher, very few will be needed — fewer than 20, says

Sir Francis Tombs, Rolls-Royce chairman. Britain, in spite of

claiming a world lead, is not

the only nation developing a re-usable space launcher and must at best expect to share

any market with the US, Japan and West Germany.

In short, Britain cannot

expect to get a commercial

return from an outlay which

industry estimates suggest will

may cost

GOVERNMENT efforts to encourage small business are being hampered by an Inland Revenue crackdown on the self-employed, according to the National Federation of Self Employed and Small Busi-

While the Government is keen to encourage more flexi-ble work practices, the Revemue and the DHSS are making more difficult by arbitrarily re-classifying many traders as employees, claims the federation, which has almost 50,000 members.

For the past year, the federa-tion has been campaigning for the Revenue to change its tac-tics but has been alarmed by the much tougher attitude the Revenue has recently adopted in the west country to traders with more than one business. They are being required to register as employees for all but their main business. The federation hopes to pro-

mote legislation requiring the burden of proof to be shifted to the Revenue to show someone is not genuinely self-employed. Mr Brian Prime, federation chairman, said: "It is futile to have millions of pounds being advanced by Government to stimulate self-employment when you have the DHSS and the Revenue pursuing a policy that rules out the jobbing self-employed people who can turn their hand to many

People such as market researchers or consultants who might work for several different people in a week could be forced to become "employees" of the clients for whom they work in spite of the fact that they do not deal exclusively with one company, the federa-tion warned. This would mean that in theory they would have to get a P45 form completed after every job. One federation member, who

is an estate agent and financial adviser, does occasional book-keeping for his father's company and has been told by the Revenue he must be employed by his father rather than invoice him and receive a fee. Many self-employed traders with seasonal summer busies do different jobs in the

using their own tools and vehicles, the federation said. People who moved between employment and self-employ-ment in the same year would spend much of their employed time on emergency rates of tax since their tax liability while self employed could not be cal-culated until the year end, the federation said.

It seems that they will have

to do such work as "employees" even if they have VAT registration numbers and are working quite independently

There are 2.7m self-employed people in the UK, just over 10 per cent of the workforce. Their numbers have increased over the past decade with strong growth in the service sector.

recourse financing.
This will include the business of assisting contractors with finance for project development both in the UK as well Appointments, Page 8

Small National Savings inflow

NATIONAL SAVINGS saw a small net inflow of £12.4m in July. This reverses the large £60m outflow registered in June but continues the declin-ing trend in National Savings contributions seen for much of

this year.

The main net contributions to funding came from income bonds (194m) and investment accounts (263m). But there was a £56.3m net outflow of fixed interest certificates, including

funding so far this year amounts to £526m, down from £844.7m in the same period last

complaint of high costs By Kevin Brown, Transport Correspondent charges were closely related to

by airlines that its charges were too high and claimed that it seeks only a "fair and modest" return on investment.

BAA refused to comment in detail on a complaint about its

pricing policy prepared by the Board of Airline Representa-tives, which speaks for about The complaint concentrates on increased charges for check-in desks and office

accommodation at London's Heathrow and Gatwick air-ports, which BAA operates. BAA said it was subject to "very stringent" regulatory control by the Government and the Civil Aviation Authority, designed to ensure that

The Government restricts increases in landing charges and associated passenger fees to one percentage point less than the annual increase in the

Retail Prices Index. The CAA is responsible for regulating all other charges, such as for coach parking, which the BAA is trying to increase.
The BAA said: "The charges

we make for check-in desks reflect the substantial invest ment, running into tens of mil-lions of pounds, that we have made in automated optical rec-ognition baggage handling equipment installed at the request of the airlines."

Airports authority rejects | Faults in new locomotives lead BR to delay delivery By Our Transport Correspondent

BRITISH RAIL has postponed delivery of part of a 250m fleet of electric locomotives being built by British Rail Engineering (Brel) and GEC because of technical problems identified

technical problems inentified during testing. Eight of the Class 90 locomo-tives have been delivered for use on the west coast main line between London to Glasgow. However, BR has refused to accept delivery of the ninth until modifications have been

carried out.

British Rail said: "We are not taking any more beyond the eight, but production is continuing and we expect deliveries to resume shortly, when modifications can be done to those delivered and

those awaiting delivery."

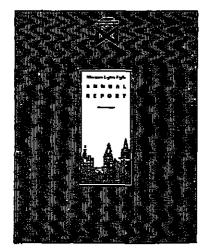
The locomotives are being built by Brel, with traction equipment supplied by GEC.
The source of the problems is
unclear, but GEC said its electrical equipment was not to

Mr Brian McCann, managing director of GEC Transportation Projects, said: "We don't have any problems with our part of the contract."
No comment was available from Brel.

The delay is unlikely to have much effect on west coast express services, since the 110mph Class 90 locomotives have the same top speed as the existing Class 87 stock on the

accrued interest. The total net contribution to

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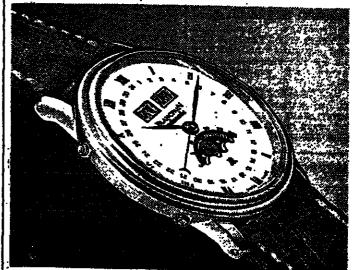
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UK NEWS

Vigorous retail sales expected to continue

By Raiph Atkins,

VIGOROUS GROWTH in British retail sales is set to continue through August with no sign of a slowdown, accord-ing to a survey released today. The Confederation of British Industry/Financial Times distributive trades survey shows that retailers are more opti-mistic about sales volumes

this month than at any time It also shows that a striking 79 per cent of motor traders questioned expect sales in August to be higher than the same month a year before
- underlining the recent
buoyancy of car sales. Just 3

per cent expect falls
The survey indicates that
the strength of consumer spending in the UK economy is not abating.

If retail sales figures for August match retailers' expec-tations, it would suggest that recent rises in morigage interest rates have had little effect

The results are the first of a series of statistics published this week for the British econ-

They will be scanned by analysts for signs of a rise in inflation caused by exception ally fast economic growth.

Official figures for retail sales in July are published today and are expected to show further signs of strong

 Bank and building society lending figures, published on Thursday, are likely to reveal big increases, suggesting fast growth in the money supply.

The retail price index, released on Paidwards. released on Friday, is expected to show the annual rate of inflation rising towards 5 per

relays

ales

Partner

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HILLS INC.

average earnings growth are due on Thursday. These could point to increasing upward

In the CBI/FT survey, 68 per cent of retailers said sales volumes were higher in July than the same month a year before, while 10 per cent reported

with August 1987. Just 4 per

cent anticipate a fall.
Shops selling household textiles, furniture and carpets were the most optimistic about sales this mouth. Food retail-

ers also expect to do well. The recent fast pace of retail sales has been faciled by strong earnings growth and buoyant demand for credit. Tax cuts announced in the Budget earlier this year have

also encouraged spending.
Some City of London analysis believe that the strength of sales is leading to bottlenecks in industry as output capacity proves insufficient. This could put further upward pressure on prices and worsen Britain's trade deficit by sucking in more imported

More open gas pricing policy may be imposed

BRITISH GAS is likely to be forced to be accept a change in its licence to make it more open with its pricing and accounting policies as a result of a Monopolies Commission report now almost completed.

The report, which will be sent to Lord Young, the trade and industry secretary, next week, is a response to com-plaints by Sheffield Forgamas-ters that British Gas was over-charging some of its industrial

Lord Young and Mr Cecil Parkinson, the Energy Secre-tary, are said to have agreed informally that the corporation should be subject to more discipline from competition.

The commission report is expected to suggest three main ways in which this could be achieved:

 A rule which would prevent British Gas from buying more than 85 to 90 per cent of gas produced from any new North Sea development. The remainder would be sold direct to industrial companies or bro-

 A requirement that the company should publish a range of indicative prices charged to industrial compamies. This would help competi-tors get a foothold in the mar-ket A better breakdown of the company's profits to reveal how much it is earning in the unregulated industrial sector

and how much from captive domestic customers. Mr James McKinnon, director general of the Office of Gas Supply pressed the case for more competiton in industrial

gas markets earlier this year. He has also told MPs that he believed it was essential that British Gas should provide profit figures from different market sectors if domestic prices were to be adequately regulated.

These views have doubtless been put strongly in Mr McKin-non's evidence to the Monopolies Commission, and the expectation in Whitehall is that the report will broadly

endorse them.

It is also expected that the report will favour an increase in Mr Mckinnon's powers to make him an umpire of fair play in the industrial market.

Under the Gas Act drafted in the last Parliament when Mr Peter Walker was energy secretary, the regulator is largely tricted to an oversight of

the domestic market. In this sector annual tariff increases are restricted to 2 percentage points less than the inflation rate, plus an allowance for the increase in North Sea Gas costs.

However, Ofgas has already told British Gas that it cannot do its job properly unless it has complete access to the company's financial and operating

It has said that when the for-mula comes to be revised after five years, the public will want to know whether profits in the controlled monopoly market were reasonable.

The company has now provided Ofgas with data from which an analysis of profits and return on investments is expected to be made by the end of the year. In Whitehall, there is some

debate whether the changes which the commission is expected to suggest would require new legislation. It is generally expected, however, that, an amendment to the 44-page licence granted by the Energy Secretary would be enough.

This could be done by ministerial dictor.

terial dictat

However, if the Government failed to act it would still be possible for Mr McKinnon to make a separate proposal for a change in the licence, which the commission could then implement independently of

Mail may face disruption

By Michael Smith, Labour Staff

POSTAL SERVICES in Britain may be threatened with severe disruption after a decisive vote by Post Office staff to give union leaders the power to organise industrial action. The outcome of a secret bal-

lot is expected to be announced today, but Mr Alan Tuffin, general secretary of the Union of Communications Workers, said yesterday that returns indicated a two-to-one majority in favour of giving the union a mandate for action.

The dispute is over the Post Office's imposition of local pay supplements for new employ-ees to ease acute recruitment difficulties in some areas, all in the south-east of England. Mr Tuffin says the payments breach a deal signed last year to settle a row over the union's claim for a shorter working week, a charge denied by the Post Office.

In a separate development yesterday the UCW and three other unions said they were organising another ballot on industrial action, this time over the Post Office's plans to convert 250 branches into sub-post offices. The ballot is expected to take four weeks.

The disputes are the latest in a series of highly public rows between the UCW and the Post Office won a High Court injunction against the UCW to stop the union from instructing members to boycott team briefings - workplace discussion groups - aimed at improving industrial relations.

Union claims that industrial relations have sunk to a new low are denied by the Post Office, which says the number of days lost through unofficial stoppages in the past three months is no greater proportionally than the past two

Mr Tuffin has written to the Post Office requesting urgent talks on the payments for new

TUC intervenes in union row

By Philip Bassett, Labour Editor

dispute over a single-union

TUC officials have put pro-posals to Sogat, the general print union, and the KETPU electricians union, in an effort to resolve the row over a deal signed by the EETPU with a Finnish-owned company for a new paper mill in the west of Scotland.

The electricians signed a single-union deal with Caledonian

THE TRADES Union Congress Paper in January. The combas suggested a compromise to try to defuse an inter-union mene, the Finnish forestry although full negotiations took

Sogat leaders reported the deal to the TUC under its inter-union disputes proce-

The deal will cover 300 man-ual workers to be employed at Caledonian's £215m high-tech-nology paper mill at Irvine. The EETPU's deal followed a "beauty contest" between four

place with only the first two.

EETPU leaders said that their single-union deal with Shottom Paper in North Wales demonstrated their presence in the papermaking industry.

However, Sogat, which represents employees at Kymmene's two other UK mills, Star Paper and Wolvercote, said the EETPU had no place in the unions - Sogat, the electri-

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an offer or invitation to any parson to subscribe for or purchase any shares.

Application has been made to the Council of The Stock Exchange for the whole of the ordinary and convertible preference share capital of Tamaris plc, issued and proposed to be issued, to be admitted to the Official List.

Dealings are expected to commence on Thursday, 18th August.

Tamaris plc

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Parriah Stockbrokers, 1 London Wall Buildings, London EC2M 5PP

Tamaris plc, Bridge House, London Bridge London SE19QR.

15th August 1988.

Pit union accepts 6-day deal

By Charles Leadbeater, Labour Correspondent

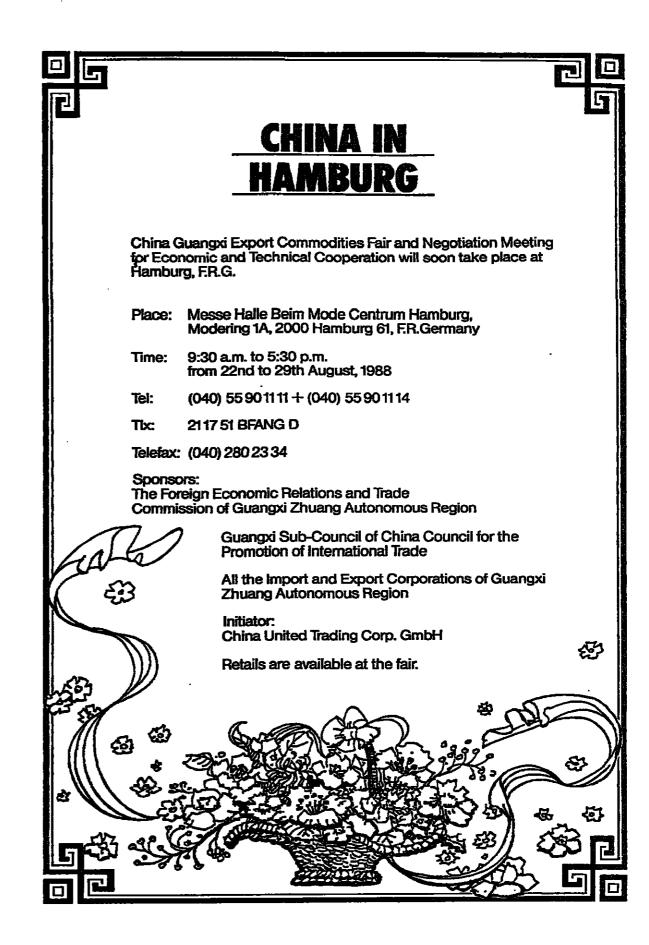
NATIONAL Union of Mineworkers' leaders have tacitly accepted the introduction ifly accepted the introduction of six-day production at a colliery in south-west Wales, despite their long-standing opposition to flexible working. The Cynheidre colliery, which voted heavily to help re-elect Mr Arthur Scargill as the union's president earlier this year, is thought to be the first NUM branch to allow weekend coal architecture.

kend coal production. Its decision could have wide Its decision could have wide' repercussions for the industry. British Coal has been pressing the mining unions to accept six-day coal production at certain pits to ensure that costly machinery is fully utilised. The state-owned corporation is thought to be close to an agreement with the Union of Democratic Mineworkers over

Democratic Mineworkers over flexible working. Local union officials at Cynheidre supported the branch's decision because additional weekend working was considered essential to overcome geological problems. The south Wales NUM informed the NUM national leadership.

Mr Peter Heathfield, the NUM's national secretary, told the south Wales NUM that solutions to geological prob-lems were best left to local negotiations, and made no effort to reassert the union's national policy of opposition to

Many of the 600 Cynheidre miners are expected to transfer late next year to a drift mine being developed nearby. NUM officials believe British Coal could press the branch to agree to work the new mine on a six day rota as a condition for keeping Cynheidre open until the new mine starts produc-





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Fraud claimed over trade figures

By Charles Hodgson

THE LABOUR Party yesterday accused the Government of fraud in claiming that Britain's trade deficit was a "problem of

Mr Tony Blair, Labour's trade spokesman, said an analysis of trade figures showed that foreign imports of cars and other consumer goods were the biggest cause of the most recent deterioration in the trading position and not imports of capital goods, as government ministers have

The current account deficit widened to £5.6bn in the first half of the year following a £1bn deficit in June. Internal Treasury forecasts estimate a full-year deficit of about

However, the Government has insisted that the trade gap reflects the strength of the economy and that as the economy slows to a more sustainable rate, the gap will gradu-



Tony Blair: figures should

Labour has maintained its attack on the Government's handling of the economy during parliament's summer recess, arguing that Britain is locked into a vicious circle of worsening trade deficits, rising interest rates and inflation, and an over-valued pound.

The main conclusions of Labour's analysis, based on the latest Overseas Trade Statistics and the Monthly Review of External Trade, are that:

Since the beginning of 1987 there has been an increase of more than £3bn in the current account deficit on visible

• The deficit on manufactur-ing has increased by £3.2bn over the same period;
• Capital goods imports have increased roughly in line with other categories over the past 18 months but in the latest quarter the increase is less than that for cars and other consumer goods.

According to Labour's analysis, imports of cars increased by 13.5 per cent in the second quarter of the year, while other consumer goods increased by 9 per cent. This compares with increases of 10.6 per cent and 4.2 per cent for intermedi-

ate and capital goods respec-

Mr Blair said that the figures should serve as a "warning to all but the incurably compla-

ing to do with capital goods, but is spread right across our manufacturing sector," he said. "Cars and other consumer goods account for a larger part of the deterioration.

Mr Blair added that it was shameful that the balance of trade on capital goods had continued to deteriorate when Britain was a net exporter of these goods as recently as 1983 and when imports were coming from Britain's main competitors in the European Commun-

vices is staenant. Overseas travel had increased sharply and now contributed heavily to the defi-

Short-term funds 'are financing deficit'

BRITAIN'S current account deficit is being financed by short-term and speculative investment inflows. savs a leading securities house in a paper released today.

Shearson Lehman Hutton disputes the Government's claim that the growing deficit is being covered by soundlybased, long-term investment flowing into Britain.

Mr Tim Congdon, the paper's author, analyses flows of funds in and out of Britain in the last 12 months.

He says that by far the most important inflows from abroad have been portfolio investment (in company shares, for instance) and inflows via the

claims on the LIK are highly liquid and can properly be regarded as 'hot' money," he says. "It is very unlikely that these types of inflow will remain at recent levels indefi-

Mr Congdon says that the current pattern of investment flows is supporting the pound and financing imports of goods and services and the outflow of

investment from the UK. However, he warns that if hot money inflows were to become hot money outflows, the pound would come under downward pressure on the for-

eign exchanges.

He says: "It is not going too far to say that the UK's balbanking system.

"Most of the new foreign ling exchange rate, have

become dependent on contin-ued substantial inflows of hot

The paper estimates the amount of financing needed to cover the current account defi-cit and capital outflows in the 12 months to June was between £22bn and £23bn. During this period, the UK is estimated to have had a cur-rent account deficit of about

To balance, this has to be matched by similar-sized inflows of capital from over-seas investors. Mr Congdon says official data is unsatisfactory but makes estimates for

the three main types of invest-Portfolio investment in Government securities is estimated to have been about £2.5bn to

Inflow via banks and building societies is estimated to have been about £11bn and portfolio investment in private sector instruments, such as equities, about £9.5bn to £11bn.

Mr Congdon says the pattern of portfolio investment inflows, excluding government securi-ties, in the year to June was in "stark contrast" to the early 1980s. Then, the UK made large net portfolio investments in foreign stockmarkets.

"It remains to be seen whether the UK will revert to its traditional status as a substantial portfolio investor abroad but there is no doubt that the inflows of the last year are unprecedented."

NOTICE OF REDEMPTION

To the Holders of

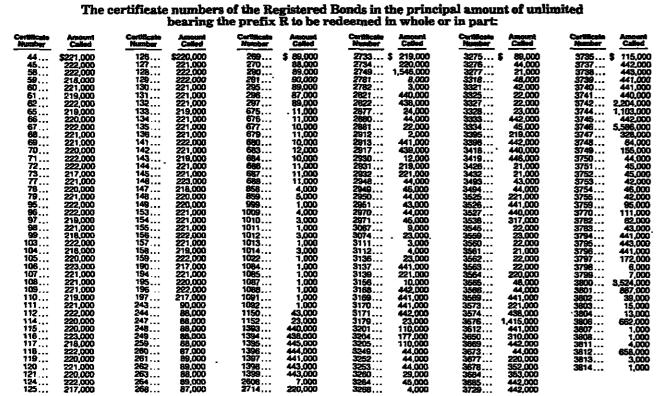
A/S Eksportfinans

13%% Sinking Fund Debentures Due 1992 CUSIP No. 282645AA8*

NOTICE IS HEREBY GIVEN, pursuant to the provisions of the Indenture dated as of June 15, 1982, as supplemented (the "Indenture"), between A/S Eksportfinans and United States Trust Company of New York, Successor Trustee (the "Trustee"), that \$60,000 principal amount of A/S Eksportfinans 13% Sinking Fund Debentures Due 1992 (the "Debentures") has been selected by the Trustee for redemption on September 1, 1988 at a Redemption Price equal to 100% of the principal amount thereof in accordance with the Sinking Fund provided for by the terms of the Debentures and as specified in Section 1203 of the Indenture. The following are the serial numbers of the Debentures which will be redeemed in whole or in part:

The certificate numbers of the Bearer Bonds in the principal am

\$5,000 bearing the prefix C to be redeemed in whole: 2001 2009 2015 2021 2029 2035 2040 2049 2058 2062 2070 2076 2082 2081 2087 4004 4009 5938 5945 2002 2011 2016 2022 2032 2036 2042 2050 2059 2084 2072 2079 2066 2033 2100 4008 4012 5940 5947 2007 2071 2071 2028 2034 2039 2043 2052 2080 2067 2074 2080 2067 2085 4001 4007 5025 5949 5947



Subject to the receipt of required funds by Bankers Trust Company, the Debentures or portions thereof so designated for redemption will become due and payable, at 100% of the principal amount thereof, upon presentation or surrender thereof, on or after September 1, 1988 at the office of Bankers Trust Company, Corporate Trust and Agency Group, Equity Finance Products Division, 123 Washington Street, First Floor, New York, New York, If by mail, the Debentures should be sent to Bankers Trust Company, Corporate Trust and Agency Group, Equity Finance Products Division, P.O. Box 2579, Church Street Station, New York, New York 10008 or in either such case to Bankers Trust Company, London, subject to any applicable laws or regulations in the country where the office is located.

On and after September 1, 1988 interest on the Debentures or portions thereof so designated for redemption will cease to accrue. Payment of the registered interest due September 1, 1988 will be made in the usual manner. Redeemed bearer Debentures should be presented with all coupons maturing after September 1, 1988. Coupons maturing on September 1, 1988 and prior thereto should be detached and surrendered in the usual manner. Upon presentation for redemption of Debentures which are to be redeemed in part only as above specified, a new Debenture of said 13%% Sinking Fund Debentures Due 1992, of a principal amount equal to the unredeemed portion of each such Debentures, will be issued in lieu thereof.

A/S Eksportfinans By: BANKERS TRUST COMPANY, as Administrative Agent of United States Trust Company of New York, the Trustee

Dated: August 1, 1988

IMPORTANT TAX INFORMATION

Please read this notice carefully

Under Federal income tax law, paying agents may be required to withhold 20% of payments to holders presenting their securities for redemption or for payment at maturity if such holders have failed to furnish a taxpayer identification number to the Paying Agent certified to be correct under penalties of perjury (or that such holder is awaiting a taxpayer identification number). Certification may be made to the Paying Agent on a Letter of Transmittal obtained from said Paying Agent, which should be completed and returned with the called securities.

*This CUSIP number has been assigned to this issue by Standard and Poor's Corporation, and is included solely for the convenience of the Debentureholders. Neither A/S Eksportfinans nor the Trustee shall be responsible for the selection or use of this CUSIP number, nor is any representation made as to its correctness on the Debentures or as indicated in any redemption notice.

CBI/FT DISTRIBUTIVE TRADES SURVEY

Retail sales growth beats expectations

By Ralph Atkins, Economics Staff

RETAIL sales growth in July beat expectations and retailers are more optimistic about sales in August than for any month since December 1986.

The Confederation of British Industry/Financial Times dis-tributive trades survey, published today, shows 68 per cent of retailers said sales volumes in July were higher than in July 1987. Only 10 per cent reported falls.

Of the 288 retailers questions of the 288 retailers questions of the 288 retailers questions.

tioned, 65 per cent said they expected sales in August to be higher than the same month a year earlier. Just 4 per cent anticipated falls. This meant the balance of

those expecting rises, minus those expecting falls was plus 61 per cent - higher than in any month since December ity, the US and Japan. The analysis also shows that the invisible balance on serany month since becemer 1986. It compared with a bal-ance of plus 57 per cant expect-ing increases in July.

The survey suggests there has been no reduction in the

exceptional strength of retail sales growth since the beginning of last year. However, the CRI said there was no sign of a significant acceleration in the

rate of increase.

Mr John Caff, economic director at the CBI, said: The greater purchasing power of consumers continues to be the main factor behind the recent improvement in business, as real personal disposable income is boosted by the Budget tax changes."

get tax changes.

Strength in retail sales has worried some City analysts who fear the exceptional growth is increasing inflation. ary pressures and sucking in

Department of Trade and Industry figures for retail sales volumes in July, to be published later today, are expected to show further strong increases into the second half The CBI/FT survey shows the balance of retailers reporting increased sales in July, See % compared with the same mouth a year before, was plus 58 per cent. This was unchanged from June but otherwise was the highest since 60

January.
Sales for July were thought
by retailers to be not as good as in June but an improvement is expected in August. For both July and August the sectors most positive about sales growth were grocers and retail-ers of household textiles, furniture and carpets.
A balance of pins 39 per cent

of retailers reported an increase in orders placed with suppliers compared with July '1987. This was greater than expected and compared with

plus 31 per cent in June.
In motor trading, a balance of plus 26 per cent reported sales higher in July than in the same month a year earlier.
However, the 55 motor traders questioned were extremely optimistic about sales in August A balance of plus 75 per cent expect increases com-pared with last August - the

plus 42 per cent reported Soler increases compared with the 70 same month a year before,

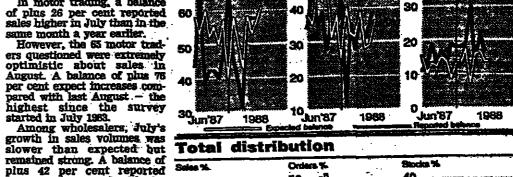
A balance of plus 34 per cent of the 164 wholesalers ques-tioned anticipated sales 50

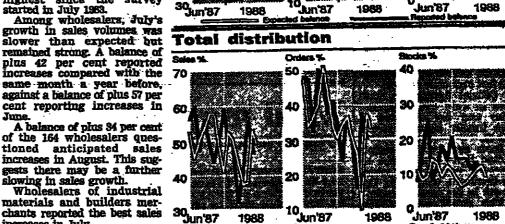
against a balance of plus 57 per

increases in August. This suggests there may be a further slowing in sales growth.

Wholesalers of industrial materials and builders merchants reported the best sales

Jun'87 1988 Jun'87 1988 Retailing





Value of business travel market 'to rise rapidly'

By David Churchili, Leisure Industries Correspondent

THE BUSINESS travel sector - airlines, hotels, and car and rail travel - is likely to grow rapidly in the 1990s, according to a report published today by the Economist Intelligence

It suggests the value of the market will grow from \$300bn (£176bn) at present to more than \$400bn by 1995.

The volume of business travel — trips involving at least a night away from home — is predicted to grow from the present 600m trips a year to 800m by 1995.

The report points out that the international hotel industry depends heavily on busiss travellers, who account for 55 per cent of occupancy of the world's 10.6m hotel bedrooms and provide hoteliers

with \$75m in revenue.
Tokyo, at \$383 a day, is deemed the most expensive city for business travellers. London is the most popular with international executives.

International Business Travel 1988; Economist Intelligence Unit, 40 Duke Street, London, WIA 1DW; £175.

Tour operator plans £100 flight delay compensation *

By David Churchill

sirport delays of 12 hours or more next summer will be given extra compensation of £100 each in addition to their holiday insurance, under plans announced by Redwing Holi-days, the UK's fourth largest tour operator.
Mr Vic Fatab, managing

director of Redwing, which trades under the Enterprise. Sovereign and Sunmed names, said: "The image of Britain's tour operators has taken a hammering this year and we

HOLIDAYMAKERS who face people's fears about holidays."

amount delays of 12 hours or The Office of Fair Trading last month produced a report suggesting holidaymakers received poor service from tour operators. An earlier European Commission survey showed Britons made more complaints about package holidays than those of any other country in Europe. Mr Fatah said this summer's

delays could end the operators' price war: "Holidaymakers" tour operators has taken a overriding concern is to buy a hammering this year and we holiday that fulfils expectations," he said.

Notice to Shareholders in

SOPHUS BERENDSEN AS concerning delivery of

DKK 46,898,100 Bonus shares

Delivery will take place during the period from August 19 to September 1, 1988.

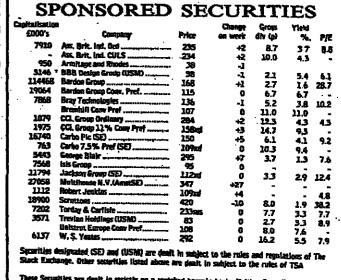
Rights will be traded from August 16 till August 29, 1988. 5 B-shares of DKK 100 each entitle the holder to receive 1 bonus. B-share of DKK 100.

The bonus shares rank for full dividend for the 1988 accounting

Prospectus may be obtained from DEN DANSKE BANK

New issues Department Holmens Kanal 12 OK-1092 Copenhagen K. The shareholder's instructions concerning the delivery of bonus B-shares may be given direct to the shareholder's bankers or stockbrokers.

Seborg, August 1988 SOPHUS BERENDSEN AS



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NOTICE OF EVENTS OF DEFAULT To Holders of

InterFirst Texas Finance, N.V.

Guaranteed Floating Rate Notes Due May 1989 (Unconditionally guaranteed as to payment of principal and interest by IFRB Corporation, successor to InterFirst Corporation) CUSIP No. 458924 AA 5

NOTICE IS HEREBY GIVEN that the following Events of Default have occurred and are continuing under the Indenture dated as of May 10, 1934 among InterFirst Texas Finance, N. V. (the "Company"); InterFirst Corporation and Morgan Guaranty Trust Company of New York, as Trustee (the "Trustee"), as supplemented by the "Supplemental Indenture dated as of June 6, 1967 among the Company, InterFirst Corporation, IFRE Corporation (the "Guarantor") and the Trustee pursuant to which the above mentioned Notes (the "Notes") were issued:

(1) The installment of interest due May 16, 1988 on the Notes in the amount of (1) The installment of interest one may be 1900 of the Notes in the amount of U.S. \$1,687,500 was not paid and remains unpaid.

(2) On July 30, 1983 the Guarantor filed a voluntary petition under the United States Federal bankruptcy law.

On August 1, 1988, the Trustee declared the principal of all the Notes to be due and payable immediately to the extent it may lawfully do so.

MORCAN GUARANTY TRUST COMPANY
OF NEW TORK, OF Trustee
Corporate Trust Administrations
30 West Broadway, New York, NY 10015
Attention: Mr. Patrick J. Crowley, Vice President
(212) 587-0027

Dated: August 15, 1988

SAVE & PROSPER FAR EASTERN FUND S.A.

NOTICE IS HEREBY GIVEN THAT:

1. The Directors have declared the payment of a dividend of US\$0.0015 per share in respect of the year ended 30th June 1988. In order to receive the dividend, holders of beaver shares must submit Dividend Coupon No 7 to the office of the Administrator, Save & Prosper (Jersey) Limited, PO Box 73, Queen's House, Don Road, St Heller, Jersey, Channel Islanda, or to The Rank of N.T. Butterfield & Son Limited, Hamilton, Bermuda.

Payment of dividends against presentation or tender of dividend coupons will constitute absolute proof of the discharge by the Fund of its liability therefore

The Annual Ordinary Meeting of Shareholders will be held at Thirty Cedar Avenue, Hamilton, Bermuda on 6th September 1988 at 12 noon for the following purposes:

1988 at 12 noon for the following purposes:

a) To receive and consider the Report of the Directors and the Funancial Statements for the year ended 30th June 1968.

b) To appoint auditors at a rate of remaneration to be decided by the Directors.

c) To fix the number of and to elect Directors.

d) To approve the remaneration of the Directors.

e) To ratify the change in par value of shares in the Fund which followed the subdivision of shares by the issue of eight new US\$0.125 shares for each existing US\$1 share lack at close of business on 30th June 1987.

f) To transact any other business of an Annual Ordinary Meeting

To transact any other business of an Annual Ordinary Meeting
 of Shareholders.

F. CHESLEY WHITE Secretary

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MANAGEMENT

Tew Western multinationals have succeeded in creating the sort of organisational matrix that is needed to combine all the benefits of decentralisation (such as the high motivation of small teams, closeness to the marketplace, speed of decision-making and implementation) with those of coordination (such as maximisation of the company's scale and presence across its business units, its product markets, and its geographic territo-

This balancing act requires managers to report in at least two directions at once: either to both a functional chief and to a business unit boss, or to a geographic centre in one country and a global division or business unit in

attempts at "matrix management" have foundered on internal in-lighting and bureaucracy. The net result has been competitive sluggishness rather than speed; Philips, the Dutch electron-

ics giant, is a particularly notorious Traditionally, companies have reacted to the difficulty of managing matrices - their own or other people's

- in one of two opposed ways. Some have centralised control over almost everything, as at Philips and Black & Decker, the US appliances

Others, like GE of America until a few years ago, have decentralised almost to the extreme, retaining barely

any co-ordination across divisions and business units, and precious little guidance - other than financial - from

head office. Most British electronics companies are still organised on a decentralised basis, a fact which is huming their global competitiveness, according to McKinsey & Co, the management con-sultancy. It says: "Decentralisation . . . has limited the scale of ambition to that of the units rather than the con-



Crosfield: a graphic example of an organisational balancing act

Christopher Lorenz explains how the medium-sized British printing systems multinational is attempting - where bigger fish have failed - to master matrix management

printing and publishing industries have never heard of Crosfield Electronics. Yet this medium-sized British multinational is trying to pull off a tough management trick which has floored many famous global giants, from Philips to US General Electric.

What Crosfield's managing director, James Salmon, is attempting is precisely the sort of organisational balancing act which his counter-parts at the much better-known GEC, Plessey and Racal have this summer been attacked for shirking: the construction of a matrix structure suited to today's global mar-kets, which combines considerable decentralisation of the company's businesses with the benefits which flow from a fair degree of central co-ordination of strategy, technology, marketing and production.

In pitching for a workable combi-

nation of these apparent opposites, Crosfield possesses at least two obvious advantages over the likes of both GEC and those companies which have tried matrix manage-ment and, like Philips, suffered severely (see above).

Founded in 1947, and now part of the De La Rue group, Crosfield has fewer entrenched attitudes to overcome. With only 3,000 employees and revenues of £212m, it is also relatively small, although it exports 35 per cent of its output and is probably the most thrusting of three world leaders in the supply of com-puterised systems for the graphic, design, printing, news publishing and communications industries. These advantages are reinforced by Crosfield's remarkably open cul-ture. Frank Bretherton, one of the many senior managers in the company with experience within at least one American multinational, says: "It's the most unpolitical place

crucial to the participative way in which the matrix structure was decided two years ago, and top man-agement jobs allocated, as well as to Crosfield's ability to resolve most-teething troubles as they arise.

by 1986, says Salmon, the fast pace of Crosfield's growth - over 35 per cent a year for several years -had begun to slow its decision-mak-ing and to create various other "creaks and groans" in its traditional functional structure. This arrangement, under which all managers reported to central departments such as research and development, production, marketing, and sales, was finally rendered inade-quate when, in the second quarter of that year, Crossield made a spate of acquisitions in the UK and US. "Suddenly, we were serving much

This openness was crucial to the way in which the new structure was decided

broader market segments," says Salmon. "We used to sit here at night saying how on earth are we going to structure ourselves? We needed an organisation that would handle not only these acquisitions, but more in future." Several have been made since 1986, the most recent being a small US design systems company this summer.

Apart from the need to keep Crosfield's product development in the closest possible contact with its various market segments, and to speed decision-making, one of the many causes for concern was the growth in Salmon's own "span of control". Acquisitions had increased to 10 the number of directors reporting

decision-making is coming up the line, you tend to become a bottle-neck," he argues. "I felt that by breaking up the organisation I'd be

able to delegate more effectively."

Given the many natural linkages between Crostield's different businesses, a complete GEC-style decentralisation was never even considered. Instead, it was decided in September 1936 to go for an ambitious matrix consisting of five coordinates. dinated "strategic business units' or "SBUs".

The die was cast at an extremely intense three-day meeting well away from Crosfield's headquarters in Hemel Hempstead, just north of London. Salmon's top eleven man-agers attended, to debate not only the company's organisational future but their own suitability for the various posts within it.

In essence, the meeting's analysis of the characteristics of Crosfield's businesses concluded that, to gain the greatest commercial effect, any subdivision of them must be market-focused; other companies have split themselves on the basis of product differences, so that several different people call on the same customer. It was agreed that the company should be broken into five market areas. Each would not only have profit responsibility, but its own product and marketing strat-

egy.

For an enterprise which had not even operated simple profit centres - with the exception of one product line - "it was a massive jump we were making," says Salmon. "The accounting systems involved would have to be enormously complex." An SBU structure was obviously feasible for an easily separable unit; indeed, Crosfield's once-troubled Press Controls business had been operating in this way for almost straight to him, which he considered excessive. "If you have a very broad, flat organisation and all the orders and profitability. For a set of

husinesses with much more in common, especially engineering skills and shared products, it was a cost-lier exercise altogether, and far more daunting. But the meeting felt there was no viable alternative. Such was the atmosphere of the event that, by the end of it, the participants had laid down a top-level structure which involved two members of the management

Crosfield's strategic business units 1987-88

Communications Colour

publishing controls 17.4% 5.6%

committee voluntarily moving down a level to reduce the "span of control" problem. Salmon now has only half a dozen "direct reports". The new structure was announced throughout the company in February 1987. Implementation began a year ago and is still continuing.

To encapsulate the workings of the Crosfield matrix is far from easy. For one thing, it is three-dimensional; the five SBU directors share power and responsi-

bility for sales and service with the office general managers in each of 10 countries, for product development, personnel and almost every other activity there also a service with the countries of other activity they share control with a set of functional departments

The picture is complicated fur-ther by the fact that not all the SBUs have the same range of direct authority. As director of Press Controls, Frank Bretherton has the broadest span: finance, strategy, marketing, sales and service, prod-uct development, and final assem-bly (though not component manu-

facture).

But Colin Jones, his counterpart at the latest and largest SBU, Colour Graphics, has direct control only over market and product strategy. At least for the present, everything else is what Crosfield calls "matrixed": technically responsible married": technically responsible either to the general managers in each country or to headquarters, but subject to the SBU's persuasion. Colour Graphics is unlikely to become a fully-fledged SBU while it accounts for over half Crossield's accounts for over half Crossield's accounts. revenues. Moreover, some product development is particularly difficult to separate from the fundamental development work for every SBU. In between these two extremes of authority lie the other three SBUs,

which have varying degrees of con-trol over R&D and production, and only "dotted line" authority over sales and service, which is vested in the country managers.
"We have to manage through influence rather than direct line authority," says Colin Jones.
"There are difficulties, but they're
not bad compared with Xerox" (one

of his past employers). Though Colour Graphics only became an SBU last autumn, Jones can already detect the benefits of having a marketing team focused on the needs of a particular set of

"THANKS A MI

At the other end of the SBU spec-trum, Frank Bretherton of Press Controls may have the greatest offcial range of authority, but he has had some teething troubles with the new system. The effective sharing new system. The effective sharing of international sales responsibilities with country managers abroad did not work well at first, and some tensions have arisen because of lack of spare capacity at Crosfield's main production plant in Peterborough, which supplies his components. But he has personal connections with managers at the factory "so it works all right," he says.

That the matrix is a living, shifting organism with a constant flow

ing organism with a constant flow of new problems is evident from Salmon's changing view of the most sensitive issues of the moment.

Asked a few months ago to name

The fast pace of growth had begun to create various 'creaks and groans'

the key ones so far, he said country managers needed reassuring that they were still the prime movers in their market areas, and that "the SBUs are there to support them, not take over from them".

Crosfield's accounting resource had been under pressure. Salmon also cited three R&D items: budgeting was proving sensitive; separation into specialised SBU development locations was as tricky as expected; and the introduction of "programme management" to co-or-dinate SBU development was badly

With the introduction of the SBUs, each of which has its own promotional literature, there had also been a danger of fragmentation of Crosfield's corporate image in the minds of its customers. This was

overcome by a major corporate identity redesign last year, together with a set of tight new design procedures for the SBUs. (These helped make Crosfield the joint winner of the 1987-88 FT/London Business School Design Management Award see this page, July 6.)

While some of these issues have already been resolved, others will take time to overcome. But Salmon now adds several more to his list, including the fact that he has just had to appoint several people to co-

including the fact that he has just had to appoint several people to co-ordinate SBU relations with particularly large customers. What he calls "a lot of other niggling little issues" have surfaced between the SBUs, including slight technical differences in criteria for software developments.

To manage such inevitable tensions across the matrix, a quarterly meeting of SBU directors has just been instigated. Salmon had hoped that issues like these could be setthat issues like these count be set-fied by his two deputy managing directors (one technical, the other commercial) "handing out edicts," as he puts it. Now he says "it doesn't work like that — we need a more participative approach." As one of his colleagues says: "We keen storning and checking

"We keep stopping and checking the matrix equation, and recalibrat-ing it, rather than thinking we've found a magic formula — that's the mistake the American multinationals have made."
Whether a matrix which relies on

such a degree of collegiality and informality will still be workable when Crosfield has grown to several times its size is debatable. The Board considers that it would cer-tainly be feasible with 6,000 people, and even 9,000, but not with 18,000. In the meantime Salmon admits that "there is a cost in operating the matrix." but says this is more than offset "by the sharper profit focus and market orientation which the new structure has created."

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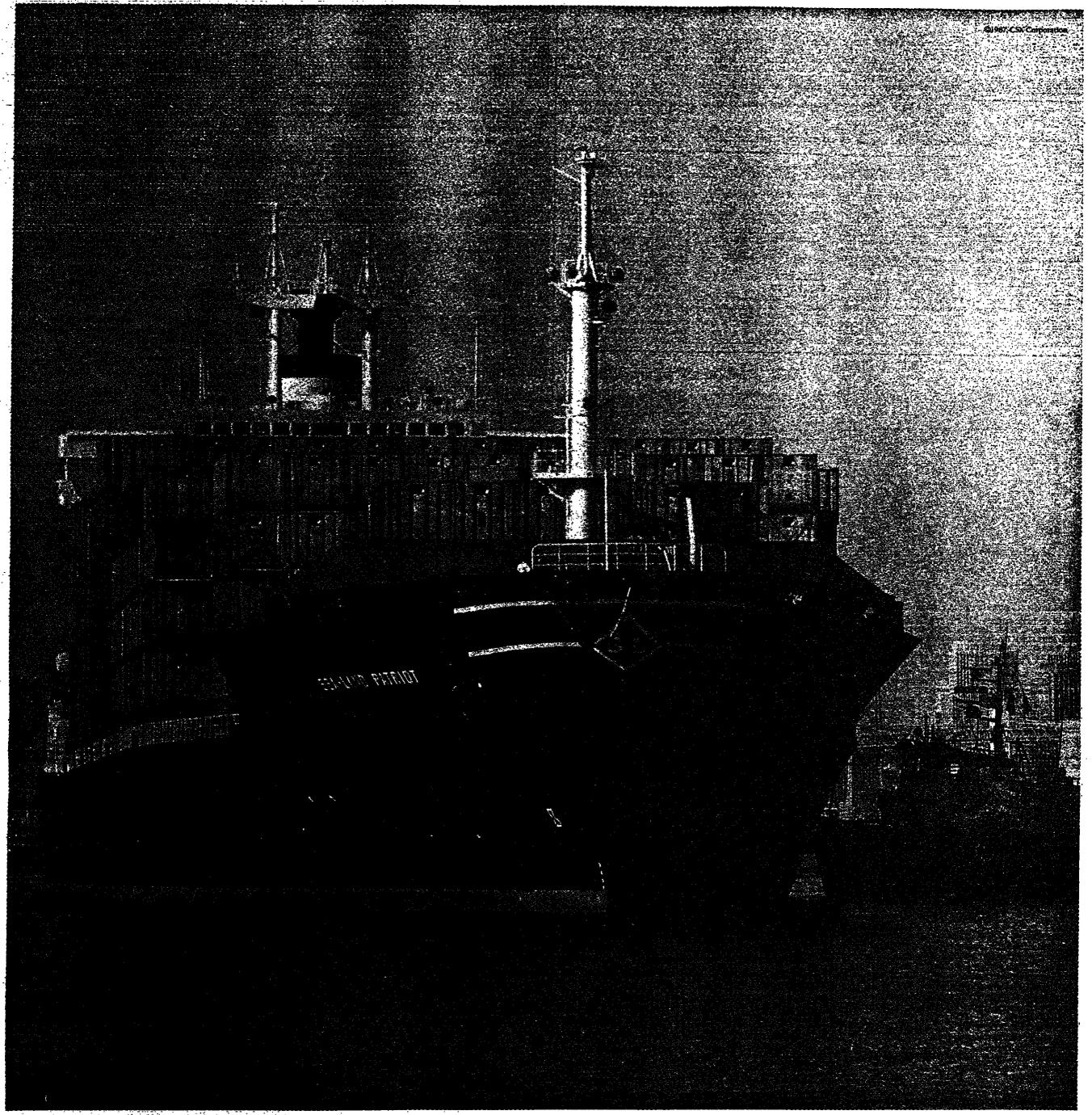
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Sea defence

KIER NORTH EAST has been awarded contracts worth over £10m. Civil engineering projects include a sea defence contract at Whitby (£2.94m) for Scarborough Borough Council; strengthening the foundations of a cooling tower at Cottam power station (£1.1m) for the CEGB; reconstruction of a bridge at Copmanthorpe for British Rail; and a bridge replacement for Bradford M.B.C. at Ilkley. Building con-tracts include a regional distribution warehouse for ICI paints division (£2.8m) at Goole; two contracts for York Health Authority at Acomb, including handicapped accommodation and a community centre: further contracts for Leeds Bastern Health Authority; and alterations to BBC headquarters in Leeds.

CONSTRUCTION CONTRACTS

St Johns Wood Synagogue

Among contracts, totalling £13.5m, awarded to MOWLEM BUILDING is a 19.5m design and construct project for Abbey National Homes and the Liberal Jewish Synagogue.

The joint-venture project involves the construction of a synagogue and 46, high-security, luxury flats in St Johns Wood Road, opposite Lords cricket ground. The portico and facade of the 70 year-old

synagogue, both in Portland stone, will be retained. The seven-storey flats will radiate from the synagogue. Mowlem is scheduled to hand over the synagogue shell to a specialist fitting out contractor in Octo-ber 1989. The entire project is due for completion in June

The company has started work on a £3.5m refurbishment

Hackney for ILEA. It has also been awarded a £1m contract by the Swanmill Paper Co in Swanley, Kent. The factory extension is due for completion in spring 1989.

. At Ravenscourt Place, We Mowlem has been appointed to complete six luxury flats for Abbey National Homes. The project, valued at 5325,000, will

Transformation project at Falmouth

Following its completion of the Lands End Heritage develop-ment last month, E. THOMAS CONSTRUCTION, the West Country division of Mowlem Regional Construction, has signed a second contract with Land Leisure - the Port Pendennis Development Scheme.

The project will result in the transformation of a derelict waterside site at Bar Road, Falmouth, into a residential, shopping and recreational area.
The civil engineering works contract is valued at £4.5m. It

involves construction of 450

an impounded marina basin and a hydraulically operated half-tide lock gate. A further 250 metres of sheet-piled wall will enable 1.3 hectares of land to be reclaimed from the sea for the house-building con-

Maritime experience

Additional areas are being reclaimed for a maritime leisure experience centre and a

. Building includes 213 luxury homes, a harbourside promenade, shops, restaurants, a maritime experience centre and service roads, parking, and landscaping. All the residential units will have concrete piled foundations and will be of traditional construction with a mixture of external finishes.

The civil engineering works have started and are due for completion by the end of the year. The main building work commences this month, and is slipway for the RNLL A total commences this month, and is of 3,422 sheet piles are to be driven with a total weight of tion over a period of 2½ years.

Moat Houses projects

Romford, has received orders worth £6m for two projects from Queens Most Houses. The major scheme, in Romford town centre, is a £6.6m office block of 100,000 sq ft over five stories on a design and build contract. The block consists of

WEBB (CONSTRUCTION), a steel-framed metal and concrete deck with traditional facing brick and curtain wall clad-

> 28-bedroom extension, and alterations and extension to conference facilities at Leicestershire Moat House Hotel

Spread of work for Douglas

CONSTRUCTION has been awarded contracts totalling over £23m. At Leamington Spa work has begun on a superstore. The contract, valued at £7.27m, includes construction of the store, petrol filling sta-tion, coffee shop, ancilliary retail units and external

Following the phase I building of a shell warehouse for Tesco in Didcot, Oxfordshire, Douglas has won a £6.3m contract for phase II, to fit out the temperature-controlled composite distribution centre. The 2,000 sq metre building will be divided into sections of frozen, cold chill, chill and ambient areas. There is a plant room to contain the refrigerator equip-

Standard Life Assurance has awarded Douglas a £2.25m con-tract to fit out high technology shells at Oxley Pavilions, Wat-

Following projects for exhibi-tion consultants, Imagination, Douglas has won two further contracts totalling £5.1m in Northampton and London.

Douglas also continues its relationship with MacDonalds Hamburgers with two con-tracts totalling £2m to build MacDonalds Freestander restaurants at Aylesbury and West Thurrock. Construction, which in both cases consists of a simple steel frames and brick and curtain cladding, will be completed by December.

DIARY DATES

FINANCIAL TODAY BOARD MEETINGS-

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WEDNESDAY AUGUST 17 WEDNESDAY AUGUST 17
COMPANY MEETINGSInvestment Co., Fairfax House, Fulwood
Picce, Gry's fin, W.C., 12,00
Knobe & Rnockers, Holidey Inn, 128, King
Henry's Road, N.W., 11,00
Logits, 1, King Street, Manchester, 12,00
Mountriew estates, Hotel Russell, Russell
Square, W.C., 12,00

BOARD MEETINGS

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ONIDEND & RITEREST PAYMENTS

FREDAY AUGUST 19 NY MEETINGS. Learmonis & Burchett Mynd. Services, T. Conference Residity, Centre Point, M. New Oxford Street, W.G. 4.00 Marston, Thompson & Eversted, The Albies Shobnell Read, Burton-on-Trent, 12.00 Toothil (R.W.), Curhant Way, Ayolitic Industrial Estate, Newton Ayolitis, Co. Durban, 12.00

DIVIDENO & INTEREST PAYME BPB Inds. 5.59 Beaction Group 8.7p Sinichi Tin 9.75p Serioust Sevinga Bent 20cts. Do. Serious 1 Pg. 12cts. Colorvision 2.5p Dermana Elect. 1.5p Ubyestrat Girl Fund in Mercury Common Merk Mooks & Cree 2p NZI Corps. NZSL055 New Zealand Fitg. Rate Northern Foods 6.75p Pitington 6.05p Powersoren Ind. 2.5p Welpac 0.55p Welpac 0.55p

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Trade Fairs and Exhibitions: UK

Gifts Fair (until August 15)(0395 272010) Hove Town Hall

Home Entertainment Dealer Show - HEOS (021-780 4171) NEC, Rirmingham Angust 18-21

Antiques Fair (0444 459917) Kensington Town Hall August 21-24 International Jewellery Exhibition (0935 20721) Business Design Centre August 27-29

Town and Country Festival

September 27-29 Water and Environmental Management Exhibition and Conference (01-637 2400)

September 11-14 Gifts West (01-837 2400) Bristol Exhibition Cambre

British Marine Industries Fed-

eration International Boat

Crystalware, China, Ceramics, Jewellery, Gifts, and Furnish-ing Articles Exhibition - EURO-

Building and Construction Exhibition CONBUILD

September 7-9 International Autumn Fair

International Autumn Fair

PACADO (01-484 1835)

September 6-10

(021-454 3385)

(81-977-4551)

(Zegreb 41/511-666)

MAB (01-437 8754)

September 18-24

Show(0703 737400)

Overseas Exhibitions

Angust 16-18 Fashion Week 01-987 8050) Tel-Aviv Nordic Fashion Fair (01-486 1951)

Office Equipment, Technology and Computer Systems Exhibition (0494 729406)

Traffic Engineering and Road Safety Exhibition - TRAFFEX (01-636 3956) Camberra

International Machinery, Factory Automation & Electronic Technical Exhibition - MECT-ASIA (0494 729406)

September 4-10 International Autumn Fair (0375 392222)

September 13-18 International Motor Car Workshop, Service Station Equipment and Auto Spare Parts and Accessories Trade Fair

Employment Research Unit

annual conference : New forms of ownership — management and employment (0222-42588) Cardiff Business School

The Industrial Society: Har-monisation — A one-day semi-nar to examine the principles

and practice of harmonising terms and conditions of employment (01-839 4300)

3 Carlton House Terrace

Hawksmere: Insurance aspect

of property investment and development (01-824 8257)

International Chamber of Com-

merce: Investing for growth -opportunities in worldwide der-

egulation trends (Paris (1)

London Press Centre

London SW1

Business and Management Conferences

September 14-15

September 16

September 16

September 21-23

August 30,31 and September 1 Financial Times Confrences: Commercial aviation to the end of the century - Expansion in an era of accelerating change (01-925 2323) Hotel Inter-Continental.

September 8-9 CBI: Increasing your sales to the Ministry of Defence (01-879 Centre Point, London WC1

ember 8-9 The Industrial Society: Industrial relations for new managers (01-262 2401) Central London

September 9 Channel Tunnel Conference: Channel Tunnel - make it your business (0904 653655) Viking Hotel, York

September 12 CBI/Marketing Society: Master-ing the market (01-379 7400) Centre Point, London WC1

September 13 CRI Conferences: European standards — Who needs them? (01-379 7400) Centre Point, London WCI

The Institute of Chartered Accountants: The 1988 Indus-trial Tax Conference (0908

Holiday Inn, Leicester

45.62.34.56)

'Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there have been no .changes in the details published

FINANCIAL TIMES CONFERENCES COMMERCIAL AVIATION TO THE END OF THE CENTURY

London, 30, 31 August & 1 September 1988

The accelerating pace of expansion in commercial aviation worldwide and the impact this will have on all the existing facilities for the rest of this century will be the subject of the Financial Times latest conference to be held in London on 30, 31 August & 1 September, 1988 just before the Farnborough International Air Show. Speakers will include Mr Peter Sutherland, Sir Colin Marshall, Mr Thomas Plaskett, Dr Günter Eser, Mr John Hayhurst, Mr Jim Worsham, Mr Stuart Iddles, Mr Sydney Gilibrand, Mr Selwan Berson and Mr Lee Farner The Guillibrand. Mr Selwyn Berson and Mr Lee Kapor. The guest lunch speakers will be The Lord Brabazon of Tara, Parliamentary Under Secretary of State for Transport and Mr Matthew Scocozza, Assistant Secretary for Policy and International Affairs, US Department of Transportation.

THE FT CITY SEMINAR London 19, 20 & 21 September 1988

The seventh FT intensive seminar to be held once again at the Plaisterers Hall, the highly successful venue for this prestigious training programme, presents a valuable opportunity for young executives, trainees and others to opportunity for young executives, trainees and others to examine the structure and functions of the main institutions and markets of the City of London. A high calibre panel of speakers traditionally takes part in this Seminar and September's line up include Philip Warland of the Bank of England, Christopher Johnson of Lloyds Bank Plc, Ian Morison of Midland Bank plc, John Atkin of Citibank NA, David Suratgar of Morgan Grenfell & Co Limited, Francesca Edwards of J P Morgan Securities Ltd, David Malcolm of Royal Insurance plc, Peter Rawlins of R W Sturge & Co, The Rt Hon Sir Edward du Cam, KBE of Lonrho Plc, The Rt Hon John Smith, QC, MP, Shadow Chancellor of the Exchequer and John Plender of the Financial Times. Chaired by Marc Lee, the FT Conference Adviser, the seminar presents numerous FT Conference Adviser, the seminar presents numerous opportunities for those who attend to question speakers and debate with them. Attendance has extended and debate with them. Attendance has extended internationally over the years, and the programme is most suitable for foreign participants who wish to make as comprehensive a study of the City as possible in three

ELECTRONIC FINANCIAL SERVICES London, 20 & 21 October 1988

The FT sixth conference on Electronic Financial Services will look at the way new technology is being used to extend retail financial services for both traditional and new financial services providers. It will examine the need to develop systems for more effective management reporting and systems which treat continues as individuals or the and systems which treat customers as individuals rather than as a series of account numbers.

This two-day conference will be chaired by Mr Jacques De Keyser and Mr Gene Lockhart and brings together a distinguished panel of speakers to lead the debate.

All enquiries should be addressed to: The Financial Times Conference Organisation. The Futuncial Tunes Conjerence Organisation.

2nd Floor, 126 Jermyn Street, London SP/1Y 4UJ

Tel: 01-925 2323 (24-hour answering service)

Telex: 27347 FT CONF G Fax: 01-925 2125

Three listed cottages at the former Bryant & May match factory in Fairfield Road, Bow, London, are being converted by R. MANSELL into ten flats, intended mainly for first-time buyers. Another three cottages, still occupied, will be refurbished. The project is part of a £30m re-development scheme for the factory site, which has lain vacant since closing in the early 1970s. To be called Bow Quarter, there will be leisure and retail facilities, and more than 600 homes. The cottages, built in the 1870s, are being gutted, then converted into flats — eight one-bedroom, one two-bedroom, and one studio. External architectural features will be retained. Work has started on the £450,000 contract for Kentish Homes, and is due to be completed in April 1988.

We FOX MILTON & COMPANY LIMITED registered office - 71/73 Carter Lane, London EC4V SEQ

and say as follows:
1. The Debter has for the greater part of six months immediately preceding the presentation of this Petition resided at The Manse, Sumbourte, near Halatead, Essex within the District of this Court

2. The Debtor is justly and truly indebted to us in the aggregate sum of \$18,528,27 being the agreed sum due to your Petitioner for stocks and shares purchased and sold for the Debtor is December 1985 namely 218,000 and interest thereon of 5328,27 from 18 February 1988 to 19 May 1986 in accordance with the Order of The Honourable Mr. Justice Drain dated 18 February 1998.

The above-mentioned debt is for a liqui-dated sum payable immediately and the Debtor sppear to be unable to pay it.

Dobtor spear to be unable to pay it.

4. On 19th May 1988 Judgement was obtained in the High Court of Juntice, Queens Banch Division in an action the short title and reference to the record whereof is Fox Milton & Company Limited --> Thomas John Rae Number 1965 F No. 1527 in the sum of \$18,628.27 following which execution was issued at the High Court respect of the debt and on the 27th May 1988 the Shartiff made a return to the effect that the execution was unsatisfied as to the whole and the above-mentioned debt represents the amount by which the execution was returned unsatisfied.

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CITY OF LONDON PROPERTY

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Friday 23rd September 1988

For a full editorial synopsis and advertisement details, please contact:

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on 01-248-8000 ext 4196 or write to him at:

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Bracken House, 10 Cannon Street London EC4P 4BY.

FINANCIALTIMES

Company Notices

12 III

Nordisk Gentofte A/S The Annual General Meeting of the Company will be held on Tuesday, the 23rd August, 1988 at 4.00 p.m. at the Auditorium, 6, Niels Steensensvej, Gentofte,

AGENDA:

1) Presentation of the annual accounts, including

profit and loss account and balance sheet, with the annual report and auditors' certificate, with proposal for adoption of profit and loss account and balance sheet, and notification of discharge to the

2) Proposed resolution concerning application of the

Board of Directors and Management.

profit of the past year, including decision concerning dividend. Proposed resolutions by the Board of Directors or any resolutions proposed by the Shareholders. Further details below.

4) Election of members to the Board of Directors.

5) Election of two auditors. Miscellaneous. Under item 3 of the Agenda, the Board propose that the General Meeting empower the Board to acquire up to ten per cent of the Company's share capital at a price between 90 and 110 per cent of the officially quoted price at the time of acquisition. Such power

expires on the 31st December, 1989.

Den Danske Bank, Fondsnoteringen, 12, Holmens Kanal, DK-1092 Copenhagen K, against proper identification as specified in section 12 of the Articles of Association up to and including the 16th August, 1988. The dividend as approved at the Annual General Meeting will on August 30th, 1988 - after deduction of

tax - be transferred to the accounts specified by the Shareholders having registered the shares at the

Admission cards and voting papers are available at

Gentofte, July 1988 signed by The Board of Directors

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All Age

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ARTS

ARCHITECTURE

Bright ideas for the new metropolis

are the best ones.

Metropolis - New Brit-🚄 ish Architecture and the City - is fall of ideas and is thoughtful as well as amusing. The show is at the institute of Contemporary Arts in London and is part of a season of archi-tecture and design sponsored by Chair Design Associates hich runs until the beginning of October:

six British architects to look at the design problems of the modern city. All of them are known for their innovative work and most are more The brief was broad; saking designers to consider the impact of the less tangible developments in city life, such as information systems, com-munications, and the com-puter. These newer elements have their influence, but I think it is also fair to look to architects and designers for tangible visions — both to inspire and to warn us about the future shape of city life. Nigel Coates and Doug Bran-son are the brightest and best architects in the exhibition.

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12.11

Conference

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HEINE)

They have called their submis-sion The City in Metion, and it is a consideration of imaginative possibilities for the huge Kings Cross transport inter-change. Nigel Coates has, until now, been best known for his Japan, and for his promotion of the idea of a more narrative approach to architecture. He is, in my view, one of the most talented designers around and - unusually for an architect -he actively encourages younger British artists to con-tribute to his schemes. He has almost Baroque tastes laced with more than a dash of Gaudi. It is strong meat and sometimes appears almost cha-otic, but it is also rich and

Because Kings Cross is likely to be one of the major Channel Tunnel terminals, this scheme highlights the European possihilities. Coates christens the place "Rurofields" and sug-gests a "blistering electronic countryside," surrounding a shopping broadway with com-mercial embassies from all the European countries. To turn St Pancras Hotel into a large duty-free Harrods seems an entirely logical piece of lateral thinking. At the northern edge of the site a Gothic cashal looks ever a landscape composed of butter mountains and wine lakes. I am sure that the developers of Kings Cross should be including some of Nigel Coates's ideas, and the clash of his baroque thinking with the smoothness of Norman Foster's plan can only be beneficial.

Ron Arad, like Coates, is from London's Architectural. Association and has just won the prestigious commission to design the interior of the Tel Aviv Opera House. He runs a design office and workshop and the Cost Office of the control of the called One Off. His entry to this exhibition is the most cryptic and least interesting. A sculptural welded metal staircase stands in front of an illu-minated wall: it says nothing about metropolitan possibilities but quite a lot about designer indulgence.

Another design unit that hes grown out of architecture is Future Systems, a firm based in London and Los Angeles. They have produced a superbly engineered landmark: a tower for the second millenium to

stand in the centre of Hyde



A landmark tower for the second millenium. designed by Future Systems

Park. It looks like a huge giraffe standing some 500 metres high. At the top is an observation platform with restaurants and bars. Future Systems is a think tank for the application of design to indus-try and science, and this project is entirely feasible — indeed British Telecom is

Daniel Well and Gerald Taylor are product designers from the Royal College of Art stable. One of their best known products is the bag radio - a clear, plastic bag that exposes all the working parts of a fransistor. They feel that the motor car is any city like London. As so many of these metal beasts are simply tethered for a large part of their lives in a completely useless fashion outside the house, why not wire them up and turn them into spare rooms? A planners nightmare and probably a passport to the sharty town, but undoubtedly. thought provoking. The drawings of the sewing machine, the gym and the DIY equipment all sitting in the car do have an appeal, especially to anyone who has to operate in a

confined urban space.

Another kind of interior is the wall of cupboards designed by John Pawson and Claudio Silvestrin. They feel that we lack free space in the city and so have produced a white wall of doors — open each one and there is a black and white photograph of one of the essentials of life. This is a contrived con-ceptual exhibit that overstates the obvious. We know that we all need space. The point is that we all need different

spaces, and some lives are more cluttered than others. The inhumanity of this white

There is nothing white about the work of the architect Zaha Hadid, whose colourful three dimensional construction is like being inside a Russian Constructivist painting. Her work is always the same – the clashing planes, the vivid col-ours, the sharp angles. She is really a derivative painter and this work shows the limits of an endlessly repeated single

The ICA exhibition will en in a conference which looks like a predictable mixture of Anglo-American architectural gurus. The danger of such events and of exhibitions such as Metropolis is that the ideas are simply chewed over by an incestuous group of professionals. It is developers and the public who should be conferring with architects and designarys to ensure that the igners to ensure that the building boom does not just continue to erect the ideas of

MAt the Royal Academy from Tuesday August 16 until the end of the month 100 contemporary architectural models are on show. Everyone likes models, and these range from dolls houses to the Great Model of St Paul's. This is a free summer treat promoted by the Association of Consultant Architects and is a tribute to the skills of the model maker as well as an intriguing archi-

Man of the Moment

STEPHEN JOSEPH THEATRE IN THE ROUND, SCARBOROUGH

It is all too likely that a convicted thief should endear himself to the great British public; all too feasible that he should become a media pundit. a cross between Parkinson and Jimmy Saville; all too probable that he should live in inxury, tended by suave managers and courted by ambitious TV directors. And all too consistent that a bright BBC lady should arrange a meeting after 14 years between this ex-thug and the wet little bank clerk who "had a go", causing the raid-er's shotgun to blast the face of

a pretty girl hostage.
This is Alan Ayckbourn territory, bristling with such familiar landmarks as social embarrassment, bullying bru-tality confronting ineffectual decency, the hilariously inade-quate language of the English under emotional pressure, and sudden death. Not since Way Instrume has the vision of Upstream has the vision of society been blacker, the humour more sardonic (A Small Family Business is a cheerful farce in comparison). Not for some time has Ayck-bourn produced such a compact, tightly-constructed play. Never has he looked more likethe Ben Jonson of the Welfare

Ex-criminal telly star Vic is depicted by Peter Laird with the appearance of Ronnie

Biggs, the affable media cockney of Derek Jameson (well, almost) and the ingratiating bonhomie of Bruce Forsyth. It soon emerges that he is a viciously unkind autocrat with a tendency to sanctimonious self-justification. Speaking of his crime he piously clasps his hands in prayer: "A miracle she didn't lose an eye - I thank God for that." A pause. "She did lose an ear, though," avers the wimpish bank-clerk with rabbity earnestness. "An ear's not the same as an eye," snaps Vic. The house rocks with laughter until suddenly realising the cruelty that Ayck-bourn has insidiously per-

In a masterly unravelling of the plot the author leads us to chortle at the descriptions of the little man's dottily neurotic wife with her dislike of going out and being stared at, a running gag until we casually learn she is the mutilated hoslearn she is the mutilated hos-tage. Ayckbourn's comedy increasingly manages to freeze the smile on our lips; doffing the jester's cap the clown reveals horns. To the play's hasic paradox — that a Press-acclaimed hero can be forgot-ten and his life runs fame and the villain achieves fame and wealth - is added the irony that virtue is unattractively

suaded us to accept.

solemnity of suburban weediness. This is brilliantly personified by Jon Strickland who bridles, gawps and flinches fat-uously through what, we slowly realise, is the admirable philosophy of a good man. The violent climax reveals Ayck-bourn as an almost religious painter of cruelty versus inno-He directs his 35th play

impeccably on Michael Holt's sunny villa set, complete with crucial swimming pool, and produces beautiful perfor-mances. Lesley Meade, riddled with guilt at her husband's misdeeds, conveys inner agony through deathly, smiling politeness and faltering euphe-misms; Simon Chandler, the star's languidly fastidious agent, has never been better; though not quite in focus as a TV narrator, Lynette Edwards is spot-on when bossing the camera-crew or patronising her

The evening belongs to Mr Strickland's stiff Lowry-figure, the stilted little man with no strong views on anything except perhaps evil. "It's often hard to recognise but there's a lot of it about." There is, there is; and Alan Ayckbourn is the joking Manichean prophet of the evil in all of us.

Martin Hoyle



Peter Laird in Man Of The Moment

Where Elvis meets the Presbyterian Ladies College

In weather conditions of This happened late on Saturclement volatility - blue skies, squalls of wind, sudden showers - the 42nd Edinburgh Festival swung into action over the weekend with African drummers in Princes Street and a cavalcade that included representations from the Eivis Presley Fan Club and the Pres-byterian Ladies College of Perth, Australia.

Crowds seem to be bigger than ever. Traffic is moving so slowly through the West End that drivers and passengers can be conveniently leafleted by fringe publicists as they swing round into the Lothian Road.

The official theatre festival starts tonight, but the fringe is already offering a cornucopia of activity. 473 companies have already taken nearly £160,000 at the Box Office, £30,000 more than at the same time last

Crowds flock to one-man shows. I prefer it when shows flock to one-man audiences.

day night as the Festival Thea-tre of Southern California launched its thirteenth Edinburgh season out in darkest, rainswept Morningside, and your correspondent assumed the awesome theatrical responsibility of lone witness and judge, a role I quite like. More of that later. Mean-

while, the mecca of new writing remains the Traverse, no longer a club and just celebrating its silver anniversary, marked with a splendidly lucid and admirably researched his-tory by Joyce McMillan. In her final season as artistic director, Jenny Killick has assembled an attractive programme of

local and international fare.

Alexander Gelman (b. 1938)
is one of Mr Gorbachev's favourite dramatists. A Man With Connections was written in 1982 but is clearly a comedy for the age of glasnost and perestroika. It was first per-formed here on BBC Radio in

Andrei Gladkov, the corrupt construction site manager whose carelessness has caused the accident in which his son

lost both his hands.

Repeating the role, Paterson goes to the very edge of black humorousness, energetically devious and calculating in a raincoat and pork pie hat, rather like a seedy comedian. Bureaucratic shenanigans are inextricably entwined with the domestic unease between the Gladkovs (Marty Cruickshank is the stone-faced, stone-walling wife). After ten months in hospital, their son is coming home. The marriage is on the

As on the radio, the piece becomes inert and contrived after ten minutes, and Jenny Killick's production is unable to prevent the comedy flag-ging. The wife is badly underwritten. But any domestic comedy of contemporary Soviet life must be of interest, and Mulrine's unapologetically Scots

Mulrine, with Bill Paterson as rendering is lively enough. Simon Donald has been a notable actor in the Killick regime. His new play, *Prickly Heat* directed by Killick, is a strange but compulsive heat-crazed idyll purportedly set in Scotland. Antonio Lagarto's set uses gauze, tarpaulin, an onstage shower and crucial fridge to convey this unlikely

meeting of Tennessee Williams

and Ian Heggie.

Four loveless characters - a boxer, his trainer, a runaway country girl and a peculiar landlord (who keeps beers and frocks in the fridge) – jostle for position and squirt milk, oil and water over each other. The piece has been much worked on since its June premiere and is brilliantly acted by Robert McIntosh, Tom Mannion and Hilary Mclean. The author himself plays the emaciated trainer in an over-small suit. sandals and luminous green socks. I really enjoyed this one.

Prickly Heat and A Man With Connections are in the

stairs, smaller auditorium is now an equal partner at festi-val time. Peter Jukes's Shadowing the Conqueror, smartly directed by Simon Unwin, is a repetitive encounter between Alexander the Great (Matthew Scurfield) on the eve of his last campaign and a contemporary photographer (Siobhan Red-mond) on a "Portraits of the Powerful" commission. Nothing much happens at great length. Some of the writing is sharp, but most of the ideas banal, rooted in neatly antithetical concepts of antago-nism and versions of reality. Alexander died, aged 32, in Babylon. Mr Scurfield expires in a mountain pass, well short of China, having opined that "corpses are the natural subject of photography." Miss Redmond, a fine actress, cannot snap her way out of this.

The Traverse Theaire Story by Joyce McMillan, with a chronology compiled by John Carnegie. Methuen, £5.95 pounds.

by Apollo - sixty years old

and still more modern, and more classical than much of

the contemporary repertory -

Australian Youth Orchestra

At Saturday's Prom these ung Australians continued the East European theme and also showed what first-rate new talent Australian orchestras have at their disposal. (Their string players, predominantly female, lent no support to the old idea that women's playing is short on weight.) As conductor they had Sir Charles Mackerras, another Australian, and another – Leslie Howard as soloist in a wretched piano concerto by the Austra-lian Ross Edwards.

Described by its composer as "exuberant" and "extravert," (it proved to be winsomely naive, witlessly repetitive and scored as if for a low-budget radio band.) The "minimalism" which presumably inspired it is too crudely compromised to make any effect. Being told it is untypical of a composer who has done better things, I shall not abuse it further. Janácek's epic Turas Bulba deserves more exact shaping

Colin Amery

and colour, and got it. As a candidly histrionic but heart-felt piece, it would have gained still more from extra touches of flexibility, and a sharper focus for the great emotive cadences in the peroration but it went quite well enough to suggest that we lose by our London orchestras' reluctance to programme the work.

Better still was the Sumoho nie fantastique, which enjoyed better playing – in terms of ensemble, and notably from all the winds – than Berlioz could ever have expected. Mackernas honoured the repeats scrupu-lously (but never mechanically), rendered the drama precise, and built the finale to a rude towering height. It was a pleasure to hear. One won-dered whether keen young players may not have a decisive advantage when it comes to capturing Berlioz's specially live, nervy edge.

Sphinx FESTIVAL HALL

The tide of ballet that has flooded London this summer is receding. The Kirov season ended in a blaze of dance glory on Saturday night with a final view of *Le Corsaire*: and with-drawal symptoms — a craving for an impeccable corps de bal-let, for artists in whom classic grace is the centre of their being – are already setting in. London Festival Ballet also ended a summer stint on the South Bank with a mixed programme on Friday night in which the pendulum of taste

swung between the extremes of Balanchine and Tetley/Béjart. Given the difficulties for European dancers in dealing with Balanchine - not enough speed, psychic and physical energy dissipated in letting us know who the cast are rather than what the choreography is - it is not surprising that the emotional extravagances of David Murray Tetley's Sphinz and Béjart's Wayfarer duet should have

was well cast: Susan Hogard's beauty and the delicate way she suggests the Sphinx's sensuality and sexual longings make her a fine incumbent of the role. This is a subtly voluptuous sphinx, and Paul Chal-mer's elegant Oedipus, very controlled in manner, is an ideal foil. The piece is too long, but with Alessando Molin's Anubis as its third strong participant, the choreographic contortions were set out with the right air of inevitability.

come off best. Tetley's ballet

Song of a Wayfarer is Bejart's entry in the Mahler dance marathon. Unlike the majority of his works, it does not cloud the issue with too many clever ideas. Craig Randolph and Darryl Norton gave sincere, well-focused performances as the hero and his shadow, and I was impressed by James Meek's unforced account of the Wayfarer songs. Balanchine was represented

and Symphony in C. These were given well-intentioned readings, and though we accept that no other troupe can emulate the New York City idiom, Festival provide a blurred musicality, and lack the unified style to hold the text together. Apollo was like an illustrated tour round a masterniana Liked heat two of masterpiece. I liked best two of the Symphony's cavaliers Patrick Armand and Paul Chal-mer, worthy of New York. And as a bonne-bouche, Natalya Makarova and Peter Breuer brought Tatvana's dreams to ecstatic life in the letter duet from Cranko's Onegin. Flung and caught in Mr Breuer's arms, Makarova spoke Pushkin's lines to us, and we under-stood Tatyana's soul. Great art.

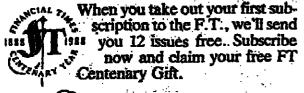
Clement Crisp

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ARTS GUIDE August 12-18 OPERA AND BALLET London

Moscow Classical Ballet in a short season with a new Swan Lake, at the Business Design

Verons

Arena Di Verona. Zorba the Greek, a ballet by Lorca Massine to Theodorakis, conducted by the composer. Also: Alda, with Grace Bumbry as Anneris; Tur-nadot with Ghena Dimitrova alternating with Eva Marton, and Ponchielli's La Gioconda, conducted by Christian Badea, with Bruna Baglioni and Giov-anna Casolla. (596517).

New York

New York City Opera (State Theatre, Lincoln Center). The week features Lotfi Mansour's new production of Il Barbie di Siviglia, conducted by Sergin Comissiona, and the season's new production of Rigoletto, connew production of higosetto, con-ducted by Elio Boncompagni and devised and directed by Tito Capobianco. (496 0500). Lincoln Center Out-of-Doors Fes-

MUSIC

Ulster Orchestra, conducted by Vernon Handley, with Ernst Kovacic (violin). Elgar, Sibelius and Gerald Barry first performance. Royal Albert Hall (Mon). City of London Sinfonia, conducted by Richard Hickox, with Heather Harper (soprano) and Wayne Marshall (organ). Britten, Bridge, Michael Berkeley, Pou-lenc and Bizet. Royal Albert Hall

(11te). BBC Symphony Orchestra and Chorus and Singers, conducted

day-long free performances in the plazas and Damrosch Park feature Yoshiko Chuma and the School of Hard Knocks, a dance, music and performance art piece (Tue Spm); Fresh Stuff, fellow-ship winners from the New York

Foundation for the Arts (Wed

5pm); and Yane and Le Baton Magique from Paris (Thur 6pm). (877 2011). Washington

Wolf Trap Festival. Wolf Trap Opera Company, using Maurice Sendak's whimsical sets from Sendak's whimsical sets using Glyndebourne, perform The Love of Three Oranges (Thur). (432

Tokyo

Chang Mu Dance Company from South Korea. Sunshine Theatre, Ikebukero (Tue-Thur). (987 4389). Teshigawai!" Saburo (avant garde dancer). Outdoor Theatre, Ikebukero (Tue, Wed). (987 4389). Rudolf Nureyev and dancers from the Paris Opera Ballet. Kossinenkin Hall (Tue-Fri). (950

Hall (Thur). Tokyo

by Peter Ectvos, with Sarah Leonard (soprano) and Pi-Hsien Chen (piano). Ellicit Carter, Stra-vinsky and Franco Donatoni. Royal Albert Hall (Wed). Monteverdi Choir and English Baroque Soloists, conducted by John Eliot Gardiner. Bach St. Matthew Passion. Royal Albert

Tokyo Symphony Orchestra, conducted by Ken-ichiroh Kobay-ashi. Mendelasohn, Brahms, Dvorak. Suntory Hall (Wed).

Keeping Tom Nice

The second play of the RSC's passion. The second is when season in its Islington outpost the father Doug (Richard Conis a new work of power and way) beats him in helpless rage

Peter Nichols' Joe Egg remains the prime example of the wry, self-lacerating comedy of affliction, the handbook of laughter-as-survival. Initially Lucy Gannon's play about his life as emptying Tom's grunting, writhing Tom, com-ing up to his 25th birthday and him; appalled by his anger at "spastic, epileptic and inconti-nent", treads the same path.

everything immaculate in placent in the role. But, none court-shoe Marks and Spencer so bland as those who will not voice" - duty and love is see, she disregards her husband's anguished confession of violence towards their son, and is unaware of the "bright and breezy tortures" she herself

His mother Winnie keeps

Two scenes in Bill Buffery's simple staging (a green carpet in Louise Belson's set, some pieces of furniture including bed and wheelchair arranged by the cast) may shock. First when his sister (Henrietta Bess), harrowed by the lack of parental love for Tom and conscious that he is a man "in working order", attempts sex-ual arousal in desperate com-

way) beats him in helpless rage and guilt with the cry: "See what you've done to me

The father's character is the most complex, cracking under the weight of a never-changing burden as he sees the rest of the unresponding victim, and left with only one way out when a social worker voices

bouse and garden, "ruthlessly slaughtering each weed"; and Shirley King, so good as another acquiescent, lacquered suburbanite in the RSC's Temptation, is beautifully complement in the mole Data and cheerful patent leather and caught in writing with its quota of laughs.

Faults include a veer towards poetry and a tendency to over-literacy. Performances are excellent, including Mike Dowling's well-meaning awkwardness as the social worker - no caricature here - and the unnerving accuracy of Linus Roche's jerking, yelling protagonist. "When you've got a handicapped child the whole family's handicapped" is a grim message when the suffering is portrayed as useless.

Martin Hoyle

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Monday August 15 1988

Fog over the **Atlantic**

European Community have resounded to the noise of pots calling kettles black, as each has competed to accuse the other of veering towards pro-tectionism. The shrill rhetoric is partly tactical manoeuvring. but it also reflects dangerous mutual uncertainty about the other side's ultimate inten-

Europe's biggest fears about the new US trade bill are less about its specific provisions than about how a future President might choose - or be obliged - to apply them. The Americans are worried that, as fast as the EC dismantles its internal trade barriers, it will raise external ones.

Much of the onus for setting

matters straight falls on the deciding on its trade policy after 1992. The policy vacuum has encouraged other countries to suspect the worst. Their suspects the worst. Their suspects the worst. picions have been fuelled by loose talk from Brussels about exacting sectoral "reciprocity" from the EC's trading partners as the price for participating in the single market.

The confusion has arisen partly because the EC's own members are divided. There are pressures in many indus-tries and some national capi-tals, notably Paris, to turn the single market into a bulwark against the rest of the world. Even in some ostensibly more liberal countries, opinion is split. The UK, for instance, opposes "reciprocity" in bank-ing at the EC level but defends it as a national policy, while in West Germany parts of the car industry now seem ready to go along with tighter Community curbs on Japanese car imports.

Problematic issues

Many issues ahead are also genuinely problematic. In cars and textiles, EC imports of which are currently governed by individual country limits, a single market cannot be achieved without new external trade arrangements. Plans to liberalise public procurement

RECENT exchanges on trade handle these questions. It also policy between the US and the needs to establish coherent working principles for its future trade relations with the rest of the world. As it does so, it is to be hoped that it will reach some conclusions which will restrain its protectionist

One should be that using the single market as a bludgeon to extract concessions from other countries could seriously weaken the world trading system. If there is any case at all for "reciprocity", it should be argued in the General Agreement on Tariffs and Trade, not imposed bilaterally. Another is that it is against the EC's own interests unduly to antagonise the US, which accounts for more than a fifth of its exports to the rest of the world and some \$160bn of EC direct

Exaggerated fears

US fears on this score may, in any case, be exaggerated. If a "fortress Europe" is under construction, the ramparts are likely to be built much higher to the east that the transfer of the seast that the statement of the seast that to the east than to the west. The thrust of tougher EC trade actions, notably in the field of dumping, has been directed overwhelmingly at Japan and east Asia, which many Euro-pean industries fear will pose a much fiercer competitive threat than US companies after

Indeed. American companies such as Ford and General Motors, which have extensive operations in Europe, have openly urged the EC to keep up the pressure on Japan over its exports and local investments. For them, Far Eastern competition appears a much keener cause for concern than any risk that the Community might adopt an anti-American trade

The central point, however, is that, as the two largest international trade blocs, the US and EC set standards for the rest of the world. Now that the American trade bill has been passed by Congress the Community is under an even greater obligation to act face even more complex challenges in which international reciprocity is likely to loom large.

The EC needs rapidly to clarify its own thinking on how to reciprocity is likely to loom could not only jeopardise the Gatt Uruguay round, but set the entire world trading sysify its own thinking on how to

Tighter rules for **British Gas**

on British Gas should give the Thatcher Government a spur to correct several important mistakes which it made when

the corporation was privatised a year and a half ago. Many critics at that time argued that ministers gave inadequate thought to ways of promoting competition and to the provision of thorough and effective regulation where this was not possible.

The licence which allows British Gas to operate as a monopoly under the Gas Act reflected the company's claim that in the industrial sector regulation was unnecessary because of competition from months of its flotation the corporation had joined battle with one of its major customers, Sheffield Forgemasters, which did not have an alternative supply of energy and alleged that it was the victim of dis-criminatory pricing.

Market power

The Office of Fair Trading judged that the case raised important enough general issues to be referred to the Monopolies Commission. The obvious question raised by the reference was whether British Gas was abusing its market power in the industrial market - or in a part of it - to make monopoly profits. This would have been easy to answer if the company had been required to keep separate accounts for the regulated and unregulated parts of its gas business. How-ever, Condition 2 of its licence permitted the company to aggregate profits from its cap-tive domestic customers with those from the industrial mar-

This was unsatisfactory even on the assumption that com-petitive disciplines in the industrial sector were adequate. Now it appears that separate accounts are needed just to test the assumption of com-petitiveness. After some resistance British Gas is now providing data to the Office of Gas Supply (Ofgas) from which this separate allocation of profits

can be calculated. The more important moderating force, however, should be for the elecompetition. One proposal put industries.

THE FORTHCOMING report to the commission deserves by the Monopolies Commission on British Gas should give the some 10 to 15 per cent of all gas ments to be sold to a purchase other than British Gas. At present, some oil companies are reluctant to withhold some of their gas for fear of commer-cial retaliation by such a domi-

nant purchaser. A legal encouragement to sell direct to other customers might allow

some competitive bidding and

perhaps even a rudimentary spot market.

Secretive attitude

The emergence of competition would also be helped by regulations which obliged British Gas to publish a fairly detailed schedule of prices for industry. Its objection that this would give competitors an unfair advantage should not be heeded. Transparent pricing is perhaps the most important characteristic of efficient mar-kets. So a little unfairness may be essential to nurture a seedling under the spreading branches of a dominant supplier. British Gas's secretive attitude to pricing in the indus-trial market is not in the pub-

The company should be allowed to charge what it likes only where a credible chance of competition from other fuel suppliers can be demonstrated For several years at least this will require not only open pricing, but general oversight by the director of Ofgas. A revised licence should give him powers to intervene and if necessary to set price guidelines in the event of disputes. The detailed financial and operating figures which he is now collecting should allow him to devise a fair yardstick for such cases.

The director of Ofgas must not become over-intrusive in British Gas's commercial strategy. However, it was naive to think he could be an effective referee under rules which excluded half the playing field. Unless regulators can com-mand complete data, sophisticated analysis and fair powers of discretion, a big monopoly will soon run rings round them. This is relevant not just to British Gas, but even more to the framing of regulations for the electricity and water

FINANCIAL TIMES | Stewart Fleming reports on the campaign prospects of Vice President George Bush as the Republican convention opens in New Orleans

ew Orleans, the "Queen City" of a state whose exotic civic culture has produced such extravagant populist politicians as Governor Huery Long, the "Louisiana Kingfish" assassinated in 1928 will have to cattle this Long, the "Louisiana Kingfish" assassinated in 1935, will have to settle this week for plainer politics — a Republican National Convention which will choose as the party's presidential candidate George Herbert Walker Bush, a privileged New England Yankee without a populist bone in his body. So concerned are Mr Bush's political advisers about their candidate's lack of pizzazz that they have delayed the announcement of his vice-presidential running mate until this week to provide the television networks with a bit of suspense. footprint in the sand

President is a man, it seems, who needs the security of close personal friendships such as those with Mr Baker and his successor at the treasury Mr Nicholas Brady.

Mr Baker is one of several friends and editions to whom Mr Bruch has

with a bit of suspense.

They are also making sure that in New Orleans Mr Bush will not have to labour under the shadow of the larger than life leader he is trying to replace, President Ronald Reagan. Mr Reagan will only meet his Vice President for a few moments when their

dent for a few moments when their paths cross tomorrow at the New Orleans airport as the President leaves the city and Mr Bush arrives.

As the nominating convention opens today Republicans, and Mr. Bush arrives today Republicans, and Mr.

Bush, may be feeling a little bit hap-pier than they were three weeks ago after they had watched the Vice Presi-dent's rival Governor Michael

Dukakis of Massachusetts emerge tri-umphant from the Democrats' con-vention in Atlanta.

Mr Bush's speechwriters and advis-ers are confident that they can con-trive a similarly impressive spectacle this week in New Orleans. Their can-

didate seems to have been gaining in self confidence and has begun to chip away at the impressive 17 point lead

in the polls which Mr Dukakis built up by the end of his convention.

normally gives a candidate a boost in popularity. So if his convention man-agers achieve their aim, Mr Bush will

go into the campaign in September neck and neck with Mr Dukakis, a

status even his own staff were not

expecting to achieve so early.

None the less, even if this week's convention does go well, a nagging uncertainty hangs over the Bush canadian and the second of the secon

paign. Do the past couple of weeks, during which Mr Dukakis has been forced on to the defensive, represent a turning point for Mr Bush - the

beginnings of a sustained comeback? Or will the recovery of the recent

New Orleans this week, prove to be merely a prelude to new round of pub-

The depth of the doubts on this issue, even amongst Mr Bush's supporters, is evident from the volume of

gratuitous political advice he is get-ting from members of his own party. Indeed, some of his supposed political allies are willing to be quoted in pub-

lic voicing judgments which, at this

late stage, can do nothing to help his

Since the low point at the beginning of August, a number of things have gone right for Mr Bush. One of

announcement two weeks ago that Mr Baker would shortly quit the treasury

to become chairman of the campaign.

recognised as one of Washington's

shrewdest political strategists. His

arrival at campaign headquarters should add strategic vision, quell

internal wrangling and ensure that

Perhaps most important is the con-

the campaign is quicker on its feet.

lic questioning?

st, and the triumphal moments in

A successful televised convention

and advisers to whom Mr Bush has been close for thirty years or so. He shrewdly took Mr Bush off to the wilderness of Wyoming on a fishing trip last month, ensuring that he was well away from the media during a Democratic convention which was devoted in large part to ridiculing and undermining him. And he is close enough to Mr Bush to give him the frank advice a presidential candidate some-

In the past few weeks, the Bush campaign has sharpened its attack on Mr Dukakis, sought to focus attention more effectively on issues which redound to Mr Bush's advantage and persuaded Mr Reagan to play a much more active role in pursuit of a Republican victory in November. The most remarkable sign of the Bush campaign's determination to exploit to the full whatever weak-

Mr Bush gets no credit for the Administration's successes, but the failures stick to him as well as

to the President

nesses it could find in Mr Dukakis's armour came with the controversy over his health two weeks ago. In the view of the Republican political analyst Kevin Phillips, this was the most effective (if, to other observers, the least attractive) of the campaign's

Mr Dukakis initially refused to release medical records in order to quiet speculation that he had been treated for depression several years ago. Mr Bush cautiously fanned the flames of controversy by putting out public statements testifying to his own rude health. Mr Reagan, perhaps thing by an earlier comment by Mr. stung by an earlier comment by Mr Dukakis (the Governor remarked about his political opponents that "a dead fish begins rotting from the head"), referred to Mr Dukakis publicly as "an invalid"."

the most significant may be the more active role Mr James Baker, the US Treasury Secretary has been playing in the campaign, culminating in the The President's remark ensured wider publicity for the speculation about Mr Dukakis's health, and provoked him into reinforcing the cate-gorical denials that he had been treated for depression by releasing a Mr Baker, who ran President Rea-gan's election campaign in 1984 and President Gerald Ford's in 1976, is three page statement from his doctor listing the ailments, all of them minor, that he has suffered over the years. Mr Phillips notes that the recent polls showing Mr Dukakis's lead over Mr Bush had shrunk to only 7-10 points were taken just after the controversy blew up; he maintains that it certainly damaged Mr Dukakis. Mr Reagan has been more helpful tribution Mr Baker may be making to to the Bush campaign in a variety of

budget authorisation bill was designed to help Mr Bush focus atten-tion on defence and foreign policy issues, capitalising on issues which issues, capitalising on issues which are seen to be areas of relative weakess for the Democratic Party and for Mr Dukakis.

Similarly the President's decision to sacrifice his free market principles and not veto legislation requiring companies to give 60 days notice of factory closings was designed to bein Mr Bush. It was aimed at blue collar workers, who could be vital swing voters in November but who appear to be stampeding back to the Demo-cratic Party now that they can no longer vote for President Reagan. Why is Mr Bush failing to win their

Why is Mr Bush failing to win their support? One answer is that, as history proves, the vice presidency is one of the weakest platforms from which to run for the White House. Mr Bush, polls show, does not get the credit for the successes of the Reagan Administration. Indeed some of its successes, distents with Moscow for example détente with Moscow for example, have paradoxically made the public less concerned about a range of foreign policy issues on which a Republi-can candidate might capitalise.

Others, the prosperity of the Reagan era for example, are associated in the public mind primarily with the President, not with his self effacing

deputy.

The failures of the Reagan presidency, on the other, hand do seem to stick to Mr Bush as well as Mr Reagan. A recent Wall Street Journal/NRC News poll, for example, found that a majority of voters think he was "very involved" in the Iran-Contraguns for hostages scandal.

arms for hostages scandal.

For several weeks however, the
Vice President has been cautiously distancing himself from some Reagan Administration policies. To shore up conservative support, he is, for exam-ple, running to the right of the Presi-dent on relations with Moscow, saying the cold war is not over.

in some respects, the Reagan legacy is a constraint on both candidates. Mr Bush must seek, of course, to escape the Reagan shadow and define his own political identity and agenda by responding to the public desire for

But be is also, like Mr Dukakis, constrained by the huge budget defi-cits. The public seems to want its political leaders to tackle social issues, such as the need to improve education standards. But when it comes to proposing new programmes to which address these needs, the budget hampers both candidates. Mr Bush also leaves himself open to

charges of pandering to interest groups when he launches initiatives - such as his proposal for a \$2.2 bil-lion day care tax credit - which are seen as designed in part to close the "gender gap", the overwhelming pref-erence of women voters for his oppo-

Mr Dukakis has an advantage in that, as the representative of the out party, his candidacy is inherently a

call for change. Mr Bush, by contrast,

must be more specific about where he sees the need for change, because his

candidacy is founded on a continua-

tion of the peace and prosperity of the These cross-currents, as well as the probability that the election will be perilously close, make his choice of a vice-presidential running mate a par-ticularly difficult one. He must decide whether his candidate should help him appeal to a region of the country or to a particular voting group. At the same time, the selection will be a fac-tor in defining Mr Bush's own fuzzy political identity.

Conservatives are baying for him to not a right winger on the ticket Ren

put a right winger on the ticket, Rep Jack Kemp or Mrs Jeane Kirkpatrick. Mr Reagan's former Ambassador to the United Nations. He is also being told he must balance his privileged background (not since the beginning of the century has an east-coast establishment Republican been elected President) and appeal to working class "Reagan Democrats" by picking an ethnic politician such as New Mexico's Senator Pete Domenici, a

Others say Senator Bob Dole, his bitter rival for the Republican nomi-nation, would add "stature" to the ticket and yet others say the choice of Gen Colin Powell, the first black to hold the position of National Security Adviser, would give the Bush cam-paign a unique and exciting charac-

Character, identity, and image: these are the words which crop up incessantly in discussions about Mr Bush's candidacy. Many find it odd that a man whose opponents testify to his integrity and physical courage – he nearly died when, as the navy's youngest bomber pilot, he was shot down in in 1944 over the Pacific - is

unable to communicate the strength which led him into battle and enabled

Separitiziono S

him to survive.

It is partly his mannerisms, his tendency to speak in jagged, at times muddled, sentences, and his efforts to compensate for these weaknesses in a way which often appears forced and anxious, which have contributed to his now all too public "image problem."

The constant barrage of press criti-cism has not beined. The last week for example, has seen an inordinately long and unbalanced series in the Washington Post, presenting him as a man lacking deep convictions, who last won elective office in 1968 and who has advanced since largely by

toadying to the powerful.

The picture is one-sided. He has taken strong and principled positions

on civil rights issues for example ~ and people who have worked closely with him vigorously deny that he is indecisive or weak and praise his decency and fairness. Even balanced assessments of his political career have found it hard, however, to come up with examples of his leaving more than a shallow footprint in the sand.

One of his top advisers pointed out-recently that Mr Bush has the advan-tage of not having to run against a charismatic rival. But the adviser conceded that if Mr Bush fails to define his political persona more clearly at the convention and in the weeks immediately after it, his campaign will be in trouble.

Correction: In Saturday's issue, as a result of transmission errors, an article on the Kennedy Space Centre overstated the number of visitors in a year. The correct figure is 2.5m. The number has also been climbing steadily over the past 15 years (not 50 as stated).

Sale at a discount

■ The City may soon learn what value is attached to being a member of the discount mar-

ket these days. Citibank is sounding out possible buyers for Seccombe Marshall & Campion, the small discount house which it bought in 1985 to boost its place in the sterling money markets. After Citibank shut down its gilts business in July, the logic for keeping Seccombe has weakened, though Citi won't officially confirm that it's for sale.

But with the Bank of England proposing to open up the discount market to new members, that once privileged enclave is under threat. 'Nobody makes good money in this business" grumbles one

of its members. The big houses like Gerrard, Union and Caters are all diversifying, and few new entrants are expected. The most widely canvassed names are Midland Morgan Grenfell and Warburg. Barclays, once a candidate, appears to have pulled back. The most likely purchasers

might be the Japanese who are busy digging themselves into the sterling markets. But the word is that the Bank will not allow a Japanese institu-tion to buy a discount house so long as the UK's long-running reciprocity dispute with Tokyo rumbles on. The Bank declines to com-

Agee again

william Agee has returned home to Idaho and to the corporate big leagues five years after he lost one of the most gripping takeover battles in Wall Street history. He has shouldered the chairmanship of Boise-based Morrison Knudsen, a big construction and engineering company staggering under losses on real estate and shipbuilding.

OBSERVER

Agee was rarely out of the headlines in the early 1980s as head of Bendix, the aero-space and vehicle components group. His attempt to take over Martin Marietta, a defence con-tractor, spawned the legendary "Pac-Man" defence in which each accumulated more than half of the other's shares. Ultimately, Allied Signal bought Bendix and 39 per cent of Martin Marietta - and Agee lost

Mr Bush's self-confidence. The Vice other ways. His veto of the defence

his job. He then went into the venture capital business with Mary Cunningham whom he married after he left Bendix. Though they denied any romantic involvement as Bendix co-workers, her rapid rise as a young, beautiful corporate strategist attracted national attention which forced her out

of the company. Agee was born and bred in Idaho and Harry Morrison helped his father buy a small local steel company. A director of Morrison Knudsen for 11 of the past 15 years, he says he relishes the task of restoring its fortunes

He will run it just as he did both Bendix and his venture capital firm - with "short lines of communication, candour and by developing a sense of community". His wife has taken over their venture capital firm but "she has been kind enough to keep me on as a token treasurer".

Gold barred

■ I had hoped to bring you a small scoop today - a descrip-tion of the Bank of England's gold vaults. The UK has \$6.5bn of gold reserves, most of which resides deep below Threadneedle Street. But after mulling my request for several days last week, the Bank decided that even Observer represented an unacceptable security risk. "Most of the Bank's own staff don't even get in there," explained a spokesman.



the Church Times."

The Bank's cageyness contrasts strongly with the atti-tude of the New York Fed vhose vaults contain consider ably more gold than Fort Knox. If you ask them nicely, they will show you riches beyond your dreams. The Fed reasons, rather sensibly, that. a 400cz gold ingot is not some thing that a casual thief can slip into his pocket

Brussels Bang

m An archaeological site out-side the imposing headquarters of the Brussels Stock Exchange has been inspiring digs of a different kind. Suggestions that fossilised clients, lost share certificates, or brokers vainly trying to sell shares in Societe Generale de Belgique may soon be unearthed are among the caustic comments heard recently on the trading floor. Such flashes of black

humour are appropriate given that Belgium's Finance Minis-ter Mr Philippe Maystadt has signalled his clear wish to subject the Bourse to the Belgian equivalent of the Big Bang. The Belgian market is something of a relic itself. Official

trading takes place for only two hours each day under the primitive "open outcry" system whereby members write down their requirements on bits of paper, and bids and offers are matched. A lot of unrecorded business is also done outside the Bourse by brokers and bankers informally marrying the needs of their clients. Plans by the Stock Exchange authorities for a centralised

computer trading system are well advanced but the details of how this would work is just one issue which divides the two key figures who will oversee the changes: Mr Jean Peter-broeck, chairman of the Stock Exchange and head of the leading broking firm which bears his name, and Mr Leo Gold-schmidt, his opposite number at the Belgian Bankers Associ-ation and chairman of the country's leading independent investment bank Bank DeGroof

Although Mr Maystadt thinks Belgium can learn a lot from the changes made in London and Paris, his task is not easy. The Ministry's previ-ous troubleshooter on an offi-del monthly poster based on the cial working party had to with-draw the first draft of his report because it was rejected by one side to the negotiations. When he produced a second draft, it was equally promptly hit on the head by the other side. But if Belgian politics is anything to go by, he must be used to such wrangles.

Sound of music

■ France continues to be frustrated in its efforts to encourage the use of French. At a recent conference hosted by WHO, Unicef and the World Bank at Talloires in France, nearly all the main speakers, including some Frenchmen, delivered their speeches in English. This prompted one exasperated French delegate to complain that Francophones were being ignored and that the event had been taken over by Saxophones.

David Lascelles

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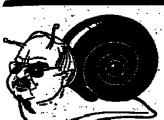
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Helmut Kohl launched into one

of his favourite long-winded

During the Queen's state

visit to Germany in 1977, the Chancellor told his questioner,

the Duke of Edinburgh had been surprised to learn that Mr

Kohl's conservatives were in

Opposition in spite of winning 48.6 per cent of the votes in the

1976 election. "That is the deci-

sive difference. According to

the British system, I would

have had a majority in parliament. That has something to

do with the question. It has nothing to do with courage," Mr Kohl said.

The reply underlines one fundamental obstacle to a Thatcher-style revolution in

West Germany. The federal

republic's system of propor-tional representation has

ensured that coalitions have

ruled in Bonn for all but four years since the state was founded in 1949. Especially under Chancellor Kohl, this

has not made for decisive gov-

thrown up by West German federalism, giving great impor-

tance to frequent state (Land)

elections and to compromise arrangements with the Bundes-

rat, the states' parliamentary

David Marsh continues his series on the sluggishness of West Germany's economy

A consensus in search of a crisis

aked at a press conference last month munity groups. The roots in some cases go back through centuries of Germany's frag what would happen in West Germany if the Federal Government in mented history. Bonn tried to enact economic Despite the acknowledged policies of the type implemented by Mrs Margaret Thatcher in the UK, Chancellor

need for economic and social reforms to cope with the challenges of the 1990s, the very success of the system since the war has created built-in resistance to change. All this - together with the

fact that the problems of the West German economy are not nearly as dire as those confronting Britain during the 1970s - combines to make West German-style "Thatcher-ism" impossible as well as Proportional representation

The Anglo-German story

3% *Total factor productivity

Pre-1973 79/86 73/79 86/89

ing a large and complex cast of industrial and business associ. Joffe classifies the German ations, trade unions and comwhich moves at the lowest common denominator. Everyone has veto power."

Mr Kohl's own reticence about tackling interest groups contrasts with the market-orientated economics put into action after the war by the Christian Democrats under Mr Ludwig Erhard, West Ger-many's first Economics Minis-

Politicians like Mr Kohl still pay lip service to Mr Erhard's reforming zeal. But the Krhard drive was only practicable at a time of national effort to rebuild the war-shattered country. It is a period which today's comfortable Germans, for obvious reasons, do not want to

Labour productivity

Pre-1973 79/86 73/79 86/89

- changes in

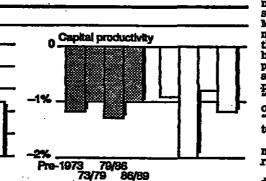
pany" encompassing a wide optimistically of a surge of ers as workers. "Employers are spectrum from right to centre-entrepreneurialism among tying their workers to them left. "They are no Tory party," he savs.

Because of the need to mollify all sections of his own party, Mr Kohl spent a large portion of time in party cau-cuses this summer to try to win support for the Government's 1990 income tax cuts. Last month the package was finally pushed through the Bundesrat, which has a veto over tax legislation, 17 months after it was decided on by the Government. To buy approval in the Bundesrat, Mr Kohl was forced to make concessions to northern CDU states asking for more regional aid. This additional funding will drive up the budget deficit next year, forc-ing the Finance Ministry to

younger people.

Mr Klaus Luft, the chairman of the computer group, Nixdorf, says pessimism is often overdone. He points to progress made in improving flows of venture capital even though the federal republic still lags behind the UK and France in this respect - and says the Government is now "really trying" to reform the telecommunications, tax and health systems. "More people now dream about becoming millionaires. There is an entrepreneurial younger Germany." Significantly, some SPD industrialists also voice wor-

ries about the consensus sys-Mr Ernst Pieper, the chair-



"Real gross value added / total factor legists Mrs Thatcher has ruled with large parliamentary majorities means that marginal groups
have a tremendous amount of
infinence," says Professor Kurt
Biedenkopf, formerly general
Bonn despite the Conservatives' average score in the three UK general elections since 1979 of only 42.8 per cent of the popusecretary of the CDU. As a dep-The CDU together with its uty in the Bundestag, he now carries on a lonely intellectual

Bavarian sister party, the Christian Social Union (CSU) crusade against Mr Kohl. has won an average 46.5 per cent of the vote in the last two general elections. But to main-West German politicians, Mr Biedenkopf points out, have become a specific breed in a parliamentary majority, depending on politics not just the two conservative parties can rule only at the expense of for prestige and influence but also for income. They are not complicated political bargain-ing with each other and with the junior coalition pariner, very risk-happy, they are very careful. Taking on vested interests is considered politi-cally impossible — They don't the Free Democratic Party (FDP).
Additional complications are have the guts to do it."

The ossification which took Britain 300 years to acquire has happened here in 30 years," says Mr Josef Joffe, for-eign editor of the Süddeutsche Zeitung, the liberal Munichbased daily newspaper.

"Mrs Thatcher revived the class struggle. She said, Tm going to take on the miners, I'm going to break them." That is as alien to German thinking The political checks and balances form part of a system of decentralised decision-making running through the whole of

Mr Otto Schlecht, the vet-eran state secretary in the Bonn Economics Ministry, who used to work with Erhard during the 1950s, says such a man might well fail in today's fed-

eral republic.

During the Erhard era, he says, in the fledgling years of the European Common Market, the federal republic used to be suspicious of ideas from Brussels because they encouraged bureaucratic "planification." Now, he says ironically, Brus-sels provides a stimulus for liberalisation - through the 1992 internal market programme -which would not otherwise come from within West Ger-

Another change from the Erhard period is the increased complexity of party politicking. Mr Johannes Rau, the Social Democratic Prime Minister of North Rhine Westphalia, who ran unsuccessfully for the chancellorship in the 1987 gen-eral election, points out that as Catholics questioning the the CDU is a "holding com-

introduce extra consumer tax increases in 1989. And this will partly offset the income tax cuts planned for 1990.

Mr Karl Hohmann, a former close aide to Erhard, who is now chairman of the Ludwig Erhard Foundation in Bonn which tries to keep the great man's thoughts alive, points out how such wrangling has grown. Mr Erhard, he says a trifle wistfully, never used to set foot in CDU party head-The bickering over the 1990 tax cuts has eroded business

support for the Government. This has been added to more general dissatisfaction over the coalition's failure to bring in the free market policies held out when Chancellor Kohl took over from Mr Helmut Schmidt and the Social Democratic Party (SPD) in October 1982. However, this discontent with politicians has had a silver lining. In some areas of industry, it has prompted greater self-reliance, making

some industrialists even talk

man of the state-owned Salzgitter steel group, is a member of the SPD industrialists' group set up to advise the party on fining strategy. He says of the past: "The price paid for avoid-ing strikes was too high."

Mr Pieper says that West Germany's system of worker co-determination, which puts employee representatives on to supervisory boards, makes "nasty decisions" difficult to take.

Mr Detley Rohwedder, state secretary in the Economics Ministry under the previous SPD government and now chairman of Hoesch, the steel company, says that politicians are reluctant to ask for sacrifices. "We will undoubtedly see a much faster export of indus-

trial capital."
Professor Ulrich Steger, the former SPD Finance Minister in the Hesse state government, who is now at the European Business School near Wie den, points out that labour rigidity is a problem which has its roots as much with employtying their workers to them with gold watches, special pension arrangements, capital participation.*

But he points out that the "corporate social system" is also one of Germany's strengths. "You cannot make a Mercedes Benz or a sophisticated machine tool with a

vagrant workforce."
Highly developed job training is also a source of immobility. "Companies have all invested heavily in their peo-ple. We have such a welltrained labour force that comnamies won't let them go." says Professor Steger. One complaint frequently

heard from industrialists and bankers is that communications with the Government function very badly. Mr Wer-ner Dieter, chairman of the steel and engineering group Mannesmann, says: "I would not complain too much about the Kohl Government" which, he says, "understands the problems of industry." But he attacks high corporate taxes, particularly the Government's "stroid" decision to double tax on the sale of small business. Not even the Socialists tried to do this."

There is widespread agreement that the SPD is not cur-rently a viable alternative. Mr Ronaldo Schmitz, finance director at the chemicals giant

BASF, says that West Ger-many's lack of a proper capital has added to the difficulties. "Bonn is a purely political cap-ital. It is not a place for dialogue with industry. Industry meets politics more or less only when it is asking for

Since the majority believes that the structure of the Ger-man consensus system is basi-cally sound, the ground for a Thatcher revolution in West Germany is as infertile as ever. Mr Rudolf von Bennigsen-Foerder, chairman of Veba, the energy conglomerate, says simply: "German politics does not have the strength of Mrs

Radical reforms in West Germany of the type seen at the end of the 1940s and in the 1950s seem only possible at a time of crisis. And of course the very workings of the con-sensus system tends to smother any sense that a crisis could be on the way. The first article in this series

appeared on August 10. Further articles will appear over the

LOMBARD

Interest rate illusions

By Clive Wolman

ary pressures has so often been repeated by the Thatcher Government, City economists and in macro-economic models over the last few weeks that the public may be forgiven for considering it a self-evident truth. The classical argument for

the 3.5 percentage point increase in rates since May had the attraction of simplicity: savers would have an additional reason to hold on to their money, while would-be borrowers would think twice about their costs. The trouble has been the accumulating evidence that individuals and manufacturing (but not property) companies are insensitive to interest rates when considering how much to save, borrow or invest. The more aggressive credit providers have even found that higher rates allow them to exploit new ways of selling credit and overcoming the institutional

obstacles to its provision. Supporters of conventional interest rate wisdom have therefore resorted to a variety of more sophisticated reasons, which get tied up in their own subtleties. Their argument - that higher interest rates mean general belt-tightening applies only if the borrowers tighten their belts more than the savers (now benefiting from the higher interest rates) loosen theirs.

Most macro-economic models assume they do, but on evidence derived mainly from a period when savers, concentrated in the 50s and 60s agegroup, had to use every oppor-tunity to re-build their inflation-ravaged assets. Today's 50-70 year-olds, enjoying six years of high real interest rates, a booming stock market and over-funded pension schemes, are more likely to turn additional interest income into better holidays and cars.

According to Mr Tim Congdon, of Shearson Lehman Securities, the most important effect of a rise in interest rates is the way it makes people feel less well-off and less inclined to spend. All capital assets real property, bonds and shares - are based ultimately on the future stream of rents

THE CLAIM that raising rates rise, so does the discount interest rates reduces inflationrate by which future earnings are translated into (lower) present values.

But because houses and shares are long-term assets, their yields must be discounted using long-term interest rates. The Government's interest rate moves this year (down, and then up again) have had almost no effect on long-term rates, now well below short-term ones. As in 1985. home buyers are unlikely to pay much attention to short-term mortgage rates; and lenders become more flexible in allowing customers to defer

But even if interest rate rises were to push down house prices, it is not clear why this should lead to a general fall in spending. Home-owners who plan to sell to move to smaller nouses or cheaper regions will certainly feel worse off. On the other hand, youngsters strug-gling to get on to the housing ladder – and owners planning to trade up - should feel bet-ter off as prices move back into their range and they have less need to skimp and save. The argument can be gener-

alised to all assets. If investors are to receive higher long term yields, future purchasers of shares and bonds should expect to be better off - and feel no need to cut spending

The other main rationale for favouring interest rates is the disinflationary effect it will have through boosting the exchange rate. But sterling forward rates indicate unequivocally the (rational) expectation that sterling will gradually fall back again, and short-term deviations in exchange rates are exactly what exporters and importers have increasingly been hedging themselves against. This, together with the scope for building up or running down stocks, will soften or even neutralise any disinflationary effect from a temporar-ily higher exchange rate.

The underlying problem is that sterling, like other curren-cies, continues to enjoy a government backed monopoly in its home country, while the factors determining its supply and demand have become too or earnings. When interest complex to control.

الميان والدراء القبلية الوصيفة بالراسية أقل المهام من المجارات المجارة والمارة المجارة المجارة والمارة المجارة المراجع المراد المحارج المجارة المعارضة والمجارة والمجارة المجارة المجارة المجارة المجارة المجارة المجارة الم **LETTERS**

Problems in the Pact

From Mr Jonathan Gordon-Till. Sir. Having been deported from Romania in 1984, I was interested to read "A Romanian threat to the Warsaw Pact" (9 August). There has been much recent comment on President Nicolae Ceausescu's megalomaniac fantasy.
But your assertion that

Romania poses an embarrassment to other eastern European states may not be the predicament you maintain. Despite the recent failure of the Conference on Security and the Conference on Security and Co-operation in Europe to agree on minority rights and freedom of travel (because of Romania's intransigence), east-ern European states need little persuasion to hide internal social disorder behind Ceausescu's intolerable autocracy. Jonathan Gordon-Till, 15 Oakthorpe Road,

Spectacle of a free market

From Mr Clice Stone.

Sir, Harmonisation of the principles of tax within the European Community (EC) has to be accepted, but there are strong arguments for leaving individual governments to determine their own policy on levels of tax. VAT is a good example, following the recent example, following the recent EC Court decision to impose VAT on spectacles in the UK, against the British Govern-ment's wishes.

ment's wishes.

Each country, having accepted the discipline of harmonisation, must surely be free to examine the negative effects on its "economy and competitiveness" within the European market when deciding its VAT rate.

It must be free to belower It must be free to balance

this decision against the over-all effect on its own internal all effect on its own internal economy, social policies and minciples, and take this into account when determining its rate of VAT. As long as VAT (or other means) is not used to restrict imports or to disadvantage foreign products/produc-

ers, finance ministers should have complete freedom within the Community to fix the lev-els of tax. Spectacles are a good exam-

Spectacles are a good example, because they are an integral part of our social system (about 30 per cent supplied directly or indirectly under the National Health Service) and create a distortion of price (upwards, because of shortfall) in the 70 per cent private sector of the market. tor of the market.

ior of the market.

Inter-country purchase comparisons are, therefore, distorted. However, the chance of people from different countries being dissuaded or encouraged by price to shop for their spectacles in other countries is small. A free choice market will exist. If a government considered that its market was in will exist. It a government considered that its market was in jeopardy, it would act accordingly by varying its level of tax—and should be free to do so. Clive G. Stone,

Dollond and Aitchison Group,
1322 Coventry Road,

Ring in the new

From Mr Wally Olins. Sir, I write both as a design consultant – a breed which Colin Amery (August 8) so affects to despise - and as a member of the public who from time to time uses call boxes. Mr Amery claims that the Giles Gilbert Scott telephone box was "a very architectural object" - whatever that means. It was also freezing cold in winter, boiling hot in summer, and a public midden

throughout the year. Whatever the merits or otherwise of the new boxes by British Telecom and Mercury, none can be so absurdly impractical as the old red hoxes, whose only virtue is that they have become quaint period pieces over the 60 years they have been in use. Let the Americans, Japanese, or any-body who feels like it collect them - as far as I am concerned, the sooner the better. Wally Olins, 22 Dukes Road, WC1

Ring of truth

From Mr Michael Varcoe Cocks.
Sir, David Lascelles, writing
in your Observer column
(August 11), describes Corney
& Barrow's restaurant in the City of London as "an up-mar-ket establishment – silver napkin rings, Limoges porce-lain, imaginative cuisine."

High quality porcelain and cuisine are one thing, but any restaurant that uses napkin rings (silver or not) cannot expect to be taken seriously. even with a "special City lunch at £19.95 a head" (without pud-ding/sweet course - not "des-

we should note, Sir, that napkin rings were used only for wrapping used napkins for repeated use (by the same person) in modest homes and (many years ago) in very modest Michael Varcoe-Cocks, 17a Nevern Mansions, Warwick Road, SW5

From Dr Colin Mason.

Sir, It is appropriate that your report (August 9) on Midist providers. If other compaland Bank's decision to provide nies follow the Midiand Bank arguments. Will this companies will this companies will the stimulation of the companies will the stimulation of the companies will the stimulation. specialist providers? Colin Mason,

Industry's flexible friends

example, will this stimulate the children of its staff the emergence of specialist

in-house nursery facilities for appeared immediately above a providers of corporate child-report of a study claiming that care services and, in turn, the use of flexible working in encourage companies also to British industry is widespread. One of the important charac-teristics of the flexible firm is that it subcontracts out Department of Geography, many of its service require-

subcontract out this activity to

Accountancy training should be expanding, not contracting

From Mr J. Claret. academics have expressed con on offer in industry, commerce cern over teaching accountancy in higher education establishments. This came to a head recently when the University County (County County) and the County of the County (County County) and the County of the County (County County) are considered as a county of the County (County County) and the County of the County (County County) are considered as a county of the County (County County) and the County of the County (County County County County (County County Cou sity Grants Committee (UGC) proposed that the number of

available places on accountancy courses should be frozen. This seems self-defeating. Demand for this directly vocational qualification is unprece-dentedly high; surely it should

oe provided.

The principal difficulty is Such a situation is in generally acknowledged to be uncompetitive salaries and the accounting training should be consequent problem of attract-expanding, not contracting.

rom Mr J. Clarei. ing high-calibre teaching staff
Sir, Accountants as well as to the academic world. Salaries

education.

This has two principal effects: first, that academics are constrained in their research activities, and thus their contribution to the future of the profession is reduced; second, that the pressures of student numbers adversely affect the quality of tuition.

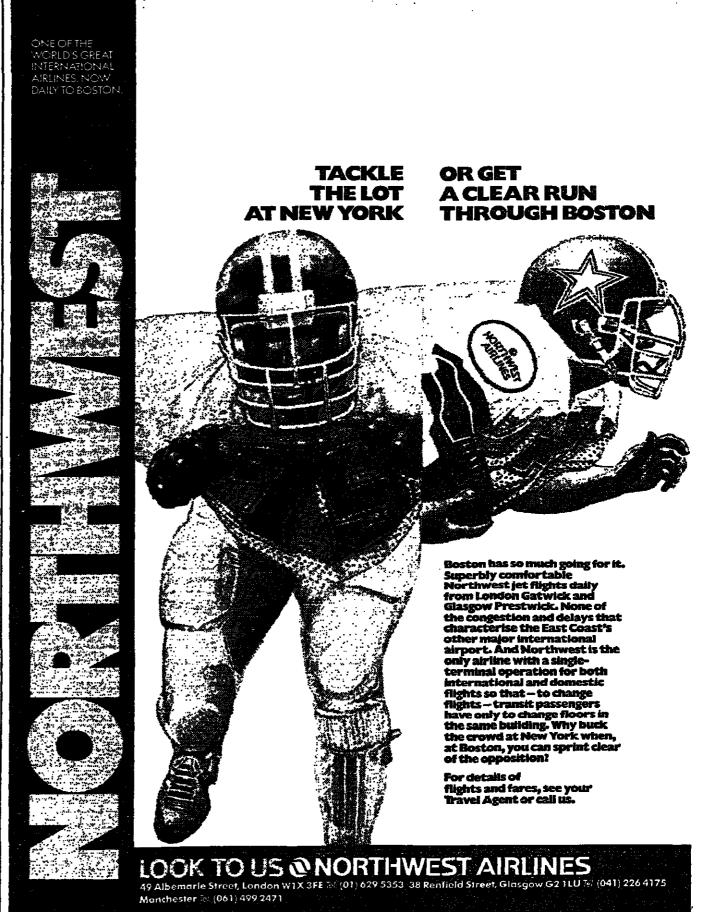
At a time when management is putting greater emphasis on qualifications and indeed training generally; when the gov-ernment is encouraging indus-try to establish closer links and become increasingly involved in education; when companies themselves are demanding education geared more closely to business strategies and corporate objectives, why cannot a solution to this problem be found?

Is it not time for industry, and the accountancy profession generally, to reappraise its role in the education process, and become more involved in the debate about allocating

resources?
This institute has for a long time been concerned to break down the barriers between industry and education and to provide a qualification tailored to the needs of employers. It has gained considerable experience in this area — experience and ideas that we are only too willing to share and discuss.

It is the future of the profession, and corporate success, that is at stake. Their effective realisation is the responsibility of all involved.

The Chartered Institute of Management Accountants, 63 Portland Place, W1



Monday August 15 1988



Deborah Hargreaves on Wall Street

Futures pits braced for new indices

THE final quarter of the year has always been a time of feverish activity in the futures industry, when exchanges rush to cash in on the latest lucrative trend with their version of the year's favourite product. This year it is the stock index futures market that is bracing itself for an assault from an array of new contracts.

Ironically, a welter of new index products is set to hit the futures pits at a time when the established market - still reeling from last October's stock market crash – is stuck at a trading level almost a third below its volume of recent

The Commodity Futures Trading Commission, the US industry's regulatory body, had held back on approval of new index contracts in the aftermath of the market debacle, when the futures market came in for some fierce criticism for its part in the collapse. But, after asking exchanges to pro-vide more details about safeguarding their markets in a downturn, the CFTC has once more opened up its approval process and a trickle of new

contracts is appearing.

But with the stock market in the doldrums – save for the jit-ters created by rising interest rates this week – and the existing stock index futures market already overcrowded with contracts that are strapped for volume, who wants to trade these new prod-

Portfolio insurance was largely discredited in the stock market crash and stock index arbitrage is restricted on days of large stock market moves. This has depressed the indus-try's bellwether Standard & Poor's 500 index futures at the Chicago Mercantile Exchange to a daily volume of around 42,000 contracts last month compared with nearly 60,000 a

Two broad-based new indices that were launched enthusiastically by the New York Futures Exchange about a year ago are languishing with no trading volume at all.

To take a cynical view of the

frantic rush into index products, exchanges could have an eye on the November election that may usher in a President with more of an interventionist proach to the financial mar kets than the Reagan Administration. If the exchanges get their indices approved and listed now - whether thev trade or not - they at least will not be precluded from the market in any future clamp-

Of course, the exchanges themselves all like to believe they have a twist or a new angle to attract investors and many have their new indices pitched very firmly in the international arena to catch the swing towards the globalisation of investment funds.

The Coffee, Sugar and Cocoa

Exchange is hoping to set off its International Market index before the end of the year, into what it sees as a unique market segment. Composed of 50 foreign equities that trade directly or as American Depositary Receipts in the US, the index, which will trade as a futures contract on the CSCE and as an option on the American Stock Exchange, is angled at fund managers who want to build a synthetic international

More ambitiously, Chicago's two major exchanges, the Board of Trade and the Mer-cantile Exchange, both have applications pending to trade futures on two Japanese stock indices as part of an ongoing effort to tap into the same globalisation trend.

As the first futures contracts in the US to be cleared and settled in a foreign currency
in this case Yen - these
contracts have thrown up all sorts of regulatory issues.

Closer to home, the Board of Trade has plans to launch its CBOE 250 index futures con-tract on the floor of the Chicago Board Options Exchange in November as part of a joint venture agreement

At the same time, the exchanges are pondering the creation of basket-type products to make it easier for institutions to trade large blocks of contracts. Many of these ideas are still in their early stages, but the Philadelphia Stock Exchange has applied to trade Cash Index Participations, or CIPS, which will allow investors to buy or sell an index of stocks without the need to execute multiple transactions.

But as the silly season rushes into autumn, commod-ity traders will be returning from their boats and beach houses, to face a dazzling array of new stock index products for which there may be little

Moscow says withdrawal on target

THE WITHDRAWAL of half of the 100,000 Soviet military per-sonnel in Afghanistan was completed yesterday, one day before the date agreed under the Geneva Accords, according to Radio Moscow.
However, Soviet and Afghan
officials both say the Afghan

army, now seeking to retain control of the areas which Soviet troops have left, is coming under increasing heavy pressure from rebel groups. In one of the biggest rocket attacks on the capital Kabul yet reported, five people – four women and a child – were killed and six others wounded on Saturday night. Shelling of the eastern towns of Gardez and Khost claimed a further 14 dead and 10 wounded, the Soviet newsagency Tass said paper Krasnaya Zvezda yester-day that there was a "sharpening of the political and military struggle between the national powers and the opposition forces" in the areas evacuated by the Soviet forces - includ-ing the provinces of Badakhs-tan, Himand, Kandahar, Kunar, Nangarhar and Paktia.

head of the Afghan armed

forces, told the Soviet army

These provinces are in the south of the country, bordering Pakistan. The paper said Soviet troops had withdrawn from 25 of Afghanistan's 31 provinces. The largest contin-gent - of more than 20,000 - remains in the capital. The provinces still believed to contain Soviet forces are Bagian, Balkh, Herat, Kabul, Parwan, and Samangan Five of these form a corridor north to the Soviet border, while Herat borders on both the USSR and

According to a report from Reuter in Kabul, Soviet forces had made deals with rebel groups to allow unhindered passage north for several of their units. Quoting Soviet army sources, Reuter said the order to contact the rebel groups had come from "a very high" level in Moscow. Western officials in Kabul said that a member of the

Afghan Senate had spoken of contacts between senators and the rebel groups - to "safeguard their future in case of a Mujahideen takeover". Diplomats in Kabul described the fighting as

Meanwhile, Marshal Sergei Akhromeyev, Chief of the Soviet General Staff, has talked of "difficulties" in restructuring the armed forces. Many Soviet officers, he told Krasnaya Zvezda, had not accepted the new doctrine of a "necessary sufficiency" in the Soviet forces, by which numbers are to decline and quality to rise. "It is not easy to introto rise. "It is not easy to introduce new thinking to our lives. There is still too much central isation and paperwork. We must introduce openness in every possible way".

The Soviet reading public was introduced yesterday to the MiG-29 fighter, believed to have been in use in the Soviet air force since 1985. This is the Soviet answer to the US F-16 and will be shown at the Farn-borough Air Show in England

increasingly a war between loosely allied rebel groups and a weak Government. Gen. Shah Nawaz Tanai, Afghans prepare to go home

Christina Lamb tells of a dangerous repatriation

Union seems to have kept its promise to withdraw half its troops from Afghanistan by today, the pos-sibility of the 3m Afghan refu-gees in Pakistan returning home is rapidly becoming real-

The 95 aid agencies based in Pakistan are preparing for one of the largest repatriations ever, which they see as fraught

with difficulties.

Although the rebels claim to have "liberated" 80 per cent of Afghanistan, so far few of the refugees in Pakistan and Iran bave returned.

Reconstruction has begun only in the Panjshir valley of northern Afghanistan. The area is free of fighting because the local rebel commander Massoud has promised the regime in Kabul that he will not attack departing troops. About 250 families a day are moving back. The chief representative of

the UN High Commission for Refugees in Pakistan, Mr René van Rooyen, believes that today will be a turning-point: "For there to be a harvest next year, it is vital that refugees return to plant the winter crops. The basic reason why they left Afghanistan is disappearing and they should not

overstay their welcome."

However, he is reluctant to advise people to return: "So much conflicting information that we have little idea what they will find."

The main uncertainty is over the number of land mines left by the departing Soviet troops. A human rights lawyer, Mr Charles Norchi, says: "the mines will make the Afghans suffer for yet another decade". Armies usually keep maps of minefields but, in this case, there has been indiscriminate laying of mines and plastic booby-traps disguised as toys.

The Mujahideen have no mine-clearing appara-tus – they use either advance parties of goats or their bare hands – and border hospitals

LONDON'S Stock Exchange is investigating a new insider trading scandal following the dismissal of two employees at

leading City merchant banks

and the resignation of a third last Friday.

The three employees are

alleged to have passed on or used information about Mecca

Leisure's £590m takeover bid for Pleasurama before it was

announced on August 4. Their

departure came only two days

after two employees of County

NatWest WoodMac were dismissed for allegedly using inside information about

Grand Metropolitan's plans to sell its Inter-Continental Hotels

Midland Montagu, the investment banking division of the Midland Bank Group, confirmed yesterday that "a junior

member of the corporate finance staff resigned on Fri-day after being in breach of

Sackings prompt probe

into City insider trading

WORLD WEATHER



Afghans look on at an air base as Soviet troops prepare to leave the country

are crowded with mine victims. Some observers say rebel leaders have deliberately exaggerated the number of mines to deter refugees from returning. Mr van Rooyen says: "It is no secret that certain political parties consider repatriation undesirable".

Every refugee had to join a political party to qualify for rations. While the refugees stay in Pakistan, the parties retain importance as the main

Although the rebel alliance denies claims by Radio Moscow that refugees are being shot and arrested as they try to cross the border, many refugees believe they would be

stopped. Mr van Rooyen doubts that once large numbers of refugees have begun to return to Afghanistan, repatriation will be as smooth as was their absorption into Pakistan. "Ten years as refugees have had a profound impact on their pys-chology. Pakistan may not be the most advanced country, but it is light years ahead of Afghanistan," he said.

in-house rules." The employee has been identified as Ms

Cathy Rowlands. Midland Mon-

tagu is advising Mecca in the

Lazards Investors, the fund

management arm of Lazards

management arm of Lazaros merchant bank, also confirmed that a fund manager had been dismissed for allegedly contravening staff dealing rules. He is Mr Bill Liggins. The third person involved was employed by Morgan Grenfell Securities. Morgan Grenfell confirmed

Morgan Grenfell confirmed

yesterday that a junior equity salesman had been dismissed.

He is understood to be Mr

David Gray. Evidence in the case is believed to be on tape

recordings of Mr Gray's tele-

phone conversations at Morgan Grenfell, where a record of all

transactions is kept. Morgan Grenfell's compliance depart-ment told the Stock Exchange

of its suspicions. US journalist sacked, Page 2

The social structure at home has also changed meanwhile. Many Afghans in their late teens remember little of their homeland after 10 years in camps, and have scant respect for the traditional tribal lead-

According to the author of a recent report on post-Soviet Afghanistan, the Afghan man now is not the simple mountain dweller who has never left his valley. The writer predicts bloodshed when rebel com manders come into direct conflict with traditional leaders.

Mr van Rooyen agrees: "Peo-ple who in traditional society would have been nothing have become leaders. It is a big question how they'll fit into the tribal system where alle-giance was to the local malik.".

The return also portends intensified controversy over the possible return to Afghan-istan of the former king, Zahir Shah, who is supported by some rebels, bitterly opposed by others. A group of tribal leaders is setting up an office in the border town of Quetta

with the stated aim of preparing for the ex-king's return. The UNHCR has dropped its original proposal to set up feeding stations inside Afghanistan, saying "handouts do not fit Afghan culture." Under consideration instead is the transporting of wheat to towns, where it would be sold to middle-men who would take it to

villages and retail it.

The UN body would use the proceeds to create work pronmes to repair the infrastructure and irrigation. The money earned by the Afghans would enable them to buy

The suggestion will need to be approved at a conference to be held next month in Islamambad. However, the UN has already set up a logistics cell to organise the transport and arranged to buy wheat from Pakistan.

The UN repatriation appeal is well short of its \$1.16bm tar-get, but Mr van Rooyen believes that once refugees start to return, money will pour in.

Bush campaign in search of the vital spark

Continued from Page 1

New York and a dark horse, Senator Dan Quayle of Indiana.
Mr Lee Atwater, Bush campaign manager, said an announcement would be delayed until Thursday to maintain suspense and interest

in the convention.

The running-mate dilemma reflects some uncertainty within the Bush campaign over future election strategy. The selection process has lent some suspense to the convention, which is being held in a city far better known for its Democratic Party lineage, going back 50 years to the dema-gogue and former Louisiana Governor, Huey Long. During the Reagan years,

New Orleans and the surround-ing economy have suffered badly. Over-dependent on oil,

the local port has suffered as a result of the Administration's deregulation of the railroad and trucking industries.

The State of Louisiana has. an unemployment rate of 10.5 per cent, twice the national average and the highest in the

But this week there is a mood of festivity. Delegates arriving at New Orleans airport are met by jazz bands and, when they step out into the steamy heat, they can see well-manicured city parks and streets which are being swept in the early hours of every morning. "This is our hig moment for a comeback," said a shopkeeper in the new shopa shopkeeper in the new shop-ping mall opposite the Super-dome.

Maxwell weighs anchor

grammed with the direct lines of at least four merchant banks in New York and London. Another line connects the sea-borne Mirror Group chairman to the Dally Mirror newsroom, whence Mr Maxwell boasts he can receive a copy of the front page at the same time as the paper's editor.

Macmillan, yet to respond to the Maxwell overtures, is fighting a \$75-a-share hid from a group organised by Mr Robert Bass, a Texas investor. Mr Maxwell depicts MCC as a "white knight", rescuing the US publisher from a ruthless wheeler-dealer.

The publisher's defence includes a "poison pill" which would break Macmillan into two divisions, information and publishing. An appeal against a ban on the proposal starts today in the Delaware Supreme Court, but, whatever happens, the MCC bid includes a \$1.1bn offer for the information portion of the publisher should its full takeover be turned down. "If the court case goes against us I'm ready to swallow the Mediterranean," Mr Maxwell said on Saturday. Then, after a pause: "Well, I'll certainly drink a glassful."

Europe's slow man picks up speed

The West German equity markets have been delying economic logic for so long that investors might ask themselves whether it is not time to exploit this perversity. Almost every issue which was causing concern at the turn of the year

- including the level of economic growth and the
exchange rate - has since
come right. But the market remains one of the worst laggards among major world mar-kets, underperforming the FT-A World Index by 13 per cent since the beginning of the year in dollar terms, and the European index by nearly 5 per

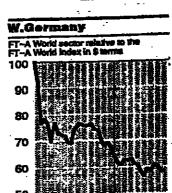
Clearly the West German authorities overdid their gloom about the domestic economy, about the domestic economy, which is now expected to grow at 2.5 to 3 per cent this year; and virtually everyone worried too much about the D-Mark. The result was predictions of anything from a fall to only a negligible rise in corporate earnings for 1988 – forecasts which are rapidly being revised upwards following a sprinkling of excellent sixmonth results from the likes of Siemens and Hoechst.

Siemens and Hoechst.

More of the same should be on offer from others and if the dollar holds companies could find their results boosted even further in the third quarter by a positive currency translation effect, for the first time in years. For weeks already, the news from the corporate sector has been upbeat; but German chairmen may need to repeat the message for some time before it sinks in – and if they are wise, they will say it one or two extra times for the foreigners, without whom duliness could still prevail.

US closed-end funds

The UK investment trust industry may be declining in size as one after another of the sleepler trusts gets knocked off by the predators, but its US equivalent - the closed-end fund business - is going from strength to strength. Indeed, one probably has to go back to 1929, when trusts were being launched at the rate of one a day by such as J. P. Morgan and Goldman Sachs, to find a period of greater activity. While no one is predicting that lose all their money - as many did in the Great Crash - there are signs that the authorities are becoming uneasy about the speed with which unsophisticated investors are being per-suaded to part with their money by some of Wall Street's



better known brokerage

houses.
In the first eight months of, this year \$13.6bn has been raised by 36 new US closed-end funds - more than in all of last year, which was itself a record - and over the past two and a-half years \$27.5bn, or almost as much as the entire market capitalisation of all UK investment trusts. has been investment trusts, has been sucked into an industry which less than a decade ago seemed on the verge of extinction. While the number of new closed funds is relatively small in that the accounted for 40 closed funds is relatively small in total, they accounted for 40 per cent of all the money raised by initial public offerings last year, and in the first half of 1988 they were responsible for 30 per cent of the money raised.

There are a number of reasons for this popularity. According to Thomas J. Herz feld Advisors, a Miami special-ist in funds of this type, the average discount to net asset value had narrowed from 28 per cent in 1979 to just 1 per cent at the start of last year; and although it has since widened to 12 per cent it is still far less than the 22 per cent aver-age for UK investment trusts. In addition, Wall Street firms have capitalised on the growing risk averseness of the small investor in the aftermath of last October's stock market

crash by launching a number of closed-end bond funds. There is another explanation for the popularity of recent issues which does not always reflect well on the promoter. Unlike the UK investment trusts, which are largely owned by the institutions, the vast majority of shareholders in US closed-end funds are rel-atively unsophisticated small investors. Throw in the 7 per cent sales commissions which Wall Street firms earn on new issues, plus the natural ten-dency for most closed-end funds to fall to a discount shortly after the issue, and

there must be a suspicion that first-time investors are some times getting a raw deal.

Of course there are one or two notable exceptions, such as the Korea Fund, which because of its scarcity value because of its scarcity value trades at a premium of over 80 per cent to net asset value. And some of the new bond funds, at least, are still selling at a small premium. But on historical evidence this is likely to be temporary, and Herzfeld, for example, makes a babit of selling short most new habit of selling short most new issues of closed-end bond funds on the assumption that it will be able to buy the stock cheaper in the future.

ené

As a general rule it is far better to ignore the initial public offering of a closed-end fund, and wait until the price has dropped. In time small investors may begin to wake up to this strategy, which could slow the pace of new issues; and supply may be reduced by takeover activity as corporate predators see the opportunity for asset stripping. In the meantime, there is a good case for the SEC to insist that Wall Street firms put a more prominent investor health warning on one of their most profitable products.

Stock Exchange

Were it not for the quarterly post-mortems in the Stock Exchange's Quality of Markets report, one might have thought that everyone had got tired of discussing the crash. However, the latest issue shows that London, along with Paris and New York, was almost alone in even starting such discussions. Judging by the response to London's questionnaire, most of the world's other exchanges seem to have done no soul-searching at all: they have no clear idea of who was buy-ing and selling last October, do not think that there are any lessons to be learnt from the crash, and see no need for preventative action. When it comes to discussing the causes. most foreign exchanges simply think of it as a one-off global event in which national influ-

ences played little, if any, part.
It is all very well for London
gently to deplore the lack of
thought that has gone into the matter. Its statistics on trading volumes since the crash sugst that it must have more leisure for examining the entrails than most other bourses. While turnover in London is stuck 30 per cent below pre-crash levels, volume in the rest of Europe taken together is up by nearly 10 per

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- Earnings per share up 20%
- Substantial progress towards growth targets
- Heavy investment in specialist access and fire sectors
- Strong recovery in contracting and building services
- Continued growth in geophysical services

	Six Months Ended 30 June 1988 £000	Six Months Ended 30 June 1987 £000	Year Ended 31 Dec 1987 £000
Turnover	284,535	248,758	541,319
Operating Profit	12,289	8,507	21,452
Profit before Tax	11,743	9,405	23,553
Profit after Tax	7,633	6,535	16,365
Earnings per Share	11.3p	. 9.4p	24.4p
Ordinary Dividend	3.5p	2.7p	11.5p

The abridged profit and loss account for the year 1987 is an extract from the latest published accounts which have been delivered to the Registrar of Companies; the audit report for

Copies of the full Interim Report may be obtained from The Secretary

Simon Engineering plc Stockport, Cheshire, SK3 0RT **SECTION III**

FINANCIAL TIMES



The government of President Joaquim Chissano has started to win international support for its

military and economic battles. But peace, still some way off, is critical to the country's recovery

programme, writes Michael Holman, Africa Editor

Tenacity in adversity

battled with such tenacity against disaster, both natural and man-made, as

Today the Frelimo government of President Joaquim Chissano is campaigning on three fronts - military, eco-nomic and diplomatic - to bring about recovery and win

support for its cause.

As well as trying to cope with alternating drought and floods which marked the early 1980s, the government is fight-ing rebels who are responsible for, in the words of a senior US official, "one of the most brutal holocausts ... since World War Two"; it is radically changing its economic policies, once dominated by an unrealistic socialist blueprint; and is win-ning increasing western sup-port for its efforts to provide black southern Africa with trade outlets which would end their dependence on routes

through South Africa. The result is what might em some unlikely alliances for an ostensibly Marxist gov-ernment. Although close ties remain with the Soviet bloc (Frelimo's main backer in the war for independence), British bican army and Mrs Margaret Thatcher has a standing invita-

rvices

major donor, while the Interna-tional Monetary Fund praises the reform programme.

Whether the combination of international assistance and the government's tenacity in the face of adversity will be enough to tilt the balance away from disaster and towards development remains to be seen. Much will depend on whether the war against the Mozambique National Resistance (MNR) can be brought to an end, and this in turn depends on relations with

A non-aggression pact with Pretoria, signed in 1984 by the late President Samora Machel, proved critical in forging closer ties with the West but failed to bring the conflict to an end. Mozambique honoured its side of the pact, ending transit facil-ities for guerrillas of the African National Congress (although Pretoria maintains that some insurgents still cross the common border). But South Africa, which took over white Rhodesia's role as the rebels' main suppliers in 1979,

agreement.
Following what seems to be two governments, this may



Mozambique

Mario Machungo, the Prime Minister, explains, the government cannot delay economic changes until the MNR is defeated. "They are two sides of the same coin. We cannot wait for the end of the war to start economic rehabilitation. And we cannot postpone the consolidation of the economy while we defend our country." The government faces a formidable challenge. A bleak colonial inheritance from Portugal, a chaotic transition to ndence in 1975, weather which has alternated over the past decade between drought and flood, more than 20 years of conflict and some costly gov-erument policy mistakes have devastated the country.

Today almost a third of Mozambique's 15m people are either living as refugees in neighbouring states, displaced from their homes but still living within the country, or dependent on food aid. Nearly 100,000 died in the famine of

killed by the Mozambique National Resistance. Mozambique's first war was for independence, waged by Frelimo. The second immedi-

rrelimo. The second immediately followed, when Rhodesian forces hit a wide range of targets, including bridges, dams and power stations, in retaliation for Mozambique's support for the guerrilla army of Robert Mugabe, who was to become Zimbabwe's first Prime Minister. Then followed the third and current conflict against the MNR, easily the worst of the

three. Damage and lost earnings ran into billions of dollars. Aside from attacking ports and railways - losing Mozambique service charges and ensuring that its neighbours became dependent on South African routes - the MNR waged a savage campaign against the civilian population. Over 2,200 primary schools, 700 clinics, buses and tractors have been

It has been a body blow against an already fragile economy, which today functions at a fraction of 1974 levels, the year before independence.

The decline gathered pace after 1980, when the war started to intensify. Exports have fallen 60 per cent between 1980 and last year. Transport earnings dropped from \$915m in 1980 to \$412m in 1985, and mittances from Mozambican workers in South Africa fell sharply as the mines in the republic, under pressure from the government, drew more and more on domestic labour. The external debt of some \$3.2bn has a theoretical annual repayment rate of nearly three times the value of exports.

The most important target for the rebels are the three rail-way lines to the ports of Nacala, Beira and Maputo, serving the black-ruled hinter-land. Rehabilitation of the lines and the ports is under way, under the auspices of the Southern Africa Development

Co-ordination Conference, the nine-member association of African states. Considerable progress has been made, but questions remain about the security of the routes.

After the war, the greatest single obstacle to recovery is the acute shortage of skills. Portugal left behind an illiter-acy rate which exceeded 90 per cent, and most of its 200,000 settlers decamped in the cha-otic months before and after independence.

Alarmed by Frelimo's Marxist rhetoric and frightened by a sst riestoric and rightened by a spate of killing and counter-killing, triggered off by a futile revolt by rightwing whites in Lourenço Marques, since renamed Maputo, they took what they could carry, often destroyed what they had to abandon and left behind a country almost bereft of a managerial and entrepreneur-ial class.

The network of rural trading stores - a vital part of the agricultural system - closed, industry and manufacturing slumped overnight and commercial farming all but ceased. Partly in accordance with an ideology which demanded state

control of the economy, and partly because people looked to the state to help fill the gap left by the departing Portu-guese, much of the economy was in effect nationalised within months, from corner

shops to cement factories.

If the rhetoric of the day was to be believed, Mozambique had embarked on a transforma tion for which the only parallel would be post-revolutionary Russia. Early in 1980, buoyed by the belief that Zimbabwe's independence marked the dawn of a new, happier era for Mozambique, Samora Machel launched what was to be a "decade of victory over under-

Although the state handed back some concerns to the private sector, the grand scheme envisaged the mechanisation of an agricultural sector domi-

CONTENTS

ny: rural areas hold

Trade corridors: econo against South Africa

the name of the game un's Guide

President Chissano dges his supporters.
Mozembique nation Agency

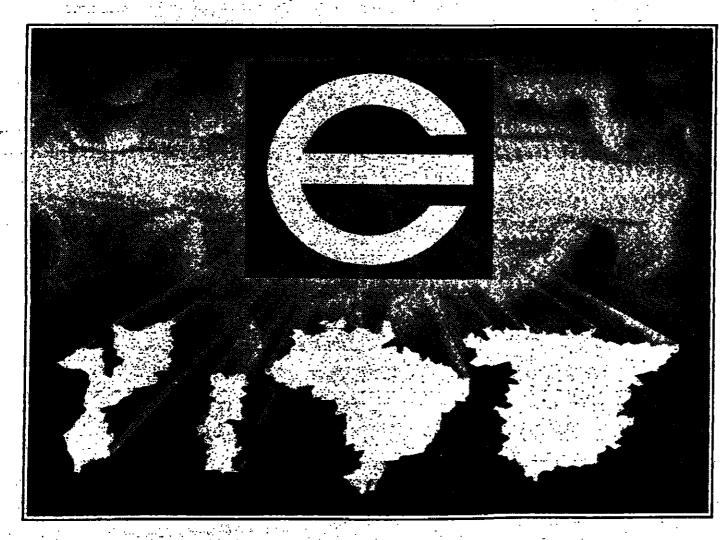
nated by vast state owned farms. People were to be regrouped in communal villages, making the provision of social services easier, and also leading to the "urbanisation of the rural zones", as Frelimo put it. Industrial development was to include a steel rolling mill using Mozambique's ore reserves, and an aluminium smelter, drawing hydro-electric power from the country's giant Cahora Bassa dam and local

The rhetoric was overtaken by reality - not only of contin-ued war, but of manpower and capital constraints - accompanied by the belated acknowl-edgement that the agricultural policy was a fiasco. As other African countries had discovered (or were discovering), neglect of peasant farmers, the bedrock of production, proved disastrous.

The turning point came in 1983. At Frelimo's fourth con-gress, delegate after delegate, encouraged by Machel, condemned the party's unrealistic policies and particularly those applied to agriculture. The reforms that then got under way laid the basis of the eco-nomic changes which have

Chissano's leadership. In January 1987 the government reached the culmination of this long process. The meti-cal was devalued, and has moved from 39 to the US dollar to around 580 today. Price controls have been lifted on all but some 30 items, and even this list will be trimmed. The bud-get deficits have been reduced to levels agreed with the IMF. The number of state-owned trading monopolies has been reduced from 14 to six. Exporters have been encouraged through schemes which allow them to retain between 30 and 70 per cent of foreign exchange arnings. Ministers extol the virtues of

Continued on Page 6



THE ENTREPOSTO GROUP OF COMPANIES IN MOZAMBIQUE

- HOLDING COMPANY Companhia de Moçambique — Maputo
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- Moçambique industrial Comp.* Industrial Monapo -- Monapo - Maputo S.E. Ginwala
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FROM MOZAMBIQUE TO THE WORLD.



Maputo tries to attract foreign investment

WHILE THE Marxist rhetoric lingers on, economic policy in Mozambique is increasingly capitalist and outward-looking. This is the consequence of the failure of socialism during the first 10 years of independence and a recognition that there can be no sustained recovery without western aid and investment. The policy shift is perhaps most evident in Maputo's new campaign to attract foreign investment, spearheaded by the Office for Foreign Investment Promotion

There are no reliable figures of the level of foreign investment in Mozambique.

than in new ventures, is at the top of the agenda.

local partners from either the private or the public sectors. Given the very limited indige-nous private sector and the government's reduced role in the economy under the reform programme, there are unlikely to be many joint ventures with local partners. Despite this,

The main opportunities are in agriculture and agro-industry. Foreign investment in existing facilities, rather than in new ventures, is at the top of the agenda

Immediately after independence the government was forced to take over many Portuguese-owned enterprises in agriculture, industry and ser-vices that had been abandoned by their owners. Some enterprises were nationalised, state farms were established and with the exodus of Portuguese entrepreneurs foreign trade and some parts of domestic commerce were dominated by

state trading corporations. The policy U-turn came at the Fourth Frelimo Party Congress in 1983 which paved the way for far-reaching economic reforms, including a revamped legal framework for foreign investment, first published in August 1984. This established the GPIE with the function of attracting new investment, but it is only since January 1987 when the economic rehabilitation programme was launched that GPIE has come into its own as a largely independent

GPIE's investment guidelines give priority to new foreign investment projects designed to increase and diversify exports, save foreign exchange through import substitution, improve the balance of payments and increase the supply of goods to the domestic

week are non-stop.

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fied are in agriculture and agro-industry, but minerals, light industry and tourism also have strong development potential. Foreign investment in existing facilities, rather

There is preference too for

GPIE has identified local sponsors in Mozambique as poten-

tial partners in ventures with

foreign entrepreneurs.
Investment legislation guarantees legal protection of foreign-owned property acquired in terms of the 1984 Direct For-eign Investment Act. It also specifies the right to remit profits and re-export capital. There are three categories of

General incentives provid-

ing exemption from customs and import duties on imported equipment and materials necessary for project implementa-tion. In addition, duties on raw and intermediate materials used in the manufacture of goods for export are also waived. Foreign technical staff employed in project feasibility studies or project implementation are exempt from income tax, while there is no tax on profits transferred to reserves in terms of the agreed investent authorisation document. Firms may deduct from taxable profits the equivalent of 300 expenses" incurred in training Mozambican personnel.

• Depending on the actual project authorisation agreement, profits earned by a new venture are free of tax from

market. The main areas of two to 10 years, while for a investment opportunity identiholding tax on profits distrib-uted to foreign shareholders.

 Category three incentives are specific to individual projects with the Council of Ministers being authorised to establish lish additional incentives "on investment projects of outstanding importance" to the economy

Where a project generates and retains foreign exchange, profits may be remitted abroad ing these funds. The norm is to allow exporters to retain between 30 and 70 per cent of their export revenues though it is intended to reduce this ratio to 50 per cent. Where a project can be shown to have generated import savings, then transfers abroad are allowed on the basis agreed in the original foreign investment authorization. isation document. Permission to remit profits is normally granted within 90 days of

GPIE fulfils two main functions. First, it is responsible for extracting new investment from abroad. To that end it has published details of the relevant legislation, a synopsis of a detailed investors' guide (the entire document is scheduled for publication within a month) and a booklet advising investors how to submit their project applications.

The failure to encourage domestic investment could undermine efforts to attract foreigners since prospective newcomers pay attention to the experience of those already in the market

The second function is that of the "one-stop investment shop." Prospective investors are required to submit four comes of a very detailed invest-ment proposal to the GPIE which appoints one of its analysts along with an official of the relevant government department to appraise the project. This may involve renegotiation of some aspects of the proposal which is then put to an evaluation committee, chaired by the director of GPIE with representatives from the with representatives from the central bank, the national

instability in southern Africa, will find it difficult to overcome investor reluctance. But by establishing the investment promotion office, providing a broad range of incentives and implementing a reform package that gives pride of place to economic efficiency at the expense of political ideology, the Maputo government has gone a long way towards creating a positive environment for foreign investment.

planning commission and gov-

ernment ministries including those of Finance and Trade. If

this committee approves, the project goes to the Minister of

Planning — and depending on its size and scope — possibly also to the Council of Ministers for final authorisation.

The strategy is criticised as

being one-sided by business-

men in Mozambique, whose ongoing operations do not

enjoy the same incentives and treatment. They point out that

the failure to encourage domes-tic investment will undermine

efforts to attract foreigners

since prospective newcomers pay close attention to the expe-

rience of those already in the

Given Mozambique's rich

natural resource base and the scope for reviving projects that were profitable before indepen-

dence, there is no shortage of foreign investment opportuni-

ties. The key constraints remain the war, serious infras-tructural bottlenecks and the

acute shortage of skills, at just about every level.

ing little foreign investment these days and a country with

major shortcomings of infra-structure and skills, whose investment climate is likely to

continue to suffer as a result of escalating regional political

In addition, Africa is attract-

Tony Hawkins

FOREIGN RELATIONS

South Africa move leads to closer links with the West

the late President Samora Machel in 1984 has proved a watershed in Mozambique's foreign relations.

After months of deliberation, and after consultations with the Soviet Union, one of Mozambique's main allies, President Machel reluctantly decided that the price being paid for his government's assistance to the African National Congress of South Africa was too high. The assistance was comparatively modest, allowing the passage of arms and guerrillas into South Africa, but — unlike Angola and Tanzania — stopping short of providing training camps. It nonetheless gave Pretoria

an excuse for its support of the an excuse for its support of the rebel Mozambique National Resistance, waging an increasingly successful campaign of sabotage of economic targets, including ports and railways, and terrorising the civilian population.

population. In March 1984, at the border town of Nkomati, President Machel and President P W Botha signed a non-aggre pact which also envisaged greater economic co-operation between the two countries. Mozambique expelled officials of the ANC's guerrilla wing, including the then chief of staff, Mr Joe Slovo. In return, South Africa was expected to close an MNR camp in the northern Transvaal, end its own commando operations in Mozambique, and stop airdrops

of supplies to the rebels.

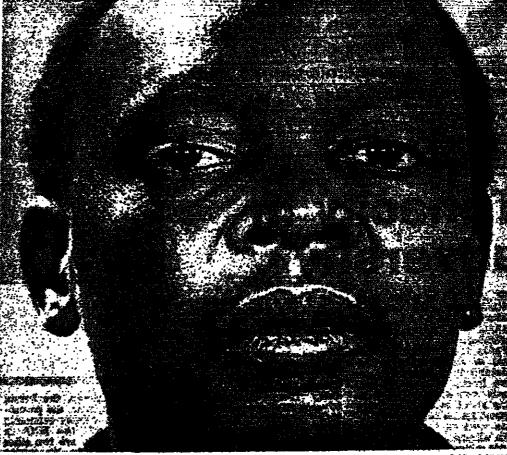
The decision stunned the ANC, angered some of the black-ruled states of the region, and provoked private misgivings within Mozambique's ruling Frelimo party. But as subsequent developments were to show, although the pact failed to end South African support of the rebels, it proved critical in Mozambique's campaign to win western economic, humanitarian and military aid.
It soon became clear that the

pact's first and most important objective - an end to the war - had falled. Documents captured in 1985, when the rebel headquarters at Gorongosa was overrun, showed that Mr Louis Nel, then South Africa's deputy foreign minister, had visited the headquarters months after the pact was signed, and military assistance had not ended. Mozambican ministers maintain that covert aid has continued. South Africa, for

continued. South Arrica, for its part, claims that ANC guerrillas have continued to infiltrate through Mozambique. Western diplomats, however, put the burden of the blame for the pact's failure on Pretoria. For the US and Britain, as well as other mastern extensions. well as other western states, evidence of South Africa's had faith = together with Mozambique's willingness to undertake economic reforms, and its key role in regional efforts to reduce transport dependence on South Africa -has been critical in shaping policy towards the government

This combination helped avert the possibility that Washington might grant the MNR the same military and diplomatic support given to Angola's Unita rebel

movement. Unlike Units, the MNR, some 10,000 strong and commanded by Afonso Dhiakama, does not have a credible pedigree. Created by the Rhodesian government in the mid-1970s as a way of harassing the Morambique government the Mozambique government, the MNR was taken over by



Pascoal Mocumbi, the country's Foreign Minister

THE GOVERNMENT

Minister of Security ,....Maj-Gen Mariano de Araŭio Matsinha

Minister of Information ...,Teodato Mondim da Siva Hunguana Minister of Home AffairsCol Manuel José António

Pretoria in 1980, when has made ties especially Rhodesia became Zimbabwe. The standing of the MNR, which from its inception had a reputation for brutality, was finally demolished in a recent US government report which calculated that the rebels had killed more than 100,000 civilians in the course of its campaign against the

US support for the Mozambloue government has, if anything, become firmer under Samora Machel's successor, President Joaquim Chissano. In the case of Britain a further point must be added; Mrs Margaret Thatcher's appreciation of President Machel's efforts to ensure that the 1979 Lancaster House conference on Rhodesia's

independence was a success

Minister of Co-operation

Minister of Foreign Affairs Minister of Trade Minister of Finance

Minister in the Presidency Minister of Culture

inister of Justice

nister of Labour

Minister of Agriculture . Minister of Health

Deputy Minister of Security

The result is increasingly close links with the West, including institutions such as the International Monetary Fund and the World Bank. The US is the largest supplier of food aid, worth \$70m in 1987 and likely to be matched this year, Italy (\$50m in aid

expected this year) and Sweden (\$30m) are among the leading donors, while last year Britain provided over £34m in development aid, food aid and disaster relief. But Britain's most appreciated contribution is probably in the military sphere: a training scheme in Zimbabwe for Mozambican army officers.
This link between aid

projects, and the need to provide direct or indirect

Emilio Guebuzz

into Scares Veloso

Graça Machel António José Lima Rodrigues Branco

coal Manuel Mo

nnuel Jorge Aranda da SilvaAbdul Magid Osman

John William Kachamil

Maj-Gen Salésio Teodoro

.....Joso Carlos Beirão, Paulo Adelino MulangaHipólito Pereira

Zozimo Patricio

Feliciano Salomão GundanoLuis Bernardo Honwani

Alexandre Jose Zand

... Mario Fernandes da Graça Manchungo Defence....... General Alberto Joaquim

protecting them, increasingly accepted by western donors. It makes no sense to help build a bridge, for example, or a factory, only to have it destroyed by the MNR, acknowledged a western diplomat. "We must do more to ensure that the Mozambican army is better trained, better equipped, and capable of defending the projects we have.

There is little likelihood, however, that this assistance will go beyond military training and supply of what is termed non-lethal equipment such as radios or vehicles. For direct help Mozambique's hard-pressed 30,000-strong army will continue to rely heavily on its regional allies.

Some 8,000-12,000 Zimbabwean soldiers play a leading role in protecting the road, rail and oil pipeline "corridor" from Mutare to the port of Beirs, the railway from Zimbabwe to Maputo, and the road through Tete to Malawi.

Soldiers at battalion strength from Malawi and Tanzania are also either deployed in north-ern Mozambique, or are held in reserve, but have been unable to secure the rail link to Nacala port.

It seems clear that even with this assistance, Mozambique will not enjoy peace until South African support for the MNR ceases.

There are some signs that relations between the two countries are improving - an agreement was signed last June on the repair of cable pylons serving the Cahora Bassa hydroelectric dam, from which South Africa will take power, and in May the governments agreed to resume meet-ings of their joint security com-mission, established under the Nkomati pact.

Mozambican officials, however, remain in doubt about Pretoria's intentions, "We are waiting to see the concrete results," says a sceptical minister.

Michael Holman

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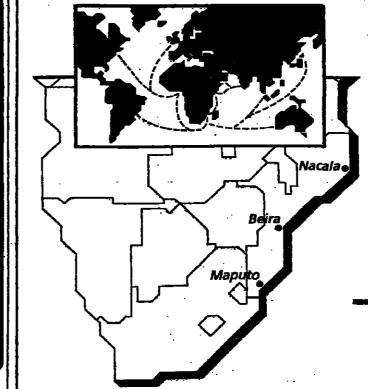
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THE BELIEF that a Marshall

Plan style aid programme is

appropriate in contemporary Africa is currently being put to the test in Mozambique, one of

recovery but this will only be

• The first and most obvi-

nomic recovery will be con-

centres such as Beira and

Maputo, but Mozambique is

essentially an agricultural

return to normality in rural areas, while the recovery will not take hold in the absence of

a major resurgence of agricul-tural exports. An improved

security situation is all the

more important given the need

for a reliable and efficient

transport system and the exploitation of mineral

resources in remote areas currently threatened by the MNR

• The second prerequisite

concerns the management and exploitation of the economy.

With the exodus of the Portu-guese colonialists in 1975, cou-pled with a literacy rate at the

time of a mere 7 per cent. Mozambique was ill-equipped

to manage a modern economy. The large-scale rehabilitation

programme currently under way — most evident in trans-port — will pay lasting divi-dends only if it creates human

skills to operate, maintain and

repair machinery, vehicles and

port installations. So critical is

the shortage of technical skills and of managerial expertise

that a period — indeed a pro-longed one — of "judicial man-agement" by the aid agencies is likely to be necessary to

ensure that rehabilitation is

translated into self-sustaining

This requirement is reinforced also by the fact that a high proportion of existing

aid inflows are emergency in character and therefore

unlikely to provide a basis for

subsequent economic growth.

In recent years about 80 per cent of all imports of goods and

services (excluding interest payments) were funded from grants and loans.

Third, not even the most sanguine observers believe that the ald agencies, on their

own, can or will turn the

Mozambique economy around, Admittedly, an appropriate pol-

~~:<u>-</u>

Way

Routi

fined largely to the main urban

tions are met.

the world's poorest countries. . . Aid inflows averaging some

How aid might lead to self-sustained growth

Rural areas hold economic recovery key

\$800m annually have fuelled the beginnings of a economic icy framework has been devel-oped by the IMF and the World Bank, but this is not going to rejuvenate the economy in the transformed into self-sustained growth if three crucial condibeence of a major increase in private sector investment. Because the indigenous private ous is an end to the war. At present, the danger is that ecosector is tiny, meaningful levels of investment will be achieved only if foreign companies are prepared to take the plunge on a scale not experienced elsewhere in the region economy with farming providing more than 45 per cent of hie, and partial; exception of GDP. There will be no economic recovery, let alone the magnitude of the economic recovery, let alone the magnitude of the economic recovery task can be expected.

hardly be exaggerated. Between 1980 and 1986 produc-tion fell by about a third while per capita incomes halved. Exports fell 60 per cent from a peak of \$281m in 1980 to an astimated \$96m last year while the ratio of exports to GDP plunged to below 4 per cent in plunged to below a per 1986 from more than 17 per cent in the early 1990s.

Traditionally, Mozambique relied on substantial earnings from invisible transactions transport revenue from its ports and railways and the remitted income from migrant

There could be no clearer rejection of the dogma of state control than Maputo's current emphasis on private initiative

workers on the South African mines - to cover its trade gap. But the decline in transport earnings from Meticals 3bn in 1980 (\$915m) to Mt1.7bn in 1985 (\$412m) at a time of plummeting exports and stagnant worker remittances resulted in a near-doubling in the current account deficit from Mt13.7bn in 1980 (\$4.2 bn) to Mt25.2bn in 1986. This occurred despite stringent controls on imports which virtually halved from \$800m in 1980 to \$420m in 1985. As the war escalated, so the share of food imports in the total doubled to 27 per cent while imports of spare parts and equipment declined by some 25 per cent. Between 1980 and 1986, the import/GDP ratio fell from 37 to only 14 per cent, underscoring the severity of

underscoring the severity of

import starvation, a problem exacerbated by the need for substantial imports of food and

BALANCE OF PAYMENTS (figures in Sm) 1967* Exports Imports Trade belance invisibles (excluding in Debt-servicing Debt relief

External difficulties were compounded by the worsening foreign debt situation. At the end of 1986, disbursed foreign debt was estimated at \$3.2bn, of which just over one-third represented loans from the Eastern bloc and 40 per cent loans from OECD countries and banks, while outstanding arrears amounted to \$1.2bn. The debt-service ratio (interest and debt repayments as a ratio of exports) was 275 per cent, despite the 1984-85 rescheduling agreements with Paris Club creditors.

Continuing dependence on the combination of aid flows and debt relief is evident from and deet rensi is evalent from the table, showing current account outflows and amortisa-tion of foreign debt averaging \$1.1bn annually during 1987-90. Although exports are forecast to double between 1985 and 1990, the trade gap will double from \$350m to \$775m, leaving a current account deficit by 1990

in the region of \$860m.

Aid inflows — excluding emergency assistance — are forecast to average \$693m annually over this period, still leaving a financing gap of \$400m a year. The pre-Toronto summit expectation was that debt relief would contribute some 2800m of the required \$1.2bn, leaving new commitments of \$400m still to be secured. While the Toronto initiative should reduce the financing gap still further, the fact that aid flows and debt relief between them will be called upon to meet almost 90 per cent of Mozambloue's foreign obligations highlights the con-tinuing and massive imbalance. between external assistance and domestic resources, Acknowledging that such a situation is unsustainable over the medium term, Mozambique launched a far-reaching eco-

broad range of IMF/World Bank-type reforms. The meti-cal was devalued from 39 to the US dollar 18 months ago to its current level of 580 to the dollar. This has been partially successful in boosting exports, realigning domestic prices and narrowing the black market premium from some Mt1,450 to the dollar to around Mt600 in

Price controls have been relaxed, reducing the number of products with fixed prices from 46 to just over 30 while massive price and wage increases were announced

mid-1988.

after major devaluations. Inflation last year was estimated at 166 per cent and this has had a severe impact on low-income groups in urban areas where it costs a month's salary to buy a

Inflation is forecast to slow

substantially this year to 60 to 70 per cent, partly reflecting the slower rate of currency devaluation allied with sharply higher interest rates and a stabilisation of the fiscal deficit. With military spending absorbing a third of the national budget, policies to reduce the bud-get deficit have focused - on the revenue side - on broadening the tax base and improving collection, while on the expenditure side subsidies are being cut and capital spending is being tied to aid flows. On the external side, mea-

sures to improve economic efficiency include a reduction in the number of products that must be traded through monopoly state trading enterprises from 11 imports and three exports to five imports and one export. Import liberalisation also includes plans to allow at least some imports without quotas while exports are being encouraged by the retention scheme that allows exporters to retain between 30 and 70 per cent of the foreign currency earned.

que diversifies as well as expands exports. Last year prawns accounted for some 40 per of total exports while cashew nuts contributed 34 per cent. The balance was made up largely of agricultural products

It is vital too that Mozambi-

- cotton, tea, sugar, copra and citrus - and refined petro-

agricultural recovery takes hold, there is scope for a strong recovery in farm exports, produced both on family farms and on estates, but prawn production appears to be close to its limits of commercial exploitation. This means that agricultural exports must expand rapidly if the ambitious 20 per cent annual growth rate target

in export volumes is to be met.

A combination of policy reform and aid inflows has reversed the prolonged downturn in the economy over the past two years. Real GDP increased 4.3 per cent in 1986 and a further 4 per cent last year with growth being spear-headed by an 18 per cent expansion in manufacturing and 5 per cent in construction. The war continued to affect output in agriculture which was little changed and in transport where there was an 8

per cent decline.
While the recovery plan projects an increase in the growth rate to 6 per cent this year, officials expect growth to be slightly slower than in 1986-87. leum. Clearly, as and when But over the 1986-90 period

growth is forecast to average between 4 and 5 per cent annually, with the population increasing at 2.6 per cent a year, implying a steady recovery in real living standards.

The Marshall plan strategy and the gradual return to decentralized market determines. decentralised, market-deter-mined pricing and output decisions have generated an improved climate for business and investment decisions, but for growth to become self-sustaining, as distinct from heavily aid-dependent, it is essential for the ordinary Mozambican, in the words of Finance Minister Magid Osman, to become "more self-reliant" and less dependent on the state.

There could be no clearer rejection of the dogma of cen-tral planning and state control than Maputo's present emphasis on private initiative, for-eign investment and reliance on market signals. If the war can be scaled down, then the recovery now evident should gather momentum during the 1990s, but there is a very long and difficult road ahead in rebuilding, virtually from scratch, an economy that even in its heyday was little more than an undeveloped colonial

Tony Hawkins

BANKING

Challenges that must be tackled

ALTHOUGH MOZAMBIQUE operates only a very rudimentary banking system with virtually no effective competition, monetary policy is playing a key role in the

recovery programme. The banking system that emerged from the nationalisation and consolidation of the late 1970s is dominated by the Bank of Mozambique (BDM) which operates both as a central bank and a state-owned commercial bank. It has a monopoly of external transacugh a decision in principle has been taken to allow the country's sole privatelyowned bank - Banco Standard Totta, part of the Standard Chartered group - to operate with a partial foreign exchange

The central bank accounts for about three-quarters of the credit in the economy, lending both to state-owned enterprises and the private sector. A further 20 per cent is provided nomic recovery programme in by another state-owned institu-ismury 1987, encompassing a tion, the Banco Popular do

Desenvolvimento (BPD), which lends mainly to agriculture, while Standard Totta's market share is put at 5 per cent. The bulk of bank lending has been to the public sector with state and so-called "intervened" enterprises - those picked up by the government when their Portuguese owners fled accounting for some 87 per cent of outstanding bank credit

In the first half of the 1980s. domestic credit trebled, result ing in excess liquidity in the system at a time when output was falling. People were increasingly reluctant to hold money with farmers insisting on bartering their crops for essential inputs or scarce consumer goods. At the same time, many Mozambicans had access to limited amounts of foreign currency in the form of South African rands brought in by returning migrant workers. By the mid-80s, barter and foreign currency transactions

meticais balances in the banks. Bank lending took three main forms - loans to government to fund the budget deficit, loans to cover enterprise losses and on-lending of aid inflows. All this changed when the rehabilitation programme was launched in January 1987. Interest rates were raised from a range of 0 to 6 per cent for deposits and 3 to 10 per cent for loans to between 3 and 20

per cent for deposits and 12 and 35 per cent for loans. Overall credit ceilings were set and new criteria emphasising commercial principles were established for the evaluation of bank lending. In 1988, for instance, credit is being allowed to increase 43 per cent with a marked reduction in real lending to government To mop up excess liquidity

and help finance the budget deficit the government issued 10bn meticais (\$1.7m) of treasury bonds early in 1988. The five-year bonds will be predominated in the economy. The five-year bonds will be resulting in substantial idle redeemed in 1993 at their face

value of 10,000 meticais plus a 60 per cent premium designed to offset inflation. Interest is payable in US dollars at the rate of \$1.3 per bond, equivalent to a current yield of some 7.5 per cent.

Interest can be used to pay for imports, to buy goods in the foreign currency shops or to purchase travellers' cheques for overseas trips. Whether such bond issues will retain their popularity remains to be seen, given inflation forecast at 60 per cent in 1988 alone, but the creation of a vehicle to mobilise domestic savings, with the added sweetener of interest payable in foreign currency, is obviously an important step forward in developing a domestic capital

Three important challenges to be tackled include the need to provide bridging finance for rehabilitation projects which may need to be carried for a prolonged period before breaking even. A key problem waiting in the wings is

loans which will probably necessitate a government rescue package. Thirdly, as elsewhere in the economy, training of skilled bank staff will remain a top priority for

the foreseeable future.
But for the immediate future, monetary policy will be called upon to restrain credit growth and help check inflation, while contributing to the financing of the budget deficit. This will continue to be done by way of credit ceilings and high nominal interest rates, though there are plans to move to a system of monetary base control, using reserve requirements, later on in the programme. At the same time, it will be necessary to ensure that credit is available to those sectors of the economy with the capacity to supply goods to the domestic market and generate foreign exchange and jobs.

Tony Hawkins



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The changing structure of the country's industry

Strong recovery potential

manufacturing output has recovered in the past three years especially during 1987 when production rose some 20

Industry's share in GDP peaked at 13 per cent just before independence in the mid-1970s, declining to only 7 per cent by 1985.
Manufacturing was particularly hard hit by the collapse of export crop production since not only was there a fall in processing activity, but industry was starved of the foreign exchange needed to purchase imported

During the 1980s, industry structure has changed, reflecting the reduced role of food processing. At independence, three sectors accounted for more than half industrial production, with food processing contributing just over 30 per cent of the total while beverages and cent each. By 1986, the share of foodstuffs in the total had halved while textiles and clothing accounted for onethird of the total and beverages and tobacco 26 per cent.

There are an estimated 575 manufacturing enterprises in Mozambique, most of them state-owned or "intervened enterprises", meaning that the

AFTER FALLING 25 per cent in the first half of the 1980s, management of the businesses abandoned at independence by their former owners. Some two-thirds of industrial output emanates from the state-owned

> In the wake of the steep decline in manufacturing activity, there is potential for a strong rebound, based initially on increased capacity utilisation, which is currently estimated to average 35 per cent, ranging from a low of 9 per cent in soap production to a high of 88 per cent for cigarettes.

> But because so much manufacturing activity is highly import-dependent, substantial increases in imported inputs are a prerequisite for higher capacity utilisation rates. The recovery programme projects a 50 per cent increase in imports for manufacturing industry over the next three years with raw materials absorbing threequarters of the import bill while spare parts and capital equipment make up the

> The top priority is increased production of consumer goods distribution in rural areas the logic being that this will encourage increased cash crop production by peasant farmers. Second on the list is the production of intermediate items such as textiles, cement

and building materials while the planners are also anxious to boost output of those products, like beer and cigarettes, that generate increased government revenue.

The massive devaluation of the currency can be expected to boost import-replacement activities and encourage manufacturers to utilise local rather than imported raw materials where at all possible. At the same time, devaluation has increased the local currency cost of imported capital equipment and spares by a factor of 15 and this could well jeopardise industrial rehabilitation in some cases. Mozambican officials acknowledge this problem, but point out that major devaluation was inevitable and that its impact on the rehabilitation programme is being cushioned by aid

It is argued too that the industrial policy environment has improved out of all recognition following the realignment of the exchange rate, the moves to allow greater managerial autonomy in state enterprise, and increased flexibility both in pricing decisions and access to foreign exchange. The number of industrial items subject to fixed prices has been reduced to only seven from more than 40 three years ago.

But given agriculture's domi-nant position in the economy, it seems clear that the aid-fuelled industrial revival will run out of steam unless or until there is a major recovery in rural demand for domestic manufactures and increased farm production for local processing. Agricultural recovery rather than aid is the key to sustained industrial growth.

Mining's role in the economy is peripheral with production accounting for 0.7 per cent of GDP in 1981. Output has since declined as the war has wors-ened to the point where in 1986 its share of GDP was less than

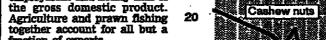
Coal is the most important

product with known reserves in excess of 6bn tonnes. After nationalisation in 1978 produc-tion at the Moatize Mine doubled, reaching 330 000 tonnes in 1981, but this exceeded the capacity of Beira port and production was subsequently reduced when the line to the sea was cut by the rebels. By 1985 production had plummeted to less than 50,000 tonness annually. There are ambitious plans to produce up to 5m tonnes annually, primar-ily for export, but this will not be possible without a major improvement in the security situation and massive investment in infrastructure, includ-ing the port of Beira itself. Because only limited pros-

pecting has been undertaken, the full potential of the mining industry is simply unknown, but a recent report on mineral potential in the region identi-fies 11 projects in Mozambique, including bauxite near the Zimbabwe border, graphite, fluorite, platinum-nickel and

Mozambique also possesses what are believed to be the world's largest reserves of tantalite and used to be the world's second largest producer, but last year exports were worth only \$400,000. Two years ago, Lonrho signed an agreement to mine gold near the Zimbabwe border while the US Edblow group is investiga-ting a titanium project in the

But since independence in 1975 the story of Mozambican agriculture has been one of catastrophic decline. Most of the Portuguese colonisers bendened their playtetims to There is potential too to develop a steel complex at Tete based on high-quality iron ore **Tony Hawkins** abandoned their plantations to the country's new Marxist-Lenimist rulers and their vision of a land tilled by the tractors of giant state farms and



SECTOR of

important, or in more of a shambles, than agriculture. In

cases reversed) have been far surpassed by the impact of the guerrilla war since South

Africa began supporting the Mozambique National Resistance in 1980. MNR rebels waging a campaign of terror have brought farming to a standstill in many areas, making roads impassable, isolating villages from their markets, destroying machinery and sabotaging tea and sugar factories. The two agriculturally rich provinces of

Zambezia and Nampula, home to 40 per cent of Mozambicans.

have been badly hit by the

Natural disasters – droughts, floods, cyclones and insect pests – have simply compounded the misfortunes of the Mozambican peasantry. Out of a national population of some 15m, about im people have become refugees in neighbouring countries; a similar number have fled their

homes in the countryside to cluster as miserable designados in safer zones inside

Mozambique and a further 2m

from 15,600 to 3,100 tonnes, sugar exports from 63,800 to 19,500, and tea exports from 30,000 to 1,500. Copra (from

coconuts), cotton, citrus and other exports suffered similar

fates. Significantly only the

prawn business, operating safely offshore, was able to

maintain performance and record a rise in exports from 5,000 tonnes to 5,400.

Food crops have also fared badly. The areas planted, the yields and the output figures have mostly fallen. Marketed.

cereal production now accounts for only about 7 per cent of Mozambique's requirements, and foreign donors have been asked for

nearly 1m tonnes of grain and other foods this year. In

relation to the number of inhabitants, Mozambique's

needs are much greater than

Vegetable production, on the other hand, has soared in the "green zones" around the

cities, a development which

reflects the relative security of

such areas compared to the

rest of the countryside.
Agricultural extension officers

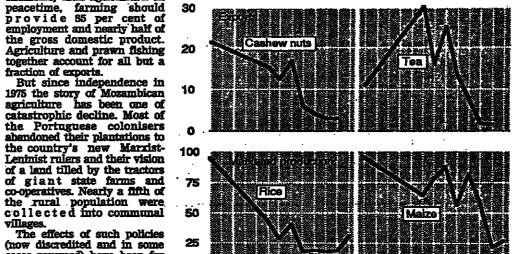
and foreign aid workers have

in many instances been driven

back to the outskirts

of provincial capitals. "Development of the country

cannot rely on vegetable production alone," laments a



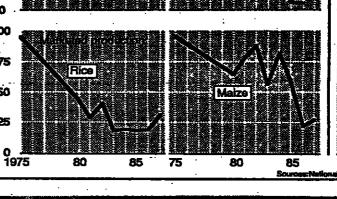
AGRICULTURE

Guerrillas strike at farms

An armed soldier on the look-out in Gorongoss, about 100 kilometres north-east of Chimoid

Agriculture in decline







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MAPUTO-MOÇAMBIQUE

peasants who stayed at home are unable to feed themselves, let alone sell their surplus to Statistics tell the tale only too well. Between 1980 and 1986 total exports fell nearly 75 per cent. Cashew nut exports fell

undesirable side effects. development projects become targets for rebel attacks, thus endangering the very people they are trying to help, while their aid shipments help to induce a sense of dependency.

Already it is said that some wily peasants sell every grain of their maize on the commercial market in the knowledge that they can feed their fami-lies with free food aid.

ential question about Mozambique's Economic Recovery Programme, which in 18 months has already filled the city shops, is whether it can revive the rural areas, revitalise peasant agriculture and fulfil its target of increasing export crop volumes by 15 per cent a year until 1990. Like everything else in

Mozambique, it depends on the war. All the talk of higher farm prices, incentives for producers, liberalised marketing and rural credit schemes can only be seen as academic posturing in an embattled and hungry village inaccessible by road, short of seeds, and without consumer goods or a viable

money economy.

First reports from the government are mixed. State and private commercial farms, adversely affected by sabotage and insecurity, performed poorly last year, but the peas-ant family sector managed to

foreign agricultural expert of food and cash crops by 27 resident in Maputo.

In the meantime, donor operations can have the challenge to interest some the challenge to interest the comment in the comment. life into the economy, buying crops from villagers and selling them consumer products such as radio batteries.

> Meanwhile, the state of the cashew industry - cashews are a smallholder crop and Mozambique's most important agricultural export — is giving the government particular cause for concern. A report by cause for concern. A report by the Food and Agriculture Organisation last year said that cashew production, already down to a quarter of pre-independence levels, was threatened by neglect and a lack of replanting over the past 15 years.

> The FAO suggested that \$35m was required over the next few years to restore the industry, which once made Mozambique the producer of nearly half the world's cashews. Now the Mozambican share has fallen to a tenth of world production and the industry is characterised by poor management and quality control. Many of the valuable cashew nuts are eaten as basic food for want of anything else.

At least cashews and other cash crops have scope for expansion in a country which so far uses only a small proportion of its available arable land. The relatively successful prawn industry appears to

have neared the limits of

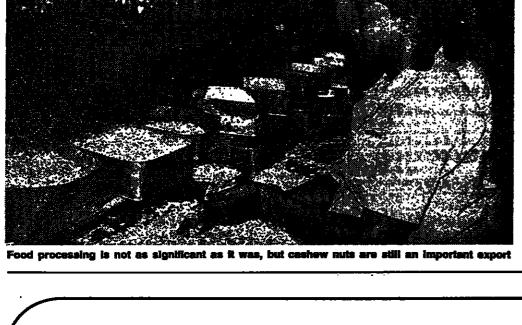
to attract foreign investors into commercial agricultural pro-jects centred on protected trade corridors from the hinterland to the ports of Beira. Nacals and eventually Maputo.

Lonrho (through Lomaco, its oint venture with the Mozam bique government) has made the largest investments, partly to protect its interests in neigh-bouring Malawi and Zim-babwe. Lomaco exports cotton. citrus and tomato paste, but says that 16 per cent of its costs go towards security,

including a private army. Other investors and aid organisations are looking at tobacco, timber, sugar, citrus, and other products, but even if the rebels allow them to succeed, it will be impossible to replace the 2.5m smallholder families as the avent of the control of the contr families as the engine of the Mozambican economy.

"Industries in some sectors cannot sell their products mainly because the rural mar-ket is very limited today as a result of the security situation," says Mr António Branco. the Industry Minister. "The key thing is to increase exports, increase the revenue of transport services and to develop agriculture - otherwise the other sectors such as construction and industry will be completely constrained."

Victor Mailel



The country is becoming an important transit route for regional trade

Trade corridors may play role in economic war against South Africa

que is both expensive and frustrating for Zimbabwe (its

railway workers and soldiers

accuse their Mozambican comterparts of incompetence)

and galling for the Mozam-bicans (who accuse the Zim-

Progress overall on repairing hinne's transport infra-

structure has been steady but

slow. Protected convoys ply the road between Malawi and Zimbabwe through Tete. The

Africa and Swaziland are subject to periodic guerrilla

attacks, and the railway from

Tete to Beira has been closed by sabotage. The three main

routes - Beira, Limpopo and

babweans of arrogance).

vulnerable to guerrilla ambushes and massacres, the only safe way to travel around Mozambique these days is by air. It is therefore all the more remarkable that Mozambique, despite the collapse of its estic transport network, is becoming an increasingly important transit route for

Ar Augusta

Rictorically Mozambique's Indian Ocean ports were designed for just such a regional role, with Nacals in the north serving landlocked Melawi, Beira in the centre catering for landlocked Rhodesis (now Zimbabwe), and Maputo in the south taking traffic from Z1mbabwe, Swarland and the Transvaal Province in South Africa Port and railway charges in a significant source foreign exchange for Mozambique, but rebel attacks and South Africa's moves to divert trade away from Mapuno

to its own ports have drastically reduced the transit business. Official figures show that international rail traffic through Mozambique fell to 23m topnes in 1986, about one fifth of the level at independence in 1975. International cargo handled at the ports fell from 13.8m

Mozambique is now trying to reverse the trend, in two completely different ways. On the one hand, it wants to increase South Africa's use of Maputo and has accepted South African technical essistance to rehabilitate the cranes and other equipment, On the other hand, Mozambi

que has become the linchpin of efforts by South Africa's black neighbours to reduce their trade dependence on Pretoria. Working through the nine-member Southern African Development Co-ordination Conference (SADCC) - a body set up in 1980 to reduce dependence on South Africa foreign donors have pledged hundreds of millions of dollars to restore the trade coaridors through Mozambique. Some donors see the projects as an alternative to economic senctions against South Africa;



The port of Maputo: a sharp decline in international cargo

others regard them as a way of reinforcing such sanctions, but all agree that Mozambique will

It remains to be seen

the corridor system can work effectively at a reasonable cost. In a successful corridor Mozambique would benefit from higher foreign exchange earnings, and from the creation of a relatively secure resumes and agricultural projects can proceed without danger. Eventually Mozambican officials would like to expand the safe zones on either side of the corridors. But in practice no corridor is completely safe. The short Beira route is the best and it takes 8,000 Zimbabwean troops to keep it that way. Work by a French-Portuguese-Canadian consortium to repair the the line. The Limpopo corridor Maputo from southern Zimbabwe, due to open shortly. needs a similar number of soldiers, as will the line of soon to be refurbished electricity pylons running from the Cahora Bassa dam to South

Africa.

Mozambique's army of some
30,000 is neither big enough, good enough or rich enough to menage on its own, and the donors - led by Britsin - are coming round to the idea that they need to supply military assistance to protect their ecoment in Mozambiof repair: Beira Corridor: The 314km

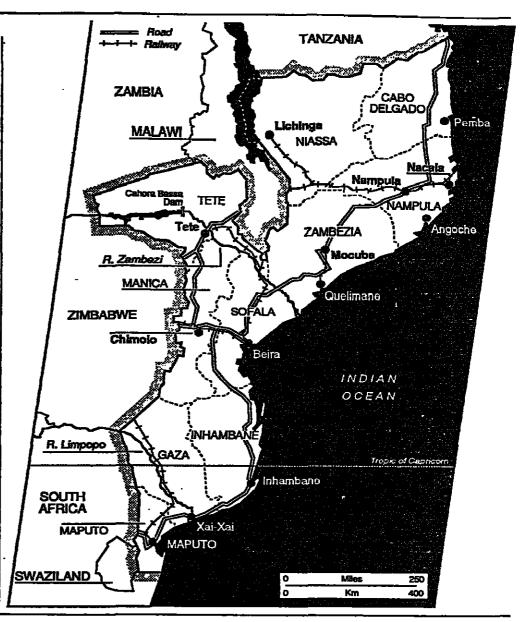
route from eastern Zimbahwe to the sea includes a railway, a road, and an oil pipeline and has so far been the focus of SADCC's efforts in Mozambique A \$660m 10-year programme is under way to restore the corridor. Last year the port handled about 2m tonnes, compared with a record 4.3m in 1965 but up from 1.4m in 1986. Sabotage attacks on the

route are down by two-thirds so far this year, but some rehaso far this year, but some rena-bilitation projects at the port are more than 12 months behind schedule or have been poorly executed, constant dredging of the channel is a necessity, and the town still suffers from power cuts, water shortages and a lack of amenities. Ambitious predictions made for the Beira corridor in 1987 have since been scaled down, although it already handles about a third of Zimbabwe's overseas trade. A quarter of Zambia's copper exports are also using Beira. Limpopo Corridor: Attention is beginning to shift towards this line running from Zimbabwe to Maputo, where there is plenty of spare capacity at the port. An inspection train covered

Britain has already funded £14m of repair work and a further \$200m is being sought, of which \$60m was raised at a donors' meeting last month. At present the line - mostly straight and level in contrast to the Beira rallway - could probably handle about 1m work progresses and assuming adequate security. More than 500km of the line is inside Mozambique and vulnerable to commando raids from nearby South Africa, but the terrain is relatively onen and not favourable for guerrill Nacala Corridor: Nacala, recently rehabilitated, is the region's best deep-water port, but it is lying idle except for the movement of some food aid and other local traffic for Nampula. Despite the efforts of Malawian troops and Mozambicans trained by a private British company, Defence Systems, rebel attacks have forced the suspension of the repair work on the railway and there is no through traffic. In the meantime, Malawi is spending 40 per cent of its foreign exchange earnings on

conducting its trade through

distant South African ports.



Machaze: the everyday story of just another little town

When the participants said it was too dangerous and was too danger

ECONOMIC REFORM does not mean much in a place like Machaze, a small country town in the southern part of Manica

By Mozambican standards Machaze, recaptured from the rebels seven years ago, has been doing quite well this year after a period of drought. Although there is insufficient food in the area, no-one appears to be starving. A few villagers have been killed or had their ears chopped off by the rebels, but most of the incidents date back several years ago. The inhabitants

could probably walk 50km from the town these days without being attacked.

Here in Machaze there are signs of normal life which are completely absent from many other Mozambican settlements - a maize crop in the fields. wandering goats and chickens, a functioning water well, even a group of carpenters working in the shade of a tree.

But the idea that Machaze is in any way integrated into the rest of the Mozambican economy is an illusion. Vehicles and agricultural marketing all belong to the

past. The inhabitants of Machaze are simply surviving, with a little help from the food airlifts of foreign donors. Access is by aeroplane only. Throughout Mozambique roads are mined and bridges destroyed. Mr Virgilio Joao Nhansuo, the district administrator, says there has been no traffic between Machaze and the provincial capital Chimolo since 1984. That was the year the orphanage was set up for the children whose parents were killed in the conflict - 18 of them have yet to find homes.

"Despite the good rains there really isn't food for all the people because there has been a problem of lack of seeds," says Mr Nhanguo. "Some have food, others don't."

According to Mr Fungai Simbi Chinhacata, the local medical officer, about 40 per cent of the children in Machaze are malnourished. "We have a very serious problem with children with anaemia," he says outside his rudimentary clinic. "We're not sure whether it's parasites or malnutrition.
Two died this month."

short supply.
Mr Chinhacata's own story

typical. His monthly salary worth about \$25. When he worked in Zambezia Province he suffered four ambushes (driving in an ambulance was no guarantee of safety); his wife, a nurse, was injured in the arm by a bullet; he himself lost all his belongings, burnt to ashes in one of the attacks, and his brother-in-law was killed.

The Mozambican countryside is dotted government-held islands like Machaze. A few are better;

Medicines, inevitably, are in some are much worse. In many of the town centres the once pretty Portuguese architecture is pockmarked with bullets or close to collapse from lack of

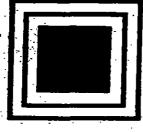
maintenance.
Factories, clinics and schools have been destroyed by the rebels. Amenities such as electricity, transport and telephones have long since disappeared. To reunite Mozambique into a network of viable farming communities will need a lot of money, and a lot of determination.

Victor Mallet

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MAIN OFFICES IN MAPUTO AND NAMPULA

Tenacity in spite of adversity

Continued from Page 1

private enterprise and foreign investment and the need to reduce the role of the state, looking only momentarily non-plussed when asked how val-ues endorsed by Mrs Thatcher can be reconciled with Mozam-bique's official socialist ethos.

"The fact that growing financial imbalances require that we reduce or abolish some price controls or subsidies, or that the gigantism of some state farms or enterprises requires their rationalisation is in no way incompatible with our desire to build a society where all benefit equally," explains

Given the pedigree of the reform process and the careful consultations and explanations that have marked each stage, there is no reason to believe that they are not deep-rooted and here to stay (notwithstanding the fact that some party

officials may yearn for the days of Marxist orthodoxy). The reforms, backed by aid running at some \$800m annually, are bringing results, at least in the main towns where shops are better stocked (though at prices which are beyond most workers) and manufacturing and industry are picking up.

But the critical test is in the ravaged countryside, where the

recovery in food production and export crops such as cashew nuts, tea, cotton, and sugar is either tentative or yet to get under way, and where the road and railway routes are vulnerable to sabotage.

It is in the rural areas that the military and economic battles are being fought, and the government has yet to

emerge the winner.

PEOPLE'S REPUBLIC: THE KEY FACTS

Population	resident Josquim Alberto Chissano
Independence date	June 25 1975
Ruling party	789,380 ag km
Coastline	2,470 km
2	Imbabwe, Swaziland, South Africa triy Lourenço Marques), population
	approx 1m Delgado, Nampula, Zambezia Tete,

Manica, Sofala, Gaza, Inhambane, Maputo Exchange rate (August 2, 1988) \$1 = Meticals 584
Main imports ... Agricultural and industrial semi-finished and citrus, textiles, tyres, coal, timber

Exports (1987 est) Guide, 1986) Population growth rate Population distribution . Literacy rate (1986)2.6 per cent

Agreement with Portugal and South Africa on Cahora Bassa

Better prospects for dam

A GUERRILLA target when Mozambique was under in 1977, rebel sabotage of the Portuguese rule, its power pylons from 1982 onwards MNR rebels, the Cahora Bassa hydroelectric dam has so far proved a costly white elephant.

Efforts now under way to repair over 500 damaged pylons on the 850-mile route to an electricity station near Pretoria will test an apparent rapprochement between Mozambique and South Africa, the 2,075 MW project's main

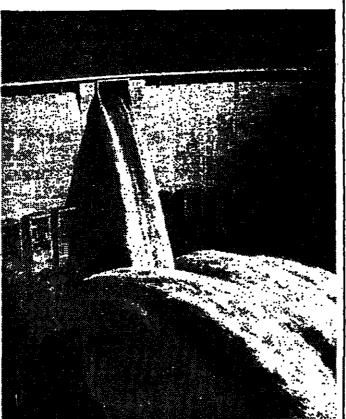
In June this year Portugal, South Africa and Mozambique signed an agreement designed to put the dam on an economic footing, provide for the power line's repair, and protect it from sabotage. Portugal, the owner of the scheme, has been carrying the \$56m annual losses of Hidroelectrica de Cahora Bassa, and servicing a \$1.2bn debt.

The improved financial prospects of the dam stem from South Africa's willingness to pay a higher tariff - 1.76 South African cents, compared with 1.1 cents under a 1984 agreement. The dam can provide 6 per cent of the republic's electricity needs. effectively put the project out

The agreement also envisages a \$26m repair programme, jointly funded by South Africa and Mozambique. Negotiations are under way for Defence Systems, a British security firm, to help train Mozambican army units, who will be responsible for protecting the power pylons on the 500-mile path from the dam, sited on the Zambezi River in Mozambique's northern pedicle.

Longer-term plans including drawing on Cahora Bassa power to help develop Mozambique's Niassa province and southern Malawi, as well as meet increasing demand in eastern Zimbabwe. There are also hopes that 145-mile-long lake could supply irrigation schemes in the surrounding countryside.

First, however, it has to be shown that the June agreement can be made to



The Cahora Bassa dam in north-west Mozambique

I'd like to spend some time in Mozambique
The summy sky is aqua-bive
And all the couples dancing
check to check It's very nice to stay a week or And maybe fall in love just me

So sang a romantically. inclined Bob Dylan in 1975, the year of Mozambican indepen-dence from Portugal Much water has flowed under the country's broken bridges since then, and many of its inhabitants have been killed or mained in the civil war. But in the midst of disaster Mozambicans have somehow preserved a charm and warmth rarely matched in Africa.

That is not to say that doing business in Mozamhique is

easy. State bureaucracy, buckeasy. State bureaucracy, ouca-passing, in efficiency and shortages all contribute to the difficulties faced by the visitor. Yet for foreigners and Mozambicans with money, the seaside capital of Maputo has improved considerably over the past two years of economic reform. Restaurants and a small band of taxis have reappeared, cases now serve coffee, and shops and markets have something to sell. Beira, the second city, is also struggling towards a revival, although it is still a target for rebel attacks and plagued by power cuts and water shortages.

Expatriates are largely iso-lated from the war, flying from

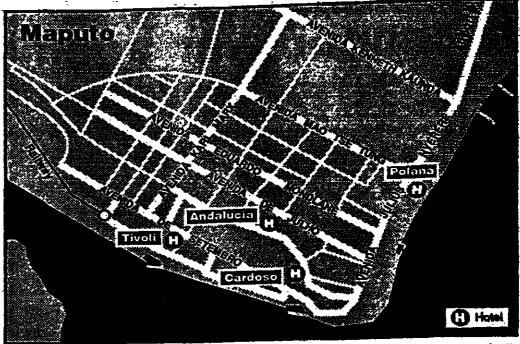
one secure town to another and so avoiding ambushes on the roads. They can buy a wealth of food and drink at the local loja franca, the foreign currency store, while a Mozambican farm labourer's monthly wage would barely buy him two large tubes of imported toothpaste. A few tips for visi-

Airport: Most visitors require visas, which should be obtained from a Mozambique embassy (there is a new one opening in London) or through your business contact in Maputo, Mr Americo Magaia, president of the Mozambique Chamber of Commerce (tel Maputo 741970, tx 6498) says his organisation can also provide help and advice. On provide help and advice. On arrival at the sirport, you must change the equivalent of \$25 into meticals, the local currency. On departure, sirport tax is \$10. There are regular flights to and from Lisbon, Paris, Johannesburg, Barare and other centres as Harare and other centres, as well as daily shuttles to Swazlland and South Africa's astern Transvaal

Transport: Taxis are still few and far between, and you should arrange to be met at the

BUSINESSMAN'S GUIDE

Don't count on a taxi



airport. Cars can be hired in Maputo from Interfranca (tel 25199, tx 6403), which can have the car at the sirport on your arrival. There are also plans to probablish and Aris 2000, 1000 to establish an Avis agency. LAM, the state airline, flies regularly to major provincial capitals, although flights are often full. Small aeroplanes are available for charter, and you can inquire at the TTA office in the airport. Regulations are being eased, but remember that you may need a permit from the authorities to travel out of the Maputo area.

Hotels: Polana/Polana Mar (tel 741001, tx 6278) offers old world charm and a magnificent site overlooking the Indian Ocean — ask for a sea-facing room. Other acceptable hotels are Andalucia (tel 23051, tx 6426), Cardoso (tel 741071, tx 6327), and Tivoli (tel 22005, tx 6297). In Beira, go to the Dom Carlos (tel 711158).

Health: Take malaria pills as advised by your doctor. The weather is particularly hot and sometimes wet between October and March. Bottled mineral water is available, and advisable outside Maputo.

Security: Crime is not a serious problem and streets are safe at night. But bear in mind that a hardened Mozamhican may call a road safe if it has not been attacked for three weeks. Despite the war, the

Mozambican security forces are remarkably relaxed, but you should still be cautious about taking photographs in sensitive areas. For instance, when you turn right from the Polana Hotel and walk along the Avenida Julius Nyerere, you must cross to the left-hand side of the road opposite the presidential palace and keep between the trees and the kerb, or risk an argument with an angry soldier. There are no signs to warn you of this.

Doing business: Although

many Mozambicans in senior positions speak adequate English, it helps to speak Portuguese or to be accompanied by someone who can act as an interpreter. Protocol tends to be strictly observed and it can be difficult to get even a minor decision from a deputy if the person you want to see is away. Telephone calls within Maputo are relatively easy, but outgoing international calls may take some time. It is quicker to dial direct into Mozambique from abroad. Telex is reliable.

Leisure: Though its restaurants are generally mediocre, Mozambique is justly famous for its prawns. Seafood and a bottle of vinho perde are a safe bet. In Maputo the Andalucia and Cardoso hotels have good restaurants.

Try also the Macaneta (at the Facim showground complex), the Costa do Soi, the Mini-Golf (need to book at weekends, tel 743382), and the Penha Palhota (all along the coast road).

The Taverns del Rei near the Polana offers Portuguese fado music, and there is Saturday jazz at the Topazio downtown. In Beira, try the Chub Nautica (excellent crab) and the small restaurant near the airport hangars. For a pleasant weekend out of Maputo, you can charter a plane or go by boat to the hotel on Inhaca

island.
Some medul numbers: Diplomatic missions: UK (tel 32140, tx 6265), US (tel 743167, tx 6148), West Germany (tel 742996, tx West Germany (bei 742846, tx 6489), France (tel 743444, tx 6307), Italy (tel 741605, tx 6442), Pornigal (tel 744142, tx 6341), UN (tel 744151, tx 6364), European Community (tel 744473, tx 6146), South African Trade Mission (tel 741404).

Ministries: Finance (tel 2577), Transport (tel 2013)

25071), Transport (tel 30131), Industry and Energy (tel 31029), Minerals (tel 29615), Commerce (tel 26091), Con-struction and Water (tel 26081), Accientation (tel 21071), Con-Agriculture (tel 21071), Co-operation (tel 742029), central bank (tel 28151).

Others: GPIE - Foreign Investment Promotion Office (tel 742713, tx 6153), DHL (tel 34101), LAM (tel 732141). Victor Mellet

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FINANCIAL TIMES COMPANIES & MARKETS

Monday August 15 1988



INSIDE Floating notes keep heads above water



is the floating rate note market about to sink rithout trace, as many Eurobond pundits suggest? Not at all, writes Dominique Jackson. The new FRN market is certainly leaner, but most veterans of the sector are convinced that it is now remarkably fitter. The dollar-denominated sector may face a supply crisis in the near future, but sterling issues are positively booming. Page 17

Diverging views on the worth of established brands

The debate over the value of established brands - stoked by this summer's fierce battle for the UK confectioner Rowntree — shows no sign of dying down. The willingness of the UK's Cadbury Schweppes to surrender its American business to Hershey of the US contrasts with Nestle's determination to regain absolute controi over the brands which its Carnation subsidiary, had leased or sold over the years.

Three wheels on its wagon

2 17

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Mention the Reliant Robin and the ally a loud guffaw But odd as it may eem, this bizarre

comes off the production line of a factory in Tamworth, Staffordshire, at the rate of 50 a week. The market, however, is declining and the manufacturer is having to look elsewhere for tomorrow's profits. Richard Tomkins looks at Reliant Motor, a small company which enjoys the distinction of being the only car maker quoted on Britain's unlisted securities

Market Statistics.....

FT-A world indices

Principal Companies Covered

18 Mitsu. Petro **RKF Group** Reliant Motor

SAS dares, but it win?

r Horacio Domingorena, president of Aerolineas Argentinas, yesterday strongly condemned the Argentine government's agreement to sell 40 per cent of the state-owned carrier to Scandinavian Airlines System. The figures given for the deal were "fictitious and incor-rect," Mr Domingorena said, and the arrangement "prostituted the principle of privatisation."

A Government appointee, Mr Domingorena claimed that the Scandinavian airline was paying only \$156m, not the \$204m announced last week, and that it would be putting up only \$20m of a \$60m down-payment in cash. The duty-free shop alone at Bue-nos Aires' international airport is worth more than that," he said.

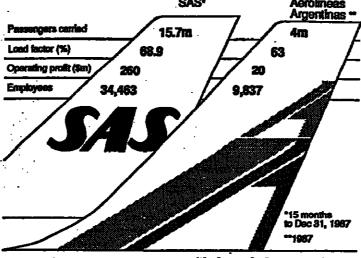
Mr Domingorena's intervention underlines the grave doubts over whether the SAS Aerolineas deal will actually get off the ground.
For SAS, there are disturbing echoes of its unsuccessful effort last year to buy a minority stake in British Caledonian, the troubled UK airline.

Although Aerolineas operates in a peripheral market, SAS is attracted to the Argentine carrier for the same reason it was drawn to BCal: it will help the Scanding aries at the propose in a worldvian airline to prosper in a world of "mega-carriers" despite its sparsely populated home base on the Arctic fringe of Europe. .

Mr Jan Carlzon, SAS president since 1981, is keen to put into practice this element of his blueprint for survival, minority holdings in partner airlines. He has been thwarted twice so far in Europe, but rivals are imitating his strategy as the pendulum swings away from state ownership of airlines.

British Airways, which fre-quently cited UK national interest grounds in its fight to thwart SAS's courtship of BCal, has lined up as a suitor for a holding in Air New Zealand - the state carrier for which privatisation plans are due to be announced shortly. Swissair has bought a 4 per cent stake in neighbouring Austrian Airlines, and other candidates for full or partial privati-sation include Lan-Chile and

The wide political span of gov-ernments now eager to introduce private money into state carriers demonstrates that the question



transcends ideology. With airlines facing the expensive task of replacing ageing fleets, governments are loth to commit huge sums to enterprises which, in good years, make such siender returns. Stock markets do similar sums and put a lower valuation on airlines than do rival carriers looking for a strategic stake.

The prestige of owning the flag carrier, it seems, is no longer worth any price.
SAS's Argentine deal will be a critical test of this argument. Mr Domingorena's challenge to the sums may be the most telling. First Boston, on behalf of Aeroli-

neas, valued the airline at \$650m,

whereas Morgan Guaranty for SAS priced it at \$475m. World

Clay Harris and Gary Mead look at opposition to the sale of a minority stake in Argentina's state airline

Bank officials came to a figure of \$525m, although the two sides eventually agreed on \$510m. Mr Domingorena said yester-

day that the Argentine side should have been handled by the Argentine National Development Bank. Mr Rodolfo Terragno, Minister for Public Works who is responsible for the deal, said Mr Domingorena should resign if he is not happy.

Mr Terragno argues that since Mr Domingorena signed a letter of intent at the beginning of the year, he should accept the terms. Mr Domingorena says no figures were included in the original letter, although he certainly appeared in favour of the general outline when he said in February that the link "could bring the benefits of economies of scale and a more global service to both

Even before Mr Domingorena's intervention, the deal faced bitter criticism from the Peronist opposition - for which the carrier founded by General Juan Peron in 1950 is a proud national symbol – and from Aerolineas' domestic airline rival. The ruling Radical Party will be confronted

with demands for concessions in policy areas far removed from airlines if it hopes to win the necessary approval in Congress.

Political opposition is likely to gather under the emotive banner

of *vende patria* - selling the home-land — but just as serious is the feeling that the Government did not give Austral, Argentina's pri-vately-owned domestic carrier, a fair shake in negotiations.

Last month, Cielos del Sur, an influential Argentine business with which Austral has close

which which Austral has close links, submitted a letter of inter-est in purchasing a stake in Aero-lineas. It obtained the support of Alitalia and Swissair, and a rival bid seemed imminent, for per-haps 55 per cent of Aerolineas. Mr Terragno gave the letter short shrift and continued with the SAS negotiations.

Even more irksome for Austral, which spent seven years in the state sector after a financial rescue in 1980, is the fact that Buenos Aires has shown no signs of deregulating fares or allowing it to compete with Aerolineas

internationally.

For SAS, the Argentine deal follows two unsuccessful efforts to forge alliances with European airlines. It has been in and out of merger talks with Belgium's Sabena for more than a year.

Last year, SAS tried to buy a stake in BCal when the finan-cially troubled UK airline was cially troubled UK airline was seized with second thoughts about the wisdom of a takeover by the much larger British Airways. BCal was troubled by the depressed post-October price BA was willing to pay.

SAS successfully negotiated the Civil Aviation Authority's

the Civil Aviation Authority's regulatory obstacle course, but BA's increased £250m bid won the day. SAS turned its attention local carriers on other continents the Scandinavian airline and its partners would share the long ercontinental routes between "hubs" from which each would operate co-ordinated "spokes" of regional service.

SAS already has such an agree-ment with Thai International and is looking for partners in North America. It has also held talks with Qantas about opening up routes in Australia where SAS does not have permission to fly. Additional reporting by Sara Webb in Stockholm

Strong D-mark or weak, the glass looks half empty

Haig Simonian sees a German tendency to look on the dark side

popular West German saying involves a partially filled tumbler and a judgment. The glass is either half full or half empty, say the Germans, depending on how you look at it. In the Federal Republic, it is usually thought to be half empty.

Tending to concentrate on the

Tending to concentrate on the darker side of things may be a popular cliche about the German character, but recent attitudes towards the economy and the value of the D-mark have pointed to a growing ambivalence within the Federal Government and the Bundesbank when it comes to economic value judgments.

Take the Government first. Earlier this month, Mr Martin Bangemann, the economics minister, who is soon off to greener pastures at the European Com-mission in Brussels, expressed great satisfaction at the rate of German growth. Higher than expected industrial production figures for June meant that West German gross national product was likely to grow between 2.5 per cent and 3 per cent this year.

That is a far cry from the much lower predictions being handied about late last year, when some analysts were talking of growth that would be lucky to exceed 1 per cent. Even now there are some doubts about the longerterm outlook. According to the Organisation for Economic Co-operation and Development, growth is set to slow to 1.75 per cent next year. The Government has yet to publish its own forecast.

The recent upbeat economic statistics have certainly come as welcome relief for a Government which has for months been battening down the hatches against a constant barrage of foreign pressure to perk up its domestic economy. Germany's trade surplus remains too high, said its critics, usually in Washington, while the domestic economy was

The 2 per cent rise in the seasonally-adjusted figure for industrial production for June certainly provided handy ammunition for Bonn. But a string of recent economic statistics have been going the Govern-ment's way, bolstered in the past month by some remarkably bullsh half-vi r figures from some of Germany's blue chip companies. Both Siemens and Hoechst reported much higher than expected earnings, while results from the country's banks have shown a surprising expansion in domestic lending. Demand for medium-and-longer term credit from both private and business customers has perked up sharply, as investment decisions, previ-ously postponed, are being put into action. Corporate Germany appears to be changing gear. Hence the appreciably smugger looks in Bonn in response to for-

eign critics, whose focus, it must be admitted, has now shifted more to 1989 than this year. From Bonn's point of view, the tumbler showing Germany's economic performance is at least half full,

if not brimming.
Last Thursday Mr Gerhard Stoltenberg, the embattled finance minister, who is now almost audibly sighing with relief after a very trying period politi-cally, further rallied to the defence. Better than expected economic growth means the Government is now expecting its tax income to be DM2.5bn (\$1.3bn) to DM4hn above plan, he said with

Foreigners hoping for the over-shoot to be ploughed back into stimulating the domestic econ-



on dollar produced swift reaction

ment, however. The higher revenues were gratifying, but not enough for the Government to reconsider its range of consumer tax increases next year, said Mr Stoltenberg. The money would be used to cut next year's budget Yet despite the new-found con-

fidence in Bonn, there is a joker in the pack. For when it comes to the value of the D-mark against the dollar, the old German habit of seeing the more pessimistic side of things rings as true as ever. Moreover, it applies as strongly to the Bundesbank as to the Federal Government. Throughout the closing months

of last year, one phrase - die Schmerzgrenze - hogged all for German companies - where the rising D-mark starts to hite into export profitability and gradually spill over into the domestic economy - was becoming more acute daily, we were told. Confidence reached rock bottom when the dollar briefly plunged to DM1.58 at the end of 1987.

That seems like history now, with the dollar testing — and briefly breaching — DM1.92 last week. For suddenly, it is not the weak dollar, but the strong one, which has become a problem for the Garmane.

Few have expressed that attitude better than the Bundesbank. whose step-by-step rises in key interest rates reflect a growing concern with inflation. Prices may only be rising by about 1 per cent at present, but that is quite enough to spark the concern of the guardians of the country's monetary stability. Inflationary expectations are heading up, they say, and must be nipped in the bud. Thus the D-mark must not be allowed to fall any further against the dollar.

The whole debate in the central bank about the value of the currency strikes an odd chord with last year's discussion about the German equity market and, particularly, how to make shares more attractive to German private investors.

In the months leading up to October's crash, a variety of German pundits, not least Mr Karl Otto Pöhl, the Bundesbank presi-dent, were exhorting wealthy Germans to invest in shares to enliven the stock market and further the development of Fin-anzplatz Deutschland - Germany as a financial centre.

But in a speech shortly after the crash, Mr Pöhl was suddenly drawing comfort among his audience from the fact that so few German families owned equities in contrast to the US and UK. And German shareholders tended to be among the wealthier strata of society, which could best weather the storm. So anxiety about a swift economic downturn after the crash was misplaced, he

Now it is the value of the D-mark which is undergoing the same intellectual mangling from West Germany's leaders. The currency is now too weak, we are told. Mr Stoltenberg's remarks on Thursday that a dollar above DM1.90 could cause "problems" produced a speedy reaction in the markets. The dollar sank from DM1.92 to DM1.89 with an alac-rity which even the Japanese, would admire.

What Mr Stoltenberg, and others concerned about inflation, have not dwelt on is that it is precisely the weaker D-mark - along, of course, with traditional s like good products and record for reliability and ser-vice - which has been helping German companies to report such good results.

The Government may be more relaxed about the outlook for the economy, but when it comes to the value of the D-mark, it seems no one is ever satisfied. A strong D-mark is a bad thing; but then so is a weak one. Perhaps there is no level for the West German currency which can be deemed acceptable. But then again, this is Germany, and that tumbler always tends to be half empty.

UK GILTS

Assessing summer's handiwork

34,25

market had more to absorb last week than for a very long time. Buffeted between international and domestic events, the mar-ket came through it all surprisingly strongly.

The important thing it now has to consider is the likely course of short-term interest rates in the UK.

Some hints are given in the Bank of England's Quarterly For the time being, the cur-

rent level of rates seems likely to prevail. For the Bank, the setting of interest rates is a question of balancing what has already been done with what it sees happening on the inflation front in the medium-term. It follows then that any unexpected trend deterioration

from that path will be met by higher interest rates. Its focus predominately, but not wholly, domestic. The Bank is now in the posi-tion of waiting for the economy to show signs of slowing.

It will probably take between two to three months for the official statistics begin to show what effect, if any, of the summer's tightening in interest

The Bank will therefore be relying more on indications of sentiment, such as Confederation of British Industry surveys and its own soundings of industry throughout the country for a guide to the effects of its summer handiwork.

It admits that this is less than optimal and that a degree of uncertainty clouds the out-look, but it believes rates are in the ballpark and hopes that omy is estimated by the Treaenough has been done.

not be raled out. This is also true for external per cent a year.

THE gilt-edged securities indifferent to a worldwide tightening in monetary policy if it leads to sterling weakness. Given the reaction of the dollar last week to the Fed's decirate to 6% per cent and a fur-ther tightening in Fed funds, the Bank seems to have no abort-term problem with ster-

> The big test may come if this week's US trade figures are seen as good for the dollar. There are also signs that the Bundesbank might again be moving to tighten; this could happen as early as this week or around August 25 when the

bank's board meets.

The Bank dropped an exchange rate clue in the Bulletin by its reference to the value of sterling as measured by the trade-weighted index. Unlike the May Bulletin, which specifically mentioned the D-mark, the Bank this time highlighted only the index.

While it is unlikely that 76.5 on the index is a target for the exchange rate, clearly move-ments measurable in full per-centage points either side of that may well point to a policy

Perhaps the most interesting thing to come out of the Bulle-tin was the Bank's comment on the need for the growth in domestic demand to be below Britain's potential rate of growth.

An economy's potential growth rate is the sum of the growth in productivity and the growth in the labour force. Throughout the 1980s productivity for the whole econsury to have been 2 per cent a

On domestic grounds, there year.

On domestic grounds, there year.

At the same time the workforce has grown by about % a This suggests that Britain's UK Gifts yields

10.0 August 12, 1988 0 5 10 15 20 25 30

potential growth rate is around 2% per cent a year, an estimate not far off the International Monetary Fund's one of 23 per cent for the UK.

Looking into the future a lit-tle, Department of Employ-ment projections for the growth in the workforce suggest it will slow by the end of this decade to around 4 per cent a year so, assuming constant productivity for the whole economy, Britain's productive potential should be

around 2% per cent a year in the early 1990s. The Bank believes the UK's potential growth rate to be around 3 per cent for the whole

That is a huge difference from the current estimated potential growth rate and from the projected one.

As the growth in the workforce slows from 1989 the only way for the Bank to arrive at the 3 per cent figure is for it to assume a much higher rate growth in productivity, espe-cially services, than the UK course this decade. Has the boom in investment done that much for Britain?

THIS WEEK US TRADE figures published

focus of attention in world financial markets this week and could determine the short-term course of the dollar.

The size of the deficit may encourage speculation about possible US interest rate moves and should provide an indicator of the strength of demand within the economy. The MMS International

consensus of forecasts is for a deficit of \$11bn in June, seasonally adjusted, against \$10.9bn in May. A larger deficit may undermine the recent strength of the dollar but it could return to an upward path if the US Federal Reserve seeks further rises in interest

Financial markets will also take note of US industrial production figures for July, due today. The MMS consensus suggests a rise of 0.5 per cent - more than in June and highlighting the strength of

The Republican National Convention, which starts today, may provide some pointers for future US economic policy in the event of a Republican victory. In the UK, a series of statistics published this week

will be analysed for signs of a possible upswing in inflation and indications as to whether the Government will decide a further increase in interest rates is needed.

The Retail Price Index for July is published on Friday. The MMS consensus points to a rise of 0.1 per cent taking the annual rate to 4.8 per cent. That compares with 4.6 per cent in June.

The figures will be proceeded

by provisional money supply figures for July, released on Thursday. A large rise in bank and building society lending is expected, partly due to the rush for mortgages ahead of tax changes. The MMS consensus points to a 28bn (\$13.5bn) rise compared with

statistics for the underlying growth rate for average earnings in June, released on Thursday by the Department

of Employment, are thought likely to rise to 8.75 per cent In Japan, money supply and pholesale price index figures for July will be published on Tuesday. The money supply figures (M2 plus Certificates of Deposits) are expect to show double digit growth be paying more attention to the wholesale price index.

If the index movement continues to be downward. as expected, then markets will remain calm. However, a move upwards might worry investors that the Bank of Japan will consider raising its official discount rate.

In France, the consumer price inflation figures are expected to be published sometime this week. French money markets were stretched ek as banks sought to meet their obligatory reserve requirements. Bankers do not expect short-term interest rates to rise this week when the Bank of France holds a money market tender tomorrow. Other figures due for release

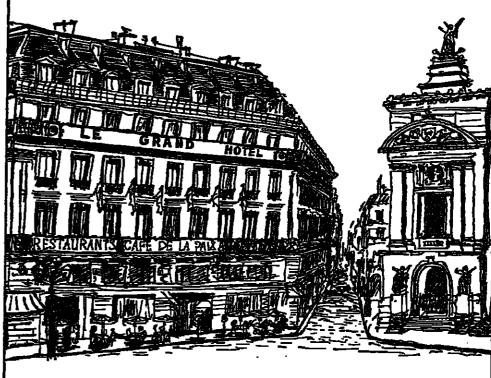
this week (with the MMS consensus in brackets) include: Today UK industrial output for June (+0.2 per cent) and retail sales for July (+0.5 per

Tuesday UK Public Sector **Borrowing Requirement** (-£300m). US capacity utilisation in industry in July (83.4 per cent) Wednesday. US housing starts and building permits

in July. Thursday Provisional estimates of UK money supply in July. UK unemployment in July (fall of 35,000, seasonally-adjusted). UK manufacturers and distributors stocks and capital expenditure by manufacturing and service industries in three months to

Friday US federal budget figures for July (\$22bp deficit).

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FINANCIAL TIMES
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INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Wall Street braces itself for more interest rate rises

BELIEVING last week's dramatic discount rate increase will prove inadequate for the task of cooling down the US economy, Wall Street is bracing itself for further increase in interest rates as increases in interest rates as the Federal Reserve tries to get a grip on inflation.

The Fed's policy-making

open market committee could decide at its meeting tomorrow that additional tightening of monetary policy was justified immediately by more signs of inflationary pressures in the

inflationary pressures in the economy.

Next to nobody, though, expects the Fed to use the sledgehammer tactic of raising its discount rate again soon. Last Tuesday's increase by half a percentage point to 6.50 per cent, the first in nearly a year, sufficiently impressed on Wall Street the Fed's resolve to fight inflation.

A wholly unexpected move, it was, however, no match for the problem. Salomon Brothers' fixed income economists said at the weekend: "Evidence of substantial third-quarter economic momentum quarter economic momentum
– generated by hefty job and
income growth and relatively
lean inventories – along with
increasingly tangible pricing
pressures suggest that further
tightening is inevitable."

The central bank will use

instead the more subtle tactic of raising the Fed funds rate at which banks lend reserves to each other.

Many economists believe the

Fed will push it up to 9 per cent or more by the end of the year from just over 8 per cent on Friday and around 7.75 per cent before the discount rate

Paul Volcker: prepared markets for change

with, for example, the yield on 30-year Treasury bonds rising to a peak of around 10 per cent

to a peak of around 10 per cent or 10.25 per cent.
This would virtually match the spike which helped trigger last October's stock market crash. Thankfully, though, many other economic and psy-chological factors are different this time so a shocking replay is militaly.

this time so a shocking replay is unlikely.

The painful adjustment to higher rates began with a joit last week when long bond prices dropped three points, their largest fall in a week so, far this year, as yields rose some 30 basis points to 9.42 per cent.

Further price falls are likely this week as more data on the robust economy are released by the Government.

utilisation will show sharp increases in July. The latter figure is likely to make the market jittery because it is rapidly approachnegative it is rapinly approaching 85 per cent, widely considered an "inflation flash point," according to Mr Philip Braverman, chief economist of Irving

Securities. These figures and others forcefully demonstrate the scale of the policy problem confronting the Fed. Mr Alan Greenspan, the Fed chairman, recently told Congress that the US economy could grow by around 2 per cent or 2.5 per cent this year without stimulating inflation.

lating inflation.

Yet data pouring in is showing an economy trundling along at an annual rate of between 3.5 per cent and 4 per cent in the third quarter.

In retrospect, the Fed has appeared complacent in recent months, believing there was evidence that the economy was about to slow down on its own accord.

Wall Street markets, perhaps hilled by the Fed's reassuring words, drifted desultorily. In the last 10 days or so, though, Fed governors and presidents of its reserve banks were suddenly shocked by con-trary indications. On a formal level was the creation of 815,000 jobs in June and July. Less formal was a barrage of anecdotal evidence from around the country of immi-

nent labour shortages.

Peoria, Illinois, for example
has swung in just three years from high unemployment to a



Alan Greenspan: every country for itself

labour searcity thanks to the textbook turnround of Caterpil-lar Tractor, its largest

employer.

Now disturbed by the economy's strength, the Fedbumped up the discount rate on Tuesday. Wall Street warmly applauded it as necessary medicine and a sign that the Fed was exerting its independence over politicians in an election year.

election year.

Given that the inflationary pressures are not great, a further steady rise in interest rates should begin to cool off the economy by the turn of the

With luck and good judg-ment, the Fed might avoid a recession and achieve instead a

"soft landing" at an non-infla- predecessor, Mr Paul Volcker,

began its quarterly refunding auctions?

More auctions are creating ones for them as well.

Many market players are now nervous about being wrong-footed again to their loss by a sudden Fed policy move. They remember wist-fully the care Mr Greenspan's

July 15, 1988

s 6 1 2 3 4 5 7 10 30 months years

"soft landing" at an non-inflationary growth rate, believes Mr David Jones, chief economist of Anbrey Lanston, primary bond dealers.

Criticism of the Fed began to surface in some quarters by the end of the week, though, after Wall Street had had a chance to reflect on recent history. Three main gripes were the Fed's earlier softly-softly policy approach, its timing and its failure to signal its intentions to the markets.

Why had not the Fed acted two business days earlier when July's shocking employment data were released rather than hours before the Treasury began its quarterly refunding

for them as well.

It remains to be seen whether this will usher in a period of friction between members of the Group of Seven only months after they expressed at the Toronto sum-

co-operation.

But perhaps the countries now have more scope to focus in a more independent fashion on their domestic concerns, Mr Jones said. "Increasingly it looks like every country for

Such an attitude would suit the Greenspan Fed which "is considerably more domesti-cally oriented than the Voicker Fed," Mr Jones added. Mr Greenspan is philosophi-cally more attuned to "keeping his tucks in a row at home and then letting market forces

then letting market forces determine the dollar."

Roderick Oram

FT/AIBD INTERNATIONAL BOND SERVICE

Most crucially, today's fig-ures for industrial production Other rates will follow suit and tomorrow's for capacity US MONEY MARKET RATES (%) US BOND PRICES AND YIELDS (%) NRI TOKYO BOND INDEX

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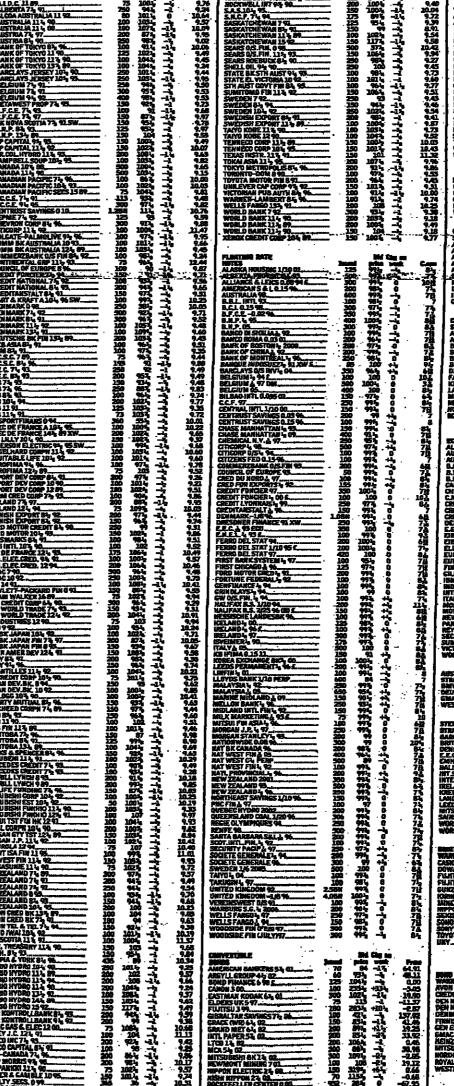


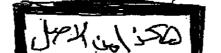
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INTERNATIONAL CAPITAL MARKETS

EUROCREDITS

Behind the scenes business in summer

THE USUAL summer torpor. descended on much of the international loans market last week, with proof of the mar-ket's calm evidenced by the unusual occurrence of Japanese bankers preparing for

Nevertheless, there is an unusual amount of corporate business going on behind the scenes in banks in London and there was activity also in Asia.

As the Industrial Finance Corporation of India com-pleted one deal last week, signing a \$100m loan with a group of banks led by Swiss Bank Corporation Investment bank. ing, state-owned Air India invited bids to arrange a \$275m loan to buy two 747-300 cargo and passenger combination air-

The airline would apparently allow banks to arrange leasing of at least one aircraft. Bids must be submitted by August

The IFCI financing was split into two equal parts, the first with a final maturity of 10 years and a grace period of four years, and the second with a seven-year maturity with a three year grace period. It carries an interest margin of 18% basis points over London interbank offered rates for the first two years and 25 basis points over Libor for the remainder.

Still in Asia. Malaysia was said to be seeking bids from banks for a \$300m, 10-year-

Rodenick Or

Bank of America has been awarded a mandate for a Y12.5hn, five-year Euroven financing, to be secured on four

_		
	EUROMAR	KET
	TURNOVER	(\$m)

	Market	-		
•	Strategicts	. Cone .	FRM	Other
USS Prev	1,517.6 897.7	143,7 362,3	482.0	8,834.2 9,027.4
Other Prev	718.5 1,069.1	193.4 1.267.8	344.7 284.0	1,017.4 1,053.2
	ry Market	·	·	
US\$. Prev	12,747.6 18,634.5	13117	7,731.7 5,105.4	6,206,9 5,624.8
Ciber Prev	14,012.0 14,445.9	1,009.9 1,918.3	2 <u>5121</u> 4,101.7	17,718.0 15,958.3
_			roder -	Yotal
Prev Other	110	9213 29	9,435.6 9,579.1	35,473.4 41,500.4
Prov	19,		915.5 1,855.0	37,356.0 40,098.3

Boeing 747 freighters, by Los Angeles-based Flying Tigers. In the UK, Davy Corporation

signed a £60m multiple option facility, of which £40m is committed, jointly arranged by Barclays de Zoete Wedd and National Westminster Bank BZW was separately said to have been awarded a mandate for a £200m, five-year financing, £100m of which is to be committed, for S&W Berisford, the commodities and financial services group:

SG Warburg arranged a £47.6m facility to finance the management buyout of York Trailers. The borrowing vehicle is Ingleby (292) which is borrowing £27.6m over seven years, £18m of which is a term loan, £4.1m a deferred consideration guarantee and £5.5m a revolving credit. It carries a 1% per cent margin, falling to 1 per cent depending on gear-ing, with a commitment fee of % per cent. Its rentals subsidiary, United Rentals, is borrowing a £20m revolving credit, with repayments beginning in year two, and carrying a 1% margin with a commitment fee

Proving deals associated with UK mortgage companies with UK mortgage companies do not always go badly, Mid-land Mondaga's syndication of a £100m facility for Mortgage Funding Corp is already up to £150m in general syndication and will be increased, Mon-tagu's deal for FMS Number 2, was raised to £107.5m from

A loan arranged by Manufac turers Hanover for Central-European International Bank, a dollar-based offshore bank established in Budapest and owned by the National Bank of Hungary and a group of inter-national banks, was raised to \$50m from \$40m.

In the commercial paper markets, Merrill Lynch International arranged a \$500m Eurocommercial paper pro-gramme for Gaz de France, the latest state-owned issuer to enter the market. Issuance is expected to start in September 1988 and Citicorp Investment Bank is the other dealer. Merrill Lynch also arranged

i \$100m ECP programme for ing and construction company.

Stephen Fidler

INTERNATIONAL BONDS

appears on course to hit some-

what of a supply crisis in the not too distant future, the mar-

ket in sterling FRNs, once dis-

missed as a cottage industry among conglomerates, is posi-

tively booming.

Cries of despair over dollar

FRN supply reached a high
pitch recently with the news

that the UK was exercising the first available call option on its

\$2.5hn floater issued in 1985

and due in 1992. Although the

move had been well anticipated, the issue was a popular and fairly liquid one and its redemption is expected to leave a discernible gap in the sover-

eign borrower sector of the

market. The announcement prompted a swift switch to sev-

eral other sovereign issues

with the benchmark \$4bn UK

FRN due 1996 - known as the

"new" issue among a handful which firmed markedly.

over their books to check the

Dealers were soon poring

Floating rate note market keep its head above water

						_	
DEBT OUTSTAN	DING IN	INTERN	ATION	AL BON	D MAR	KET (\$	bn)
	1986	1987:	Q1	02	Q3	Q4	1988 Q
Total gross new leaves	219.1	180.8	51.9	51.6	42.8	34.6	47.9
ninus scheduled repayments	23.1	35.8				9.2	12.5
ninus early recovments	36.4	36.3		8.1		11.8	9.3
Total net new issues	159.6	108.7	36.5	38.8	21.5	13.6	26.1
fiecis	59.1	104.1	91.5	-40	-02	76.8	-18.7
Total change in stocks	218.7	212.8	0.88	32.8	21.6	90.4	7.3
otal gross new leaves	49.5	12.1	23	2.1	23	54	2.8
ninus scheduled repayments	1.6						0.7
ninus early recayments	18.4		3.9	1.7			2.4
Total net new issues	29.5	-0.4	-2.2	яH	-0.8	2.7	-0.3
dus/minus valuation effects	2.2	7.1	2.3	-0.1	-0.2	5.0	-1.2
= Total change in stocks	31.7	6.7	0.1	-0.1	-1.0	7.7	-1.4
	Total gross new issues ninus scheduled repayments ninus early repayments = Total net new issues blus/minus valuation offects = Total change in stocks of which: floating rate notes lotal gross new issues ninus scheduled repayments ninus early repayments = Total net new issues stus/minus valuation effects	Total gross new issues Ininus scheduled repayments Ininus early repayments Ininus early repayments Ininus early repayments Ininus early repayments Ininus valuation Infects Ininus valuation Infects Ininus the content of th	Total gross new issues 219.1 180.8 ninus scheduled repayments 23.1 35.8 ninus early repayments 36.4 36.3 Total net new issues 159.5 108.7 http://linearchies.com/linearchies/minus valuation fifects 59.1 104.1 212.8 of which: floating rate notes fetal gross new issues 49.5 12.4 ninus scheduled repayments 1.6 2.5 ninus early repayments 18.4 10.0 Total net new issues 29.5 -0.4 sits/minus valuation effects 2.2 7.1 Total change in stocks 31.7 6.7	1986 1987; Q1	1968 1967; Q1 Q2	1966 1967; Q1 Q2 Q3	Total gross new issues 219.1 180.8 51.9 51.6 42.8 34.6 Initus scheduled repayments 23.1 35.8 6.9 6.7 13.1 9.2 Initus early repayments 36.4 36.3 8.5 8.1 7.9 11.8 = Total net new issues 159.5 108.7 36.5 38.8 21.8 13.6 initus valuation 59.1 104.1 31.5 -4.0 -0.2 76.8 = Total change in stocks 218.7 212.8 88.0 32.8 21.5 90.4 initus scheduled repayments 1.6 2.5 0.6 0.4 0.8 0.6 initus early repayments 18.4 10.0 3.9 1.7 2.3 2.1 - Total net new issues 29.5 -0.4 0.8 0.6 0.4 0.8 0.6 initus early repayments 18.4 10.0 3.9 1.7 2.3 2.1 - Total net new issues 29.5 -0.4 2.9

first available call dates on borrowers who chose to call an FRN would currently be able to refinance at much more attractive rates by issuing fixed-rate paper and subsequently swapping the proceeds into floating rate funds. Over the last few years, the growing sophistication of swaps and other behind-the-scenes financial engineering has meant that the floating rate note mar-ket is no longer the most effi-

cient place to raise funds. Sovereign borrowers with dollar FRNs which could be redeemed early in the next 12 months include Sweden, Italy, New Zealand, Ireland and Be

With no prospective new issues in sight, this drying up of supply is bound to contrib ute to a further tightening of spreads. Spreads have narrowed markedly in the last few

weeks as investors concerned about spiralling rates on the fixed-rate side of the market switched back into floaters, many for the first time since the market experienced a breakdown of liquidity and trading practices in the spring of last year.

Dealers reported brisk demand for outstanding sovereign issues, with the "new" UK FRN currently trading at around 40 basis points below the London interbank offered

According to sector specialists, the FRN market to which investors are returning differs substantially from the overcrowded and over-traded sector from which they fled. For one thing, the market has shrunk, largely through a "survival of the fittest" procedure, to a far more rational and civilised size. Around 50 or 60 issues are now genuinely liquid compared with a number in excess of 200

when the market was at its peak in 1985 and 1986. The number of market makers has also fallen by around half.

Turnover is down but is now

more balanced with more gen-uine retail participation seen. character of the business has also changed with many houses working hard on arranging deals in some of the less actively traded areas such as the second-line sovereign issuers, subordinated bank paper or perpetual issues. Although this can take time and does not generate immediate or substantial gains, it does contribute steady profit at a time when houses are becoming increasingly conscious of

In sharp contrast to this subdued and sedate modus operandi, the sterling-denominated FRN market seems to be undergoing a phase of dynamic and seemingly unstoppable

est period for some time last week as foreign investors piled into sterling floaters to take advantage of the relatively

Interest was detected from the Far East and the US while dealers also noted several German institutions selling D-Mark positions and switching into sterling FRNs, regardless of the coupon levels, largely to make currency gains. Building society paper was also in great demand, largely from UK investors as these borrowers have yet to make a substantial impression

The sector has benefited more than most from investor rates as the majority of sterling FRNs have their coupons refixed quarterly and not semi-annually as do the US dol-

An important new chunk of the sterling FRN market is the mortgage-backed sector which is gaining ground with each

Dealers said the investor base was expanding all the time as institutions and corporate treasurers become more comfortable with the concept. The extent of this acceptance was neatly illustrated last month when the Bank of England gave the TSB group the go-ahead to move part of its mortgage portfolio off balance sheet by using this technique, making TSB the first

recognised UK clearer to do so. Variable rate notes have also been hailed by some market operators as another up and coming area but most dealers are reserving their judgment on the new instruments.

By allowing the coupon to be renegotiated from one coupon period to the next, theoretically giving a more accurate reflection of market conditions and of the borrower's credit the new notes are said to offer the investor a greater degree of protection. However, this has yet to be tested as has the question of satisfactory liquid-ity in the market which has so far been dominated by Merrill' Lynch and Warburgs.

Many dealers are still cau-tiously optimistic that the tra-ditional side of the market will once again come to the fore but that will depend on a crisis in the market for interest rate and currency swaps which is still looking fairly robust despite initial fears that new capital adequacy guidelines would stunt its growth.

One senior trader said:
There is going to come a point
although I am not sure when that will be - when rais-ing billions of dollars of funds several sovereign borrowers is just not going to be feasi-ble via the swap market. Then they will be forced to come back to the floating rate note market where all the necessary machinery is already in place.

Dominique Jackson

NEW INTERNATIONAL BOND ISSUES

Borrowers US DOLLARS	Amount m.	Meturity	Av. life years	Coupon %	Price	Book runner	Offer yield	Borrowers Westpac Banking Corp	Amount m.	Maturity 1991	Av. life years 3	Coupon %	Price 101 ¹ 2	Book runner Westpac Banking Corp	Offer yield % 13.608
Mitsui Toatsu Chemicalé Nippon FireāMarine Inse Nichirel Corp. American Brandes Kawasaki Steel Int. Fin. Electricite De France	200 100 100 200 50 200 100	1992 1993 1992 2003 1993 1995	4 5 4 15 5 7	4 ¹ 2 5 4 4 ¹ 2 5 ³ 4 9 ³ 4 9 ¹ 2	100 100 100 100 101 ¹ 2 101 ⁵ 8	Nomura int. Yamaichi Int.(Eur) Yamaichi Int.(Eur) Morgan Stanley Credit Lyonnais J.P. Morgan Secs.	4,500 5,250 4,500 5,375 9,361 9,175	D-MARKS West LB Int. Lux McDonalds Corp European Coal&Steel Com. SWISS FRANCS	100 50 54	1993 1993 1993	5 5 5	5½ 5½ 5½	100 ¹ 2 100 100	West LB Girozentrale Bayerische Vereinsbk Bayerische Vereinsbk	5.633 5.250 5.500
Ketlogg Co. GANADIAN DOLLARS Kredietbank Int.Fin. Ford Motor Gredit GECC OtympinäYork 1st Can.pl Berliner Bank AG	75 100 175 150 50	1991 1990 1993 1993 1993	3 3 2 5 5	91g 101g 101g 101g 111 101g	101.07 101 ¹ 8 101 101 ³ 8 101 ³ 4 101 ⁵ 8	UBS Secs. 9.799 UBS Secs. 9.552 Chase Investment Bk 9.888 Merrill Lynch 10.665	Tachibana Shokai§ Hokuetsu Ind.Co.**§ CIBC Ringer Hut Co.**§ Yushiro Chemical Ind.**§ Tokyo Tatemono Co.**§ YEN	20 30 100 35 40 120	1993 1993 1998 1993 1993 1993	:	(12) (12) (14) 14	100 100 100 ¹ 2 (100) 100 100	Handelsbk Natwest B.della Sviz.Ital. Credit Suisse SBC UBS UBS	0.500 0.250 5.060	
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August, 1988

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INTERNATIONAL CAPITAL MARKETS

Lac seeks retrial in Hemlo gold mine row

By Our Montreal Correspondent

A SEVEN-YEAR legal battle over ownership of the rich Page Williams gold mine in the Hemlo district of Northern Ontario has taken a new twist. Lac Minerals, one of the two Canadian mining groups con-testing ownership, has applied for a new trial, saying it has

new evidence.
The Page Williams mine was awarded to Corona Corporation in March 1986 by the Ontario Supreme Court. However, the Supreme Court of Canada is scheduled to hear an appeal on October 11.

Lac says important new evi-dence has come to light and justifies it seeking a new trial. It has asked the Ontario Supreme Court to set aside the 1986 decision.

The Page Williams mine is

expected to produce 450,000 oz of gold next year and is among the richest in North America. Lac's motion for a new trial is due to be heard in Ontario Supreme Court on October 27, but the company is trying to get the hearing advanced before the Supreme Court of

Canada opens its hearing.
Prospectors Mr Donald McKinnon and Mr John Larche are credited with finding the now famous Hemlo gold camp late in 1979. Lac claims its new evidence may be inconsistent with testimony given at the original trial in 1986 by Mr

Corona described the Lac move as a "desperate, last-minute attempt to delay the workings of the legal system."
Speculation in the mining

industry had suggested the two companies might come to an out of court agreement.

Mortgage Funding

THE AAA rating assigned by Moody's Investors Service to a new issue of mortgage backed notes for Mortgage Funding Corporation, reported in the FT on Friday, is a prospective opinion, the final rating depending on how the issuer responds to any suggestions the agency may make.

Parmalat faces shake-up after Kraft negotiations

By John Wyles in Rome

MR CALISTO TANZI'S Parmalat food empire looks set for an important restructuring next month after long and difficult negotiations with Kraft, the US foods manufacturer. The precise outcome of these

is still unknown, although it has emerged during the last fortnight that Kraft has been forced to modify its original objective of a full takeover of Parmalat in favour of a more limited purchase of some of its subsidiaries.

Mr Tanzi, who has built up his L1.000bn (\$717m) a year business over the past 30 years, appears to have come under a variety of pressures, both political and industrial, to limit the extent to which another non-Italian manufacturer is allowed to establish an impor-tant bridgehead in the domestic food industry.

The issue of foreign penetration is becoming especially sensitive in the wake of the Nestlé purchase of Buitoni from Mr Carlo De Benedetti. So much so that it is beginning to influence the political discussion over the future of the state-owned SME food group, whose takeover by Mr De Benedetti was blocked three

years ago.

The parties in the governing coalition are divided about whether SME should be privatised, but all agree that it ought to be a vehicle for regrouping what is left of the Italian food industry.

The prospect of part, or all of Parmalat being sold to Kraft at

one stage appeared likely to incite a rival approach from Federconsorzi, the federation of small food manufacturers. But the organisation apparently changed its mind, impressed not least by the size

of the Parmalat debt burden of

around L500bn.

A possible joint venture between Parmalat companies and Federconsorzi cannot be ruled out, however, until Mr Tanzi makes his intentions clear. This may not be until September 3 and 5 when he has called shareholders meetings of Parmalat SpA and three other subsidiaries, Parmalat Paes-tum, Max Baker and Tetta-

manti e Figit.
Since these companies are involved in baking, fruit juices and tomato sauce manufacturing, the speculation is that they may be spun off into a new holding company, control of which would then pass to

Mr Tanzi, as a result, would keep control of his core busi-nesses, long life milk and cheeses, together with his tele-vision station, Odeon.

Offer seen for Canadian Tire

By Robert Gibbens in Montreal

A NEW chapter in the two-year contest for control of Canadian Tire (CTC), the diversified retailing group, may be com-ing. Speculation is rising of a bid potentially worth around C\$2bn (US\$1.64bn).

CTC, which was Canada's merchandising success story in the 1970s, has this year resumed its growth path after a period of struggling. It is a national franchise chain selling car parts, maintenance and repair, hardware and sports goods at highly competitive

venting three Billes family members and the store dealers from selling their voting shares expires on Friday. Alfred and David Billes, sons of the founder, want to sell

A six-month agreement pre-

their combined 40.6 per cent of the voting common shares. Their sister, Martha, wants to keep her 20.3 per cent share.

The dealers earlier tried to buy a part of the family voting stock but this was blocked by the Ontario Securities Commis sion because the terms unfairly excluded non-voting public shareholders. CTC has 85m non-voting A shares out-standing and 3.5m common voting shares.

Last February CTC's board proposed letting the two Billes brothers convert their common shares into class A shares. Then they would have sold them. Martha and the dealers would have stayed as voting shareholders while the A nonvoting shares would have been given the full vote.

rejected the plan and the Billes agreed not to sell any voting shares until August 19. CTC has sold off two unsuc-

cessful foreign ventures, reshaped policy and installed a new president. The class A stock is now trading at C\$17. up from a year's low of C\$8.50. The latest bid rumours centre on Claridge Investments, the holding company of Mr Charles Bronfman of Montreal. and associates. Mr Bronfman is

co-chairman of Seagram, the world's biggest distiller. The George Weston Group, which owns Loblaw, Canada's largest food distributor, and the restructured Canadian Pacific are also mentioned. The dark horse could be Sears Roebuck, the largest US retailer, and its Canadian affiliate.

United Engineers ahead of forecast

UNITED ENGINEERS, the once loss-making company which re-entered the Malaysian stock market early this year under the control of the ruling United Malays National Organisation of Mr Mahathir Mohamad, the Prime Minister, has reported a pre-tax profit of

22.4m ringgit (\$8.6m) for the first half of 1988, up from 5.5m ringgit a year earlier. Group turnover rose to 35.8m ringgit from 14m ringgit, writes Wong Sulong in Kuala Lumpur.

Tan Sri Radin Soenarno, UE's chairman, said pre-tax profit for the second half was

expected to be not less than when its shares were relisted on Kuala Lumpur Stock Exchange in May.

25m ringgit, giving the group a full-year profit of more than 47m ringgit. This would be more than the 32.6m ringgit profit forecast in its prospectus

Vinyls buys three PVC businesses By Our Financial Staff

European

EUROPEAN VINYLS, a joint venture between BML the Italian state energy group, and Imperial Chemical Industries

of the UK, is to buy three. European PVC businesses for an undisclosed sum, ENI said. The two parent companies have authorised European Vinyls to buy Interplastic Weis of Austria, Sweden's Davinyl and the PVC business of Weston Hyde Products of the UK.

The acquisitions will beest European Vinyls' turnover to an estimated DML4bn (\$1.5hn) this year. Last year it made a net profit of DMS0m on turnover of DM1.88bm. ENI said the acquisitions

were part of its strategy to develop European Vinyls' plas-tics business and boost its nternational presen Of the companies to be bought, Interplastic Weis had: a turnover of Sch569m (\$42.9m) last year, while Davinyl had a turnover of SKr152m

(\$23.5m), it said. European Vinyls is planning to raise its capital to F1 708m (\$333m) from Fl 360m to help finance its expansion plans.

Mitsubishi profits surge

MITSUBISHI Petrochemical, the largest Japanese petro-chemical group, has reported that unconsolidated net earnings in the first half of 1988 surged 138.7 per cent to Y9.163bn (\$68.8m) from Y3.84hn a year earlier.

Per share net earnings rose to Y21.83 from Y10.66, Pre-tax profits totalled Y24.94bn, up 145.2 per cent from Y10.17bn. Sales showed a 16.1 per cent year-on-year increase to Y157.4bn from Y185.6bn.

Mitsubishi Petrochemical ascribed the jumps in both pre-tax and net earnings to higher extraordinary profits stemming from an increase in interest payments received during the latest reporting period.

The company is planning to pay Y3 per share in interim dividends, up from the Y2.5 paid a year earlier.

Japan's Kobe signs steel accord with Venezuela

By Joseph Menn in Caracas

KOBE STEEL and CVG, a Venezuelan government development agency, have signed an agreement covering feasibility and pre-engineering studies for a \$1.3m steel complex planned for the country's heavy indus-try centre in Cindad Guayana. The complex would produce im tonnes a year of steel sheets and 1m tonnes of pre-reduced iron ore briquettes. Both products will be for export.
If preliminary studies turn

out to be favourable, the Japanese steelmaker and CVG will set up a joint venture to build and operate the new complex, to be called Comsigna. CVG controls large stateowned ventures in steel,

hydro-electric power, alumin inm and mining in the Guayana region. Kobe Steel is also investing in another project in Vene-zuela, involving the refurbish-ing of a plant formerly owned. by US Steel. The plant was designed to produce enriched from one briquettes for the steel industry, but mover worked. property.

Kobe is leasing the briquette plant, which is now owned by the Vanezuelan Government. and says it will make the facility operate efficiently and will export its output. Total investments in the refurbishment project are about \$190m.

Henley hit by interest costs

By Roderick Oram in New York

HENLEY GROUP, the California-based industrial holding company, incurred an increased loss in the second quarter with strong gains in operating profits more than offset by higher interest expenses, the amortisation of goodwill and other charges.

Interest costs were the mainculprit as Mr Michael Ding-man, Henley's chairman, tried to take over Santa Fe Southern

Pacific, the railway and natural resources group.

Last month Henley conceded defeat and sold its 16.3 per cent Santa Fe stake to Itel for \$827m and a 40 per cent stake in Bel.
Once the deal is complete. Headley's long-term debt, which
peaked at over \$1bn, will be
reduced to virtually zero.

The second-quarter net loss was \$57m or 71 cents a share, on revenues of \$640m, against

a loss of \$37m or 37 cents, on a loss of \$7/m or 37 cents, to
\$915m a year earlier.
First-half net profits were
\$46m or 55 cents, after a gain of
\$165m from the sale of the
M.W. Kellogg unit, against a
loss of \$120m or \$1.18 a year
earlier. Sales fell to \$1.27bu from \$1.78bn, reflecting the Kellogg disposal.
The group's four largest

operating subsidiaries all reported strong profit increases in the first ball.

Investors pay \$305m for Lucky's Florida stores

AMERICAN STORES has sold for \$305m the Florida division of 1305m the Florida division of Lucky Stores two months after the \$2.5bn purchase of Lucky made American the largest US supermarket chain.

The purchaser was a group of investors led by Gibbons, Caron was American the Green, van Amerongen, the New York leveraged buy-out

specialist which had competed

against American for the The division, Lucky's largest outside California, consists of 95 Kash n' Karry stores based in Tampa. In an earlier dis-posal, American sold Lucky's

Odyssey Partners, another New York buy-out firm.

The Federal Trade Commission has raised anti-trust concerns about the California market where American's Alpha Beta Stores and Lucky dominate food and drug retailing. To meet the concerns American has also agreed to sell 37 Alpha Beta and Lucky stores.

38 Avizona stores for \$75m to

Buyers have been found for 80 of them so far. After the disposals, American will own some 200 Alpha Beta and 340 Lucky stores in California.

Reduced loss at Dome Petroleum

DOME PETROLEUM, the Canadian energy group which is being taken over by Amoco Canada for C\$5.1bn, has. reported a reduced secondquarter loss of C\$34m or 10 cents a share, writes Our

The company blamed its heavy debt load for the loss, which compared with C\$46m or 24 cents a year earlier. Revenues slipped from C\$350m to C\$317m.

Union rejects Pan Am wages pact By Our New York Staff

PAN AM'S hopes of staving off

a financial collapse have diminished with the rejection of a wage freeze and changes in work practices by the Transport Workers Union. A substantial margin of the

.

46.4

union's 5,200 Pan Am mechanics, service personnel and flight despatchers voted against the pact

The pact would have been worth \$81m in labour savings to the airline in the next three

its next move. It had originally threatened to sell off many of its aircraft, routes and facilities if it did not get a 10 per cent wage cut. It later offered the wage freeze as a concilia-

With one of the highest debt loads and oldest fleets in the business, Pan Am reckons it needs \$180m in cost savings a

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NEW ISSUE

11th August, 1988

_Mr Max

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RKF steps into

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which has lost money in the which at present are supplied past two years, RKF presented by Remor, a Belgian rival and the deal as a major strategic the largest single manufacture of the context of the turer of the product in Europe. planned creation of a unified.

Mr Ian Gould, director for

Pak-a-Way cabinet heaters, which until now have been investment, and the freehold site had room for expansion, he said.

Sapragaz also brings RKF

The controlling stake was

RKF GROUP, building services tomers are located – ahead of conglomerate, has taken its the planned unification of specifirst step into continental ifications throughout the EC.

Emope with the acquisition of in 1987, Sapragaz achieved a 90 per cent holding in Saprassales of 22.5m as output fell to gaz, a Belgian-based manufacturer of celling suspended unit tributor went into liquidation heaters.

Although it is proving only achieved. Although it is paying only subsidiary, plans to order DM 700,000 (£217,000) for the immediately 1,000 additional controlling stake in a company which has lost money in the which at present are supplied by Regnor, a Belgian rival and the deal are a major strategic.

European Community market in 1992.

The purchase will lift RKF's share of the western European market for unit heaters to 10 per cent and improve continen for its larger without additional units without additional investment, and the freehold site had room for expansion, he

the advantage of familiarity with differing standards in Belgum, the Netherlands, West german company. RKF has a gium, the Netherlands, West performance-linked option to Germany, Italy and Switzer buy the remaining 10 per cent, land — where many of its held by management and the industrial and commercial cus-

FT Share Information Service

The following securities were added to the Share Information

BMSS (Buildings). Tams (Joh Fitch & Co. Design Consul-tants & Cav. Prf. ahs. (Paper) (Property).

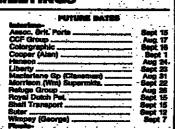
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Anglescy Mining Warrants
(Section: Mines Miscellaneous).

Pref. shs. (Buildings).
Jackson Group (Buildings).
Severfield Reeve (Buildings). Tams (John) (Industrials). Westfield International

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange, Such meetings are insufily held for the purpose of considering dividends, Official indications are not available as to whether the dividends are interims or finals and the subdividends shows below are based mainly on last vers? inmetables.

Dividend



UK COMPANY NEWS

A three wheel drive into the US

Richard Tomkins on the slowly changing fortunes of Reliant Motor

P oor Reliant Motor. Nobody seems interested in this USM-quoted company's recent return to profitability after two years of pre-tax losses, the rea-sons for its £1m rights issue, or the significance of last month's tie-up with Universal Motors of the US. Instead, the question that

perpetually craves an answer is this. Why on earth do people go on buying the company's staple product, the Reliant

Robin?

The butt of endless jokes, this extraordinary plastic three-wheeler — in fact renamed the Rialto in 1962 — continues to find a market in spite of its unprepossessing looks and relatively high cost.

First developed as the Reliant Regal in 1953, the car used to be the next step towards car ownership for the less-well-off family with motorcycle and family with motorcycle and sidecar. Its lack of a fourth wheel meant it could (and can) be driven with just a motorcycle licence.

Today, its main selling points are its low running costs and the longevity of its fibreglass body. But small production volumes do not permit economies of scale, and the saking price of £5,145 for the hatchback looks high against £4.898 for a Metro. £4,896 for a Metro.

£4,896 for a Metro.

One reason why the car still, sells is the replacement market. According to Mr Arthur Baines, a Reliant dealer at Bardon Goldstar Garages in Whitwick, Leicestershire, a strong sense of loyalty binds Reliant owners to the Robin ethos.

"It's hard to pinpoint why, but they just seem to fall in love with them," he says. "A lot of our customers give them names like Bessie or Gert."

names like Bessie or Gert." Sometimes, too, the car'sSometimes, too, the car'scuriosity value threatens to.
give it cult status — as when
the lifestyle magazine Excel
ran a tongue-in-cheek article
earlier this year suggesting
that the Robin could become
an essential yunnic apports. an essential yuppie appurte-



The Rialto – sales down from a peak 15,000 to under 2,500 a year

ers is nevertheless mature. Reliant's sales have fallen from a peak of 15,000 Robins a year in the early 1970s to less than 2,500 Rialtos a year now, and the workforce at its Tamworth, Staffordshire, factories is down from 2,500 to 350.

Reliant, however, is not just the Rialto. The company also has a tradition of sports car manufacture going back to the 1960s, when it developed the Scimitar GTE - a high-perfor-mance estate car which won fame as a favourite of Princess Anne, the Princess Royal.

That model was dropped in 1986 when Reliant decided that volumes did not justify the cost of updating it. Instead, the company launched an open two-seater sports car, the SS1, to fill the gap left by BL's discontinued MG and Triumph

sports cars. Initially, the SS1 did badly. Although its performance and handling was praised, its body styling came in for criticism. Further, Reliant — by then turning in pre-tax losses — could not afford heavy outlays

on promotion, and sales fell well short of target. Last month's deal with Univeral Motors, a New York-based importer and distributor of speialist cars, has saved the SS1 from probable extinction by providing for a body re-styling at Universal's expense and put-ting the new-look model into the North American market.

GARTMORE EUROPEAN

Investment Trust: net asset

value per 50p share fell to 347.6p (440.7p) at June 30. Net revenue declined to £109,000

(£139,000). Earnings slipped to 2.55p (3.28p) and it is proposed to raise the final dividend to

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except when the forthcoming board meetings (indicated thus ") have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

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Rights issue of 33,969,130 new ordinary shares of 5p each ("New

Ordinary Shares") at 175p per share and 67,938,261 new convertible cumulative redeemable preference shares of £1 each allotted and redeemable at £1 per share entitling holders to

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per cent of the ordinary. HYMAN, Oldham-based poly-

This should lift sports car production from 250 a year to at least 2,000 when exports to the US begin late next year. Last month's rights issue will help finance the higher produc-tion leads

Significantly, the Universal deal also gives the US company the rights and licences to the car, putting Reliant in the role of manufacturing sub-contrac-tor – though Reliant will mar-ket the vehicle in the UK and Europe under licence from Uni-

Reliant's new role under this deal reflects a fundamental change in the company, born out of the recognition that it is simply too small to compete against the industry giants in the face of escalating design and development costs.

As Mr Cyril Burton, managing director, frankly acknowledges: 7 don't see Reliant ever going back to the drawing board with a blank sheet of paper to design and develop a motor car, because I can't see us being able to afford it."

Instead, Reliant sees its future as a sub-contractor offering design, engineering and manufacturing services to the automotive industry. An example was last year's contract for the body manufacture and assembly of Ford's limited-run RS200 rally car ed-run RS200 rally car.

More recently Reliant's industrial mouldings division has won contracts to supply van roof extensions for the Ford Transit and complete

COMPANY NEWS IN BRIEF

fax. Consideration will be satis-

fied by the issue to the vendors of 4m ordinary stock units, equivalent to £1.68m.

LAC WASTE MANAGEMENT

SERVICES and Wistech have merged their respective Scot-tish interests. Each party has a

body shells for the new London taxi, Metro-Cammell Weytracts helped turn interim pre-tax losses of £29,000 into a tiny

pre-tax profit of £13,000 into a tiny pre-tax profit of £13,000 for the half year to March 1988. Reliant's shares have shot up in the wake of these devel-opments from a low of 30p (adjusted for rights) in April to 39p now. But then, it has been a volatile stock since the company was demerged onto the USM by Nash Industries (formerly J.F. Nash Securities), the quoted engineering, con-struction and packaging group.

struction and packaging group.
It is likely to remain so. The company's market value is only £3.5m, and 51 per cent of the shares are held by the family interests of Mr John Nash—the man who recently hit the headlines in a fight for control over the future direction of trol over the future direction of Nash Industries, in which he retains a 31 per cent stake. (He

The share price, too, is looking a long way ahead. The results of the drive into the US market will not become apparent until the results for the year to September 1990 are out.

Meanwhile, the company's performance will largely depend on how much work Reliant can win for its plastic mouldings subsidiary. It would like more contracts like a recent one that left the company's reputation for quirki-ness undiminished: manufacturing a consignment of riot

tion will not be referred to the

Monopolies and Mergers Com-

PRICE WATERHOUSE and the FINANCIAL TIMES CONFERENCE ORGANISATION

MARKETS

WORKSHOP

12-14 SEPTEMBER - 17-19 OCTOBER 7-9 NOVEMBER · 7-9 DECEMBER

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Kardo Lee	Michael Hempstead
Assistant Director, Treasury and Tracing Group	Assistant Orector
Baring Brothers & Co Limited	SD International Limited
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Interim Financial Highlights 1988

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	1988	1987	· ·
	HALF	HALF	UP
٠.	YEAR	YEAR	· · · · · · · · · · · · · · · · · · ·
		<i>2</i> 2222 = 7	220/

£449.1m £339.7m 32% Sales £27.8m £19.5m 42% Pre-Tax Profits

Earnings Per Share 26% 9.3p 7.4p 21%

The first helf of 1988 showed a continuation of the excellent progress being made by our core businesses would wide. We are confident that our efforts will continue to produce the excellent progress that has characterised our recent achievement.

1.45p

The British based international company with interests in automotive components, friction materials, industrial textiles and engineering products.

PO BOX 20, CLECKHEATON, WEST YORKSHIRE, BD19 6HP

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange, it does not constitute an invitation to the public to subscribe for or purchase any securities.



ncorporated in England under the Companies Acts 1948 to 1987—No. 1741945) This advertisement is issued in connection with the Placing and Open Offer by Hambros Bank Limited

of 16,458,695 Redeemable Cumulative Convertible Preference Shares of 20p each at 100p per share

The new Convertible Shares have all been conditionally placed with three overseas investors. Of those shares, 16,341,711 are first being made available for subscription by York Trust Ordinary Shareholders under the terms of the Open Offer on the basis of five new Convertible Shares for every obtain Ordinary Shares held on 15th July, 1988. The Placing and Open Offer are subject, Inter alls, to approve by the York Trust Ordinary Shareholders at an Extraordinary General Meeting of the Company to be held on 15th August, 1998. The Company also poposes to issue 18,706,801 new Ordinary Shares in connection with the proposed acquisition by the Company of Kennedy Associates, Inc., Kennedy Associates Real Estate Coursel, Inc., and Barker, Kin & Partners Limited. Following completion of the Placing and Open Offer and the Acquisitions the share capital of York Trust Group pic will be:

TOR HUR GROUP PIC WINDO:	Authorised	leaved and fully paid
Ordinary Shares of 10p each	14,199,361	7,100,028
Redeemable Convenible Preference Shares of 10p- secti	3,900	3,900
Redeemable Cumulative Convertible Preference Shares of 20p each	3,291,739	3,291,739
Deferred Shares of 10p each:	5,000	· · · · · ·

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the above-mentioned new Convertible Shares and new Ordinary Shares in the Unlisted Securities Market. It is emphasised that no application has been made for these shares to be admitted to listing.

Particulars of the Company are available through the Extel Unlisted Securities Market Service and copies may be obtained during normal business hours on any weekday (excluding Sahardays) up to and including 17th

Hambros Bank Limited, 41 Bishopegale, London EC2P 2AA.

CL-Alexanders Laing & Cruickshank, Piercy House, 7 Copthali Avenue, London EC2R 78E.

and from The Company Announcements Office, The Stock Exchange, 46 Finsbury Square, London EC2P 29T. 15th August, 1988.

US\$250,000,000 Floating Rate Subordinated Capital Notes due August 1996 CITICORPO

County NatWest Limited

Drapers Gardens

12 Throgmorton Avenue

London EC2P 2ES

the Official List.

Notice is hereby given that the Interest payable on the relevant Interest Payment Date, August 23, 1988, for the period May 14, 1988 to August 14, 1988 against Coupon No. 16, in respect of U.S.\$50,000 nominal of the Notes will be U.S.\$998.40

August 15, 1988, London By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANG**

NEW GUERNSEY Securities: Net asset value per share totalled 95p at June 30 1988, an improvement of 12.2p over the figure standing at August 20

2.5p (2.25p). The offer for Hansgross has been declared unconditional with acceptance of the largest industrial and environmental control of the largest industrial control of the largest industrial and environmental control of the largest industrial contro amounted to £13,045 (£5,434). Barnings worked through at 5p (2p). Comparisons relate to the period between the formation of the company and its financial meanward. service companies in Scotland. MERGER CLEARANCES: The cial year-end. methane foam converter and manufacturer, is acquiring Alexon Group of Ellis and Ryburn, a producer of reconstituted polyurethane foam and and Lyle of Staley Continental and Lyle of Staley Continental PILLAR MERCHANTING, a

member of the RTZ Pillar Group, has acquired Harduns rubber-based products which and by GEC of 35 per cent of operates from two sites in Hali-(Contractors' Tools) from John Mowlem for a price in excess of

WACE GROUP has acquired Alpress Holdings, producer of roll self adhesive labels, for a maximum £508,000 dependent on profits. Consideration will-be satisfied as to £250,000 cash with the balance via the issue of 78,964 new ordinaries.



BANK OF GREECE

US \$250,000,000

Floating Rate Notes due 1997 Holders of Floating Rate Notes of the above issue are hereby notified that for the interest Period from 16th August, 1988 to 16th February, 1989 the following information is relevant:

1. Rate of Interest: 91/4% per annum 2. Interest Amount payable on Interest Payment Date: USS 472.78

per USS 10,000.00 nominal or US\$ 11,819.44 per US\$ 250,000.00 nominal

Interest Payment Date: 16th February, 1989

Bank of America International Limited

This Notice, which is published by Goodman Fisider (U.K.) PLC, does not constitute an offer of securities of Ranka Hovis McDougett PLC or Goodman Fisider (U.K.) PLC or Goodman Fisider Wattie Limited and is for information only.

Notice to the holders of the outstanding £59,000,000 4¾ per cent. Convertible Bonds due 2003 ("the Bonds")

Ranks Hovis McDougall PLC

(Convertible into ordinary shares of 25p each of RHM)

Holders of the Bonds are hereby notified that Goodman Fielder (U.K.) PLC, a wholly owned subsidiary of Goodman Fielder Wattie Limited (a company incorporated in New South Wales, Australia), has made an offer to acquire the whole of the issued ordinary share capital of RHM not atready owned by Goodman Fielder Wattie Limited or its wholly owned subsidiaries at a price of 465p cash per ordinary share. As an alternative, approximately 20% of the total value of the offer will be available to accepting RHM ordinary shareholders in the form of Convertible Loan Stock of Goodman Fielder (U.K.) PLC guaranteed by, and exchangeable for ordinary shares of, Goodman

The closing price of RHM ordinary shares on The Stock Exchange in London on 11 August, 1988

Offer Documents and Listing Particulars were posted on 8th August, 1988 and the offer will remain open for acceptance until 3 p.m. on 29th August, 1988 (or such later time(s) and/or date(s) as Goodman Fleider (U.K.) PLC may decide). The offer extends to any RHM ordinary shares unconditionally allotted and issued, while the offer remains open for acceptance, upon conversion

Following the offer becoming or being declared unconditional in all respects, an appropriate offer or proposal will be made by Goodman Fielder (U.K.) PLC to the holders of the Bonds.

Goodman Fielder (U.K.) PLC Plumtree Court

London EC4A 4HT

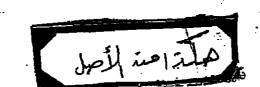
Registered No: 2105270

This Notice has been approved by Samuel Montagu & Co. Limited and S.G. Warburg & Co. Ltd. Copies of the Offer Document and Listing Particulars are available from the offices of Samuel Montagu & Co. Limited, 10 Lower Thames Street, London EC3R 6AE.

FINANCIAL TIMES STOCK INDICES													
Aug. Aug. Aug. Aug. Aug. Aug. 1988 Since Compilation 12 11 10 9 8 5 High Low High Low													
Government Secs	88.17	87.92	87.98	88.31	88.23	88.35	91.43	86.97	127.4	49.18			
Fixed Interest	97.42	97.45	97.43	97.91	97.84	97.77	98.67	94.14	105.4	50.53			
Ordinary	1484.8	1477.6	1482.1	1501.1	1514.7	1512.8	1512.8	1349.0	1926.2	49.4			
Gold Mines	189.5	188.9	190.4	195.0	196.9	200.4	312.5	195.4	734.7	43.5			
FT-Act Ali Share		957.69	960.37	971.38	978.58	978.32	978.32	870.19	1238.57	61.92			
FT-\$E 100	1843.4	1835.2	1839.9	1862.6	1876.0	1875.9	1879.3	1694.5	2443.4	986.9			

FT UNIT TRUST INFORMATION SERVICE

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green (7) 14 You may get a rise through this (5) 9 Shop with youth leader on this floor (6) 15 Conduct operation (9)	Erropean Gwith 4 3121.4 121.6 129.4 10.53 (2003). St. Lenet Lave, Loodon ECS (2017 37.4 2.3) (2018	The data included under the Authorised section of the FT Walt Trust information pages is being expanded to improve the service to readers and to conform with new legislation. INITIAL CHARGES These represent the marketing, administrative and other costs which have to be paid by new and	### SEASO ### SE
16 Displaying sensuality, creeture is starting to mate (9) 19 Model example (9) 18 Got coin in disguised state	For EBC Aure See Damenii Tron. Mogr. Sinkii Gara	L MID PRICE	Section Sect
20 Some educate their children to collect old money (5) 22 Recounts Laertes' disaster (7) (9) 19 Strike up bargain for vegetable (7) 21 A boy in race shows special	4 Merellin Crescent, Estimaren (345-970 SSA) irri Amer Gerth 5-1 (20,00 20.10 21.50) 0.556999. American V. SS 0.3 SA 0.3 6.1.66 12.249057 UK Groneth 5-1 (24,54 25.10 25.52.00 - Capital 5-1 (24,54 25.10 25.52.00 - Capital 5-1 (24,54 25.10 25.	The price at which units may be sold. CANCELLATION PROCE The maximum spread between the offer and bid prices is determined by a formula iald down by the government. In practice, unit trast managers ducts a much harrower spread. As a result, the bid price is often set well above the minimum permissible price which is called the cancellation price in the table. However the bid price might be moved to the cancellation	- 50.00 - Suri Life of Contain Unit Migra Lid (1995)14 17 aleriad - 50.00 - Suriopino, Baringsiak, Marci (15544)404 1 50.00 - UK (16780) - 54.00 - 10.00
25 Unlawful for the Italian ability (5) member to join Capone (7) 23 French river has oil floating about (5)	International	cancellation price in the table. However the bid price might be moved to the cancellation price in chromostances in which there is a large excess of setters of units over buyers. The time shows alongside the fund manager's mane is the time at which the unit trusts' daily dealing prices are normally set unless another time is indicated by the symbol alongside the individual unit trust rame. The symbols are as follows: \$\phi\$ - 0001 to \$1100 hours; \$\phi\$ - 1101 to \$1400 hours; \$\phi\$ - 1700 hours; \$\phi\$ - 1701 to midnight.	yeal Banch of Canada Fands (1590)F . Son Life Trust Magnet Ltd (1200)H Cana Victoria St, Landon EDV 40E 01-499 8578 181, Canada St, Landon EDM SAD Circui Manageri Linting Circui Manageri Linting March Particle 3419 5814 621812154121
their way" (Gray) (9) 28 A religious article relating to bees (5) 26 Smallest student gets direc-		individual unit trust name. The symbols are as follows: ψ = 0001 to 1100 hours; φ = 1101 to 1400 hours; φ = 1401 to 1700 hours; φ = 1701 to midnight. HSTORE PRICING The letter H denotes that prices are set on a historic basis. This means that, unless there has been an intervening portfolio revaluation, investors can normally buy and sell units today at the prices appearing in the newspaper which have been set on the basis of yesterday's asset	and manners
29 Notice part if it involves tion (5) embellishment (14) DOWN The solution to last Saturday's	Eagle SCRF UPR Mings List (1,000)** Ball Read Detections GLS 71.0 0242 221311 September 12.0 1.600 9000 UK Balanced bec	the prices appearing in the newspaper which have been set on the basis of yesterday's asset where. FORWARD PRICING The letter F denotes: that griess are set on a forward basis so that investors can be given to be defined and a proper of the appearance of the second cert. The nation a monthly to be defined to be a proper or a place of the proper or	Solution
wine (3) 3 Refuse a stew that's been concocted (5) 2 Recuss has time to make prize puzzle will be published with names of winners on Saturday August 27.	UK GIR & F Acc 345.07 65.07m 66.41 /7.60 4034 Income Frest	The letter F denotes that prices are set on a forward basis so that investors can be given no definite price in advance of the purchase or sale being carried out. The prices appearing in the newspaper show the prices at which deals were carried out last Friday. Other explanatory notes are contained in the last column of the FT Unit Trust information pages.	3 3-3 3-3 3-3 3-3 3-3 3-3 3-3 3-3 3-3 3



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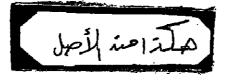
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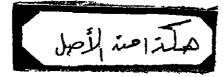


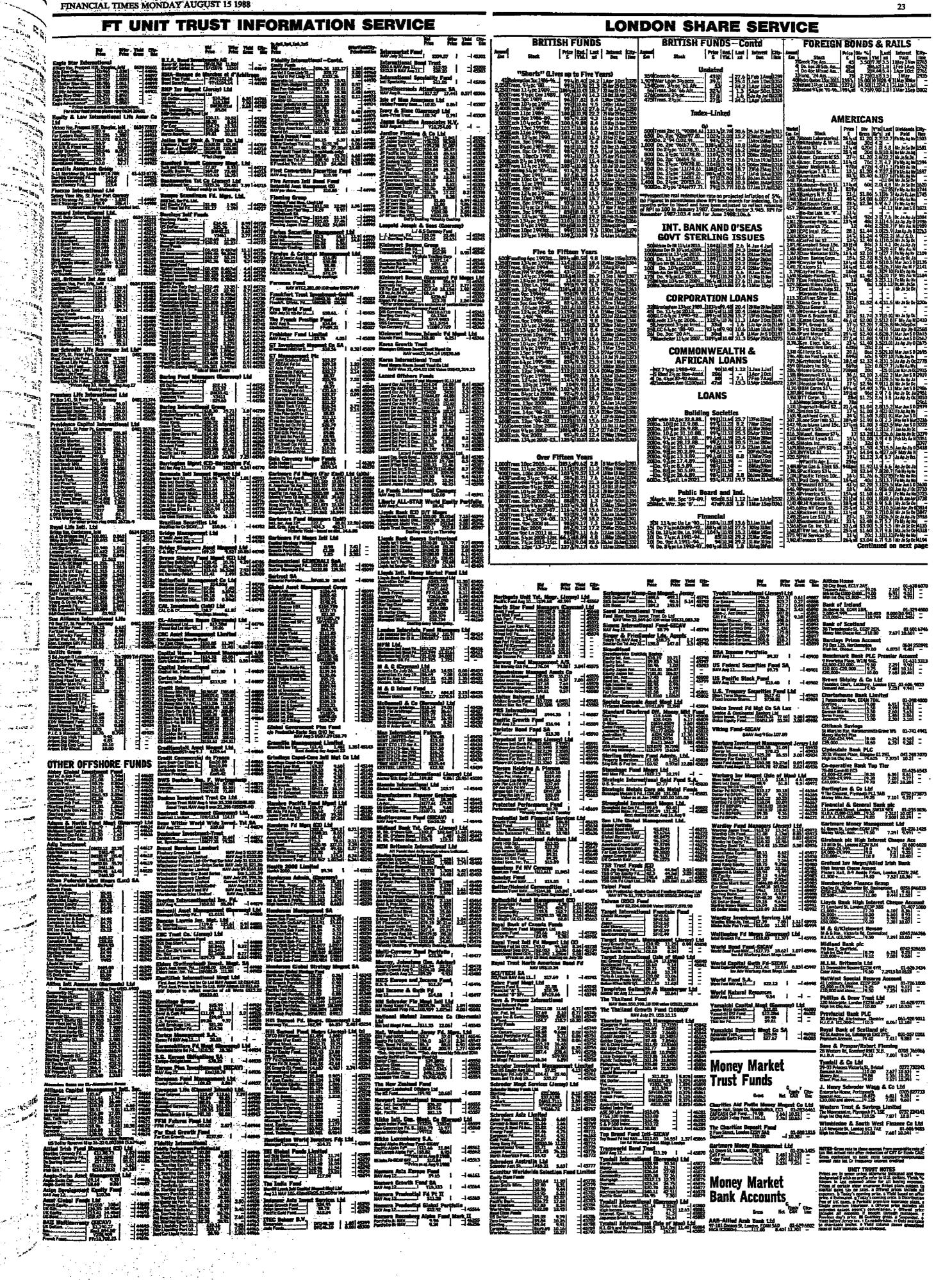
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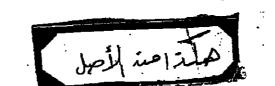


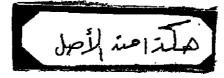


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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

London looks to UK bank lending after US trade data

THIS WEEK should contain plenty of news to keep dealers on their toes, adding to the events of last week, and possibly providing further evidence on whether there are economic problems ahead for the US and

Last week was expected to be dull, but despite the usual holiday season lethargy, managed to create quite a stir, as interest rates climbed and the spectre of inflation reared its

US trade figures for June will be published tomorrow, and there are several UK economic statistics this week, including July money supply and bank lending on Thursday.

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£ IN NEW YORK

STERLING INDEX

Forecasts for the US trade deficit range between \$10bn and \$12bn, compared with \$10.9bn in May. A figure below \$11.5bn will probably be regarded as reasonably good, and may be regarded as another excuse to buy the dol-

lar.
The US currency stalled around DM1.92 last week, and retreated back to DM1.88, but this was largely a technical reaction, after a long period when the dollar has advanced at the expense of the D-Mark.

The main worry in the mar-ket is that the US trade figures will steadily worsen in the lat-ter part of the year, and it looks to be a question of

whether the dollar will breach DM2.00 in the next month or so, before beginning on another downward course?

Once the US trade news is out of the way, attention in London will turn to the UK money supply and bank lend-ing figures.

The main area of concern is bank lending, amid fears that July lending by banks and building societies (M4), will exceed the record set in June

The cut off for mortgage related double tax relief on single homes was the beginning of August, and this probably swelled lending in July.

EMS EUROPEAN CURRENCY UNIT RATES

Proud owners of "F" regis-tration vehicles may have also added to the amount of lending during last month.

A figure in line with June is likely to be greeted with some relief in the City. Last week's surprising rise in UK bank base rates led to suggestions that the authorities already had a good idea how the figures would turn out, and did not not like what they saw. not not like what they saw.

Stockbroker Phillips & Drew has revised its forecast of M4 lending up to £8bn from £7bn, but this is still on the low side. James Capel agrees with this figure, but Nomura Research Institute goes for £8.5bn.

ANZ Merchant Bank, Chase Manhattan Gilts, and Klein-wort Grieveson Research, expect £9bn, while Morgan Grenfell, and Warburg Securi-ties forecast £9.5bn. ties forecast £9.5bn.

July unemployment figures will also be announced on Thursday. The market will look at the level of average earnings, for any sign of inflationary pressure.

There is a division of opinion in the City on whether the year-on-year average rise will remain at 8.5 p.c., or rise to 8.75 p.c.

Friday's UK retail prices index for July is also likely to

attract more attention than in the recent past, because of fears about inflation. The monthly rise is expected to be 0.1 p.c. or 0.2 p.c., taking the annual rate of inflation up to 4.8 p.c. or 4.9 p.c., from 4.6

Higher mortgage rates are expected to push year-on-year inflation through 5 p.c. in

inflation through 5 p.c. in August, with 6 p.c. seen as a possible peak this year.

Apart from the trade news, events claiming attention in the US this week will be the Republican Convention, beginning in New Orleans today, and tomorrow's meeting of the Federal Open Market Committee.

JAPANESE YEN (BIND Y12.5m \$ per Y100

BASE LENDING RATES

Cootts & Co ...

Dancas Lawrie ..

Exeter Trust Ltd

Financial & Gen. Sec First National Bank Pic. • Robert Fleming & Co. ...

Grisnes Makes
HFC Bask pit
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Hongkong & Shangh ...

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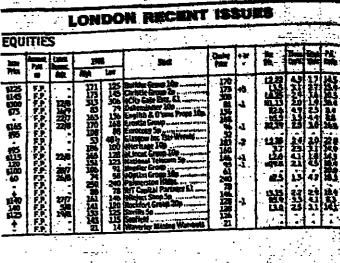
Meghnaj Bank ...

Horthern Bank Ltd Horsich Ges. Trust PREVAThorizen Limited .

Provincial Bank PLC.... R. Raphael & Sons Roxburghe G'rasker Royal Bk of Souland

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123.61 141.77 134.65 136.54 108.16 149.61 135.23 134.36 135.45 135.45

115.28 | 192.98 | 113.37 | 135.66

whereast is british rectaint Banking & Securities Houses Association. * 7 day deposits 4.38% Saverise 7.16%. Top Ther-10,000 + instant access 9.9% & Mortgage base rate. § Demand deposit 6%. Mortgage 10.875% - 11.25% A-Ask . B-Bid C-Caři P-Pat

MONEY MARKETS Bundesbank could face difficulties

BANK OF ENGLAND TREASURY BILL TENDER

WEEKLY CHANGE IN WORLD INTEREST RATES

Aug.12 Aug.5

Aug 12

4.15625

雉

+0.1250

rates last week could cause problems in West Germany, where the Bundesbank may soon be forced into another round of rate increases. Day-to-day funds in Frank-

furt have reached 5 p.c., in line with the Lombard emergency borrowing rate. Last week's securities repurchase agreement rate, set at the Bundesbank's tender, was an unchanged 4.25 p.c. There should be no need for another pact this week, because there is no expiring agreement, but there is strong speculation that

another tender.

Last week's allocation of funds was insufficient, when Last week's allocation of funds was insufficient, when Last from the technical

DK clearing bank base leading rate 11 per cent from August 9

set against the expiring agreement, and money being sucked from the banking system by Bundesbank intervention on

the foreign exchang The problem of intervention eased towards the end of the week as the D-Mark recovered. but if tomorrow's US trade figthe Bundesbank will announce ures provide encouragement FT LONDON INTERBANK FIXING

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ghtening of credit caused by is, the Bundesbank may be ore than happy to supply nother securities repurchase greement, in order to signal gher interest rates, and ease	the weekend that in his opinion a rise to 4.50 p.c. in the repurchase rate is out of the question, but some market observers believe the rate could go as high as 4.75 p.c.
MONEY	RATES
EW YORK	Treasury Bills and Bonds

Two month 6.74 Four year 8.73												
Atop 12	Chemight.	Case Month	Two Mostlis	Tiste Montis	Six Months	Loenbard Intervention						
Paris	4,85-5,05 7%-7%	5.ID-5.25 714-73 314-31 51-51 4.15425	5,20-5,35 7,4-7,5	5,30-5,45	5,50-5,70 79-84	5.00 6.75						
Zorich	16.12	34-35		9.4								
Amsterdam	54.54	24:23	- 1	54-58	• 1	- i						
MBan	3.96875 30-101 ₂	102-11	1	11-11-5	: I	: 1						
Brussels	475	77.7	: 1	72.72	: l	: 1						
Dublis,	71-71	74.75	71-73	强强(8-84	. 1						
	_ ` `			1	1	i						
LONDON MONEY RATES												
Aug.12	Overnight	7 days solice	One Month	Three Months	Six Months	Aces.						
Interbank Offer	1012	10%	7013	Ht.	114	114						
Interbank Bid	2	93	102	114	1114	ᆲ						
Sterling CDs		104	102] "I	Ti.	<u>ਸ</u>						
Local Authority Deps. Local Authority Boods	94	1 104	103	1 1114	214							
Discount Mikt Deps	95	104	103	10%	111	11%						
Company Deposits		104	167	1 177	114	ايتدا						
Finance House Denusit		1 :	101	₩.	117							
Treasury Bills (Boy)		1 -	10.2	l 10%								
Bank Bilk (Bov)	_	1 -	104	104	104	1 . 1						
Fine Trade Bills (Buy)		J -	1 117	1 116	1	l - I						
Dollar CDs	.l -	l -	8,25-8,20	8.55 8.50	8.90 8.85	9.20-9.05						
SDR Linked Dep Offer		i -	74	1 /6	I 7%	I 73. I						
SDR Linked Dep Bld		١ -	6#4	74	72	ł 7% I						
ECU Linked Dep Offer		! -	. <u>7</u> 4	25	7%	. 8 1						
ECU Linked Dep Bld	•	<u> </u>	74	712	74	74						
Treasury Bills (sell); one-month 10 2, per cent; three months 10% per cent; Bank Bills (sell); one-month 10 2, per cent; three months 10% per cent; Treasury Bills; Aureage tender rate of discount 10.6781 p.c. ECED First Rate Starfing Export Finance. Make up day July 97 1988. Agreed rates for period August 24,1988 to September 25, 1988, Scheme I: 11.49 p.c., Schemest II & III: 11.86 p.c. Reference rate for period July 1,1986 to 1992, 1988, Scheme IV III. 10.511 p.c. Local Authority and Fisance Houses seven days' solite, others seven days' fixed.												
11 & 11: 11 % a - 0		TOO ID SEPT	क्रमण्डास्य , ई Tubu 1 1988	700, 300m	* 1: TT'43 b	.c., Scooled (
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912 per cent; nine-twe	ve months 9	p per cent:	Under £100	.000 7 per	Cent from J	nlv.5.1988 .						
Denoche withdraws &	w courts K man					~~~~ ,						

REGIONAL MARKETS		FRID	AY AUGUST :	12 1988	THURS	DAY AUGUST	DOLLAR II			
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1988 High	1988 Low
Australia (87) Australia (87) Austria (16) Belgium (63) Canada (128) Denmark (29) Fioland (26) France (129) West Germany (100) Hong Kong (46) Ireland (18) Ireland (20) Ireland (20) Ireland (20) Ireland (20) Ireland (20) Ireland (38) Irelan	86.13 111.42 119.49 121.64 126.21 89.88 74.19 105.94 130.25 71.25 71.46.60 102.98 79.58 117.27 130.20 111.49 114.57 113.66 77.22	\$\$\$\$47597733245125517554221 \$##\$\$\$\$#\$\$\$\$\$\\\\\\\\\\\\\\\\\\\\\\\\\	127.98 74.432 103.16 103.16 107.70 64.158 112.60 101.16 112.60 101.35 66.38 112.55 66.75 9	122.68 84.26 109.77 105.56 119.20 118.00 90.02 72.52 106.12 128.56 74.52 137.87 152.17 366.74 99.79 63.26 109.55 122.34 88.62 136.82 75.39 114.30 107.12	3.61 2.47 3.18 2.44 13.61 2.55 3.71 2.55 2.41 1.48 5.83 2.71 3.62 2.47 4.78 3.62 2.47 4.70	147.27 84,89 109.81 119.03 120.81 125.65 89.06 72.94 105.59 129.86 70.01 163.25 150.07 148.30 101.80 80.01 116.64 130.04 110.72 145.84 112.10 76.32	128.32 73.97 95.68 103.71 105.26 109.48 77.60 63.55 92.01 113.15 61.01 142.25 130.76 129.22 86.70 69.72 101.63 113.31 96.48 127.08 97.68 97.68	122.19 83.70 109.14 105.50 119.45 118.29 89.93 72.05 105.78 129.50 73.61 138.12 153.16 371.00 92.64 63.48 109.47 122.40 88.82 137.72 107.91 75.23 113.80	150.71 98.18 139.89 128.91 132.72 139.52 80.79 111.86 144.25 81.74 177.27 154.17 180.07 110.66 84.05 132.23 135.89 139.07 164.47 125.50 86.75 141.18	91.16 83.77 107.00 111.42 108.76 76.7.78 84.90 104.66 62.99 133.61 107.82 90.07 95.22 64.42 97.99 130.77 96.52 96.92 130.77 96.92 130.77 96.92 130.77
Europe (1.014) Pacific Basin (671) Euro-Pacific (1.685) North America (7.08) Europe Ex. UK (689) Pacific Ex. US (1.886) World Ex. US (1.886) World Ex. US (21.41) World Ex. So. Af. (24.06) World Ex. Japan (2010)	104.38 160.96 138.34 107.77 87.13 125.99 137.42 125.07 125.78	+1.3 +0.4 +0.7 -0.1 +1.3 +0.4 +0.6 +0.3 +0.4 +0.4	90.23 139.15 119.59 93.16 75.33 108.92 118.80 108.12 108.73 92.83	96.80 195.93 120.33 107.04 85.91 111.64 119.62 115.37 115.44 103.71	3.76 0.73 1.65 3.67 3.16 3.88 1.72 2.14 2.34 3.72	107.22 103.05 160.36 137.44 107.84 85.99 125.55 136.55 124.67 125.27 106.93	93.42 89.79 139.73 119.76 93.97 74.93 109.40 118.98 108.63 109.15 93.17	96,41 136,14 120,32 107,13 85,60 111,33 119,61 115,45 115,46 103,61	112,47 110,82 172,26 147,53 113,29 92,99 128,27 146,49 131,77 132,39	99.19 97.01 130.81 120.36 99.78 80.27 87.51 120.26 111.77 113.26

FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood: Mackenzle & Co.

Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Base values; Dec 31, 1986 - 100; Finland: Dec 31, 1987 - 115,037 (US \$ Index), 90,791 (Pound Starling) and 94,94 (Local). Copyright, The Finlancial Three, Goldman, Sachs & Co., Wood Machenzie & Co., Ltd.1987 Copyright, The Financial Times, Goldston, Sacts & Co., Woo CONSTITUENT CHANGES : Deletions ; Elders Res, (Amitralia), NZFP (Australia),

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POUND SPOT- FORWARD AGAINST THE POUND **CURRENCY RATES** DOLLAR SPOT- FORWARD AGAINST THE DOLLAR **CURRENCY MOVEMENTS** OTHER CURRENCIES

FORWARD RATES **AGAINST STERLING**

EURO-CURRENCY INTEREST RATES

EXCHANGE CROSS RATES 2.092 1.220 0.532 7.512 0.837 11.83 1,129 15.94 0.649 9.163 Î4.13

3.324 1.348 0.275 0.418 0.477 0.777 0.886 1.348 62.72 95.40 3.008 4.576 0.742 1.128 0.575 0.874 Î.521 0.478 1.478 0.820 2.535 1.542 4.767 5.234 16.19 1.291 3.991 1991 1975 Yes per 1,000: French Fr. per 10: Lira per 1,000: Belgian Fr. per 100.

CURRENCY FUTURES

Estimated volume total, Calls & Pois 20 Previous day's open lot. Calls 873 Pois 988

Estimated Volume 13122 (15061) Previous day's open left, 44877 (43666)

CHICAGO

Adam & Company

AAB - Allied Arab Bk

Allied Irish Bank

Allied Irish Bank

Henry Anshather

ANZ Banking Group

Associates Cap Carp

Associates Cap Corp
Associates Cap Corp
B & C Werthant Bank ...
Banco de Bilboo
Bank Happellim ...
Bank Lessei (UK)
Bank Creft & Cornes ...
Bank of Verband ...
Bank of Verband ...

Barque Beige Ltd Barolays Bank Benchmark Bank PLC ...

Berliner Bask AG Brit Bk of Mid East...

LIFFE-STENLING \$25,000 \$ per £

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5.66

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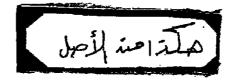
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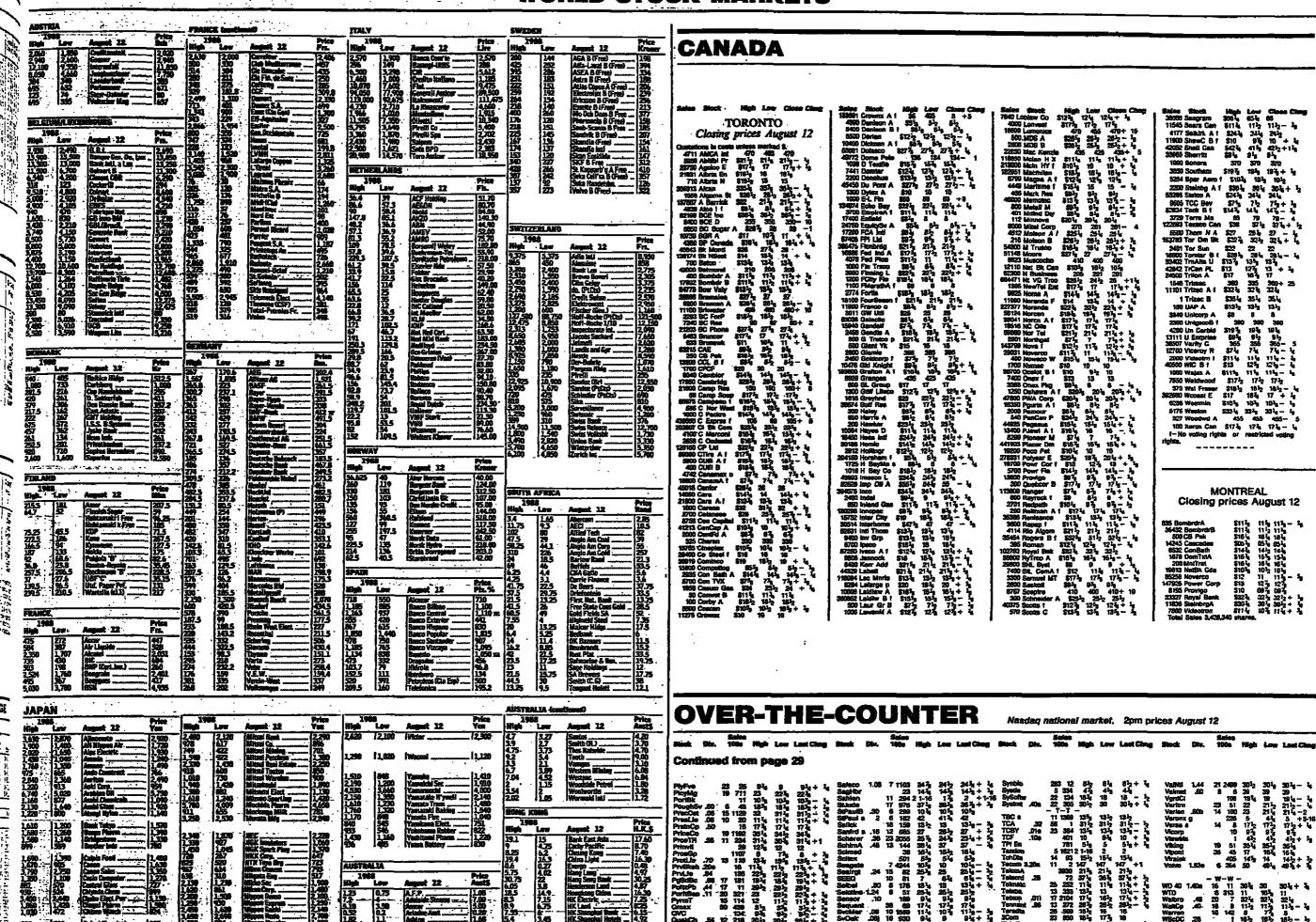
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EXCHANGE

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WORLD STOCK MARKETS



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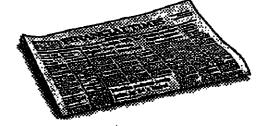
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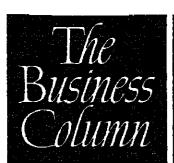
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Stoking up the debate on brands

wenty years ago a strapped-for-cash Swed-ish engineering group sold the US rights to one of its better-known brand names to a cumbersome US conglomerate. The consideration was reportedly modest, but given the condition of Electrolux at the time, crucial.

Both companies have since ospered. Electrolux is now the biggest appliance maker in the world and Sara Lee, called Consolidated Foods at the time of the deal, is among the cream of North American food

Last year Sara Lee decided that TV dinners and a vacuum cleaner business no longer belonged together and sold its extremely profitable Electrolux operation to a management team. But canny John Bryan, Sara Lee's president, hung on to the Electrolux brand name.

The Swedes tried vainly to buy it back. And there things stand: Bryan with a good hand and steady royalties, while Anders Scharp of Electrolux wonders how he can implement his programme of mak-ing a global brand of Electrolux while the name is held hostage in one of his main tar-

Should the Cadbury chocolate business remain independent long enough to fulfil its new ambitions in the Euro-pean chocolate market (already overrun by Nestlé, Mars, Ferrero and Jacobs Suchard) it could find itself, like the Swedes, rueing this month's deal in which it surrendered its US business to

Contrast this move with Nestlé, which, following the \$3bn purchase of Carnation three years ago, is spending extra millions on buying back the licenses and manufactur ing and marketing rights which had been sold or leased off around the world. "In today's global environment it is crucial that you have absolute control over your brands," says Nestlė.

This raises interesting questions over the Swiss group's ing to its latest acquisition, Rowntree, which are run in the US from the same Hershey stable as Cadbury's.

In the longer term, Cadbu-ry's tactical switch could come to be viewed as expediency, even profligacy.

So, too, could the recent announcement from the West German sports goods com-pany, Puma, that it had sacked its walking billboards Boris Becker and Diego Maradona.

Puma has lost more than £20m in the past two years and in those same two years Becker has failed to win back his Wimbledon title.

Becker and Maradona are unlikely to have trouble finding other sponsors. But where will Puma, in an industry in which brand differentiation and the maintenance of mar-gin premiums depend largely upon personality promotion, find adequate, affordable substitutes? Retrenchment is one thing, digging one's own grave quite another.

These latest moves should help fuel the debate over brands for some time to come. It will certainly not die down as branded goods companies jockey for takeovers and the concepts of a unified European, and even a global, market-place start to gel.

Reckitt and Colman may have shelved its plan to include the value of brands such as Harpic and Steradent in its balance sheet, but GrandMet and others are still assessing similar projects. If a company of any substance does follow this track, others will probably follow.

Imperial Tobacco and United Biscuits may also have started a trend recently when each of them discontinued about 20 lesser names, the better to tend their better-known brands. Bulwark Cut Plug and Country Cookies are no more.

Meanwhile, the world awaits conclusions. All that has emerged so far is that attrac-tive brands command attractive prices. In today's confused conditions it is doubtful whether any company can arrive at a proper valuation of its brands. All that matters in the end is that the aggressors pitch a price which is "right" for shareholders in the target. It is impossible to say whether it is equally "right" for the shareholders of the buying

THE MONDAY INTERVIEW

Business Statesman of the Troubles

Kieran Cooke meets John Hume, leader of Northern Ireland's SDLP

FOR A MAN who has lived in the midst of one of Northern Ireland's worst trouble spots over the last 20 years, John Hume is a remarkably relaxed

His home in the heart of Londonderry's Bogside has been attacked nine times in the past five years. Last year, a group described by him as "headbangers" threw fire-bombs. Two cars have been burnt out. Yet, unlike other Northern Ireland politicians, Mr Hume has no bodyguard, nor does he carry a gun. "It would be wrong to be armed and at the same time be preaching non-violence. Any policeman that was guarding me would be murdered. I'm not worth that."

The last months have seen a particularly gruesome cata-logue of murder and mayhem in Northern Ireland, including the bombing at Enniskillen in which 11 civilians were killed. In March, after the murder of two off-duty British soldiers at an IRA funeral, television pic-tures of the killing were

flashed around the world. Yet despite the rising death toll, John Hume is more opti-mistic than ever about Northern Ireland's future. The 1985 Anglo-Irish agreement between the London and Dublin Gov-ernments is fundamental to a new climate of change in the province, he says.
"The agreement has made

people sit up and face reality. It is the most significant devel-opment since 1920 (when the British set up a separate Par-liament in Belfast). To Union-ists it signifies that the ascendancy and their control over all aspects of the North's affairs is finally over. To Nationalists, both north and south of the Irish border, it brings home the message that if Irish unity is to be estab-lished, the Unionists have to be

The Agreement has also acted as a vital safety valve. "This year we've had the Stalker business, the events in Gibraltar, the cemetery shootings - a series of incidents which in the past would have led to riots. The level of street activity is nothing like 10 years ago. Instead, people are now standing back and What will Dublin do? What will London do?"

Mr Hume has been called the statesman of Northern

Ireland's Troubles. "I believe there is now a deep feeling on both sides of the community that the problems be settled. The accommodation of differ-ence is the only basis for future peace and stability in

Central to a solution is the relationship between the Unionists and the rest of Ireland. The Unionists have to talk to Dublin. If they did that it would all be over. It's so

Mr Hume has been called naive and branded a political opportunist. But many would admit that he has emerged from 20 years of "the Troubles" as Northern Ireland's premier politician.

PERSONAL FILE

1937 Born Londonderry. Education: St Patrick's College, 1960 Joint founder Derry Credit Union 1967 Joint founder, Derry Housing Association 1968 Vice Chairman, Derry Citizens Action Committe 1969 Elected as independent for Foyle constituency to Stormont Assembly 1970 Founder member SDLP 1973 Elected Deputy Leader

1979 Elected to European Parliament 1979 Elected leader SDLP 1983 Elected Westminster MP

Mr Hume is a Catholic with a small "c", emmeshed in the political and social fabric of his native Londonderry. But he also has an international per-spective. "The Irish are too incestuous, too inward looking. We cannot remain just sitting here contemplating our navels. The world is passing us by."

Mr Hume is one of Britain's best known MPs abroad. Since the late 1960s he has built up strong contacts with politi-cians in the US. At the recent Democratic Convention in Atlanta he could be seen making introductions for his less worldly Westminster colfriend of Mr Dukakis. A former French teacher and a Franco-

finished a series on Northern Ireland for French television. Elected to the European Parliament in 1979, Mr Hume became one of its most active members. He feels the Single European Market in 1992 will have a dramatic impact on Ireland, both north and south. "Everything will change. What about the border then? There will have to be harmonisation of both parts of the island. So many of the divisions will have to go. Full integration into Europe will inevitably broaden and dilute the the Northern Ireland problem."

Mr Hume remains the quintessential Irish politician. He revels in a chat and "the crack" (a joke or story, usually of considerable duration). He enjoys a drink. His family is central to his life. His wife Pat runs his office in Londonderry and organises what on the surface appears to be the rather disorganised life of her hus-

John Hume is the oldest of seven children, born in the poor north side of poor north side of Londonderry, or Derry as the city is always referred to by Catholics. "My father was unemployed for 20 years. We were four to a room." One branch of the family had been Presbyterians immigrants from

He started life by training for the priesthood but then turned to teaching. His first foray into the public arena came in the early 1960s when came in the early 1960s when he helped found the first branch in Northern Ireland of the Credit Union, a co-operative bank which pooled funds to help people with daily needs, particularly over housing. "In Derry we only had a start up capital of 25. Now the Credit Union has branches throughout northern and throughout northern and alone has 12,000 members and savings of £5m. The bank is in the heart of the Bogside yet has never been touched by the

in the mid-1960s Mr Hume set up a firm which smoked and marketed salmon from Lough Foyle near Londonderry. Mr Hume still boasts that the salmon waters French teacher and a Franco-phile, Mr Hume is a familiar pean MPs at a Brussels ban-figure in France and has just



'It would be wrong to be armed and at the same time preach non-violence'

Northern Ireland salmon on the table.

Londonderry was the setting

for the start of the present "Troubles" in Northern Ireland Civil Rights marches Ireland. Civil Rights marches in the late 1960s, inspired in part by similar events in the US, eventually led to serious confrontations with the authorities. Catholics vented their anger about job and housing discrimination. Elected to the Northern Ireland Assembly in 1969 and a founder member of the Social, Democratic and Labour Party in 1970. John Labour Party in 1970, John Hume was at the forefront of events which quickly took on national and international dimensions. He narrowly escaped death

at a demonstration in at a demonstration in Londonderry in 1971. A year later he tried to calm people after the events of "Bloody Sunday" when 13 of his constituents were shot dead by British paratroopers. Despite all the killings of the last 20 years, Mr Hume feels there have been many positive achievements. "Derry would not be recog-Derry would not be recognised compared to 20 years ago. The housing situation has been transformed. The old

political gerrymandering, used by the Unionists to cling to power, is gone. The one thing that is still there is unemploy-ment." Londonderry, which is 70 per cent Catholic, has an unemployment rate of 30 per cent. In parts of the Bogside more than 50 per cent are out

of work.

Mr Hume's constituency has the highest unemployment rate in the UK. "Violence has done tremendous damage on both sides of the border. We calculate that it has cost the two economies £11bn. In Northern Ireland alone 39,000 jobs have been lost." heen lost."

Mr Hume, as leader of SDLP, has been bitterly criticised, particularly by Unionist politi-

cians, for his recent talks with Sinn Fein, the IRA's political wing. "The talks will continue. We cannot just remain in the trenches. I want to exhaust all possibilities. We are not engaged in negotiations with them about ceasefires or any thing else, only discussions."

Mr Hume feels the IRA are symptomatic of an Irish inability to come to terms with the past. "We have been handed down the simplicities of the

past, among them the idea of dying for Ireland, not living for it. That's translated very quickly into killing for Ireland. The IRA are theologians, not rolliticians. They see thempoliticians. They see them-selves as keepers of the Holy Grail of Irish freedom. I say to them that when you start kill-ing people you kill your coun-try. If the IRA continues its campaign it will go down in history as the group that made Irish unity impossible."

More than 50 per cent of those killed in Northern Ireland in the past 20 years have been civilians, says Mr Hume. Of those, more than 60 per cent were Catholics. "The real victims of violence are our own people. Sinn Fein and the IRA say the British troops must leave. That is the road to chaos. I say that the people of Ireland must be united first. Then anything is possible." The Unionists, says Mr

Hume, have never effectively stated their case. "They do have a very definite case. Yet they have never articulated it properly. They have always chung to the status quo and, up to the Anglo-Irish agreeme

Unionist intransigence. It was like the old Unionist slogan: To hell with the future, long live the past. May God in his mercy be kind to Belfast." While Mr. Hume has often been deeply critical of Mrs Thatcher policies in Northern freland, particularly over the

hunger strikes in the early 1980s, he feels only a strong Conservative Prime Minister could have gone ahead with the Anglo-Irish Agreement "She was able to keep he own troops in order. If the Tories had been in opposition they would never have allowed such an accommodation to take place." Mr Hume is very

fond of the word accommoda-tion. He also uses the phrase

"a healing process" a great

"Both sides in Ireland have to recognise the differences that exist and come to terms with them," he says. "Unity in diversity is the key to the whole Irish question. It will take time We are in for a large take time. We are in for a long, slow plod, not any fancy packages or supposed miracle solu-tions. Northern Ireland is not

E. 2 1921.)

More haste and speed

any distance in time from the moment of a disputed event until its resolution, by whatever may be the appropriate legal process, is likely to leave a stain on the quality of justice ultimately adminis-

Administrators of court Administrators of court systems – be they judges or civil servants – are always alert to avoid the perennial charge of the law's delays. They cautiously hasten cases on their way to a just conclu-sion, ever conscious of the need to safeguard the rights and interests of the parties both against over-hasty proce-dures or the delaying tactics of one or other of the parties. A rush to judgment is as much an evil as delayed justice.

Delays in the legal process are, however, not just those that emanate from the creakthat emanate from the creaking of the rusted hinges of judicial administration. They happen at the extremities of the legal process, for which court administrators cannot, or ought not to be blamed.

Two aspects of such delayed justice were publicly exposed last week: one concerned the desire to bring offenders to court almost instantaneously with their offences: the other

with their offences; the other concerned the High Court judge who has deferred the

delivery of a judgment for an inordinate length of time.

The Home Secretary has issued guidelines to magistrates to dispense speedy justice to these who have convertitice to those who have commit-ted public order offences. The urge is to get courts to deal with culprits engaged in hoo-liganism, vandalism, and drunkenness within days, rather than weeks or even months, of their crime.

Mr Hurd thinks that the

quickening of the judicial process can have an added deterrent effect on re-offending and, at the same time, will demon-strate to like-minded potential offenders that "this sort of behaviour is not to be toler-

The civil libertles lobby has countered the proposal for swift justice by pointing to the company.

danger of miscarriages of justice. Their protestation is not just an automatic, predictable



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response. Public order offences, which by definition often involve large numbers of individuals engaged in joint and common action, are the most notorious for producing wrong identification.

The ability to single out those who are actively partici-pating in such a criminal event requires painstaking investiga-tion by the police and a prosecuting authority, and demands ample opportunity for legal representatives to advise and defend their clients. The recent spate of prosecutions of foot-ball hooligans that had to be abandoned because of dubious police investigation is an

example of the complexities. There is a dubiety in any event about the heightened deterrent effect of speedy jus-tice. No doubt there is virtue in quick action by the law. The sooner a naughty child receives his punishment, the more he perceives that the pen-alty fits the crime. But where it is the state inflicting the penal sanction on an onencer, the impersonal and ephemeral nature of the relationship detracts severely from notions

of deterrence.

If the idea is simply to demonstrate the official desire for a quick resolution of the criminal charge against the offender, irrespective of the penalty for conviction, there is something to be gained. But, since the criminal pro-

cess is primarily concerned with affixing criminal responsi-bility with a view to inflicting

a penal sanction, the Home Secretary will be better directed to asking himself the question: Is the criminal jus-

tice system an appropriate way of exercising social control over publicly unacceptable conduct? It is a question that leading criminologists for some time have tended to answer in the negative. It is one of the outstanding

r is one of the cutstanting virtues of the English legal system that its judges do not dally over their judgments. However long a case has taken to come to trial, there is little or no delay in the court proceeding to judgment, once the evidence has been concluded. Even in has been concluded. Even in the Court of Appeal, at least two thirds of all judgments are delivered ex tempors — that is, they are handed down immedi-ately the oral argument, short-ened by the increasing use of written brief, ends. Even when judges reserve their judgments, the average

time spent in composing them before delivery is usually four to six weeks. Occasionally, in a difficult case, the parties may have to wait three or four months; delay is invariably no more than six months. When a judge holds up his decision for more than a year, it is an occurrence of such rarity that eyebrows are inevitably raised. The revelation in yesterday's Observer that Mr Justice Harman, a judge of the Chancery division since 1982, has reserved his judgment in a tax case for nearly two years is setoniching. The remody for astonishing. The remedy for such a state of affairs is not easy to find. The affected par-ties cannot go to the Court of Appeal, because there is no Appeal, because there is no order of a lower court to appeal against. Judicial review, moreover, lies only against an inferior court. High Court judges cannot be brought to book by that mode of challenge.

What then? Informal pressures may cometimes work

sures may sometimes work. The same judge, two years ago, had similarly delayed for many months a judgment in a copyright case, to the increasing infuriation of the parties. After they had regularly complained to the judge's clerk, the latter took the matter in hand. He listed the case for judgment the following week. The judge desperately completed his judg-ment over a weekend, to every-one's relief. Clerks have their





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